Profile	Global thought leader on the economics of the Internet. Affiliate at Berkman Klein
	Center at Harvard University. Visiting lecturer at the Graduate Institute of Geneva,
	Internet for All Steering Committee for the World Economic Forum Future of the
	Internet Initiative, Steering Committee for the Dutch Foreign Ministry Index Initiative.
	Ph.D. in Economics from MIT, with five years teaching at INSEAD, and three years
	at the Federal Communications Commission. Over ten years as partner at Analysys
	Mason Consulting, managing the U.S. office and projects for high-level international
	clients. Swiss and American, speaking French and German in addition to English.

Work Experience

2016 – present Analysys Mason Limited

Senior Advisor. Responsible for helping to develop propositions for the Internet practice, working with the policy community and technology and new media companies, and providing expert input and guidance on key projects.

2013 - 2016Internet Society

Chief Economist. Headed the development of strategic economic insights on Internet policy issues and emerging trends, to deepen the Internet Society's thought leadership on key initiatives and projects. Led international development efforts, including a project with the Minister of ICT in Rwanda, and strategic partnerships with leading global companies. Represented the Internet Society at major Internet governance conferences, and served on steering committees for the World Economic Forum, the International Telecommunication Union, Alliance for Affordable Internet (A4AI), the Index Initiative, and Inter-American Development Bank.

2000 - 2013 Analysys Mason Limited

Partner (2003-2013). Responsible for business development and project execution. Specialized in advising clients on the strategy and policy issues arising from the convergence of technologies and services across telecommunications and media sectors. International client base consisted of governments and companies in more than twenty countries on six continents.

Head of U.S. Office (2003-2011). Managed the U.S. business, with responsibility for the office profit and loss, recruitment and career development of consultants, and business development across the Americas.

Head of Regulatory Sector (2007-2009; *Co-Head* 2009-2013). Organized team of consultants in all worldwide offices with annual sales over ten million dollars. Responsible for developing business propositions, launching marketing initiatives, and managing the sales pipeline.

Washington, DC

London, United Kingdom

Geneva, Switzerland

1997 - 2000	Federal Comm	unications Commission	Washington, DC	
	Director of Internet Policy Analysis, Office of Plans and Policy. Led the strategic dialog on the impact of proposed policies on the Internet. Specific topics included work on broadband deployment proceedings, matters relating to Internet interconnection, and issues resulting from the merger of AOL and Time Warner.			
	teams for two Atlantic/GTE, a	nist, Policy Division, Common Carrier Bureau. o of the largest telecoms mergers, SBC/A s well as review of other mergers including MC oped regulatory policies to promote broadband d	Ameritech and Bell I/WorldCom. Part of	
1992 - 1997	INSEAD, Assis	tant Professor of Economics	France	
	Developed and taught core MBA microeconomics course, the Ph.D. industrial organization course, and a new MBA elective on applied game theory. Visiting scholar at <i>Wissenschaftszentrum Berlin</i> and <i>Centre de Recherche en Economie et Statistique</i> . Antitrust consultant for IBM Europe and Digital Equipment Corporation.			
1990 - 1992	Massachusett	USA		
1985 - 1988	Procter and Ga	amble S.A., Systems Analyst	Switzerland	
	Developed and	r developing business information systems for in implemented system that consolidated, analyz s. Extensive team work with both end-users and	ed, and reported all	
Education				
1988 - 1992	Massachusett	s Institute of Technology, Ph.D. (Economics)	USA	
	Fields: Dissertation: Committee:	Primary: Industrial Organization and Internation Secondary: Econometrics and Development Ec Essays on Strategic Standardization via Licensi Paul Krugman (Supervisor), Kala Krishna and F	onomics ng	
1981 - 1985	Bowdoin Colle	ge, A.B. (Mathematics/Economics)	USA	
	Honors:	Graduated <i>summa cum laude</i> , member Phi Bet Highest Honors for Undergraduate Economics	••	
Presentations	Invited speaker at conferences and workshops around the world, including recent the Internet Governance Forum in Brazil, the World Summit on the Information Society Forum in Geneva, the Ministerial Forum on ICT in Singapore, the Africa Peering and Interconnection Forum, the Global Forum in Geneva, and the World Internet Conference in Wuzhen China.			
Publications	Author of annual Internet Society <i>Global Internet Reports</i> , and recent white papers on policy issues relating to Internet access in Africa. Academic research in the industrial organization field of network externalities, standardization and compatibility, with a particular focus on analyzing trends in the information technology industry and developing strategies for successfully introducing new hardware/software systems.			
Countries worked	United States, Canada, Jamaica, Brazil, Peru, Chile, United Kingdom, Italy Switzerland, France, Belgium, Saudi Arabia, Kenya, Lesotho, Gabon, Rwanda Botswana, South Africa, The Gambia, Kyrgyz Republic, Mongolia, China Singapore, Indonesia, and Sri Lanka.			