

2017

RAPPORT ANNUEL

ANNUAL REPORT

THE
**GRADUATE
INSTITUTE
GENEVA**

INSTITUT DE HAUTES
ÉTUDES INTERNATIONALES
ET DU DÉVELOPPEMENT

GRADUATE INSTITUTE
OF INTERNATIONAL AND
DEVELOPMENT STUDIES

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Le mot du directeur

Une institution entreprenante

Il est bien connu que les institutions universitaires doivent donner du temps au temps.



La réalisation de leur tâche dépend de la distance prise par rapport aux remous de l'actualité et de la capacité de mener des recherches dans la durée. Comme le conservatisme peut s'en trouver encouragé, il est indispensable qu'elles demeurent ouvertes à l'innovation et vérifient régulièrement, sur le plan institutionnel comme sur le plan académique, si les moyens qu'elles emploient sont les mieux adaptés à l'accomplissement de leur mission.

Notre rapport d'activité montre que sur le plan institutionnel l'Institut sait tirer avantage de sa nature particulière de fondation de droit privé ayant un mandat de service public. La subvention publique est bien investie : le nombre de professeurs recrutés en cinq ans a augmenté de 17% tandis que le volume des revenus des contrats de recherche a progressé de 98%. Ajoutons que de nouvelles mesures sont adoptées quand elles sont utiles : la possibilité de recruter ou de garder des professeurs au-delà de la limite d'âge permet de bénéficier plus longtemps de compétences

de valeur, tandis qu'une politique de genre volontariste a fait passer en dix ans la part des femmes dans le corps professoral de 10% à 33%. L'innovation se marque encore par une stratégie de construction de logements étudiants qui, en combinant des financements bancaires et philanthropiques, répond à un besoin criant tout en produisant des revenus supplémentaires.

Les défis sur le plan académique sont tout aussi importants et requièrent le même esprit d'entreprise, qu'il s'agisse d'adapter les méthodes d'enseignement à un environnement toujours plus exigeant ou d'amener la recherche à prendre le virage des mégadonnées (ou *big data*) – sans parler de la digitalisation, dont l'impact sur les institutions d'enseignement supérieur n'en est qu'à ses débuts. Ce travail d'adaptation donne à l'Institut une chance précieuse de développer une culture du changement qui respecte, soutient et stimule sa mission universitaire.

PHILIPPE BURRIN

L'Institut

The Institute

L'analyse des défis de la globalisation

Analysing the Challenges of Globalisation

L'Institut a pour vocation d'analyser les enjeux de la globalisation à travers l'enseignement, la recherche, la formation continue et les activités de forum. Pour ce faire, il se concentre sur des thématiques prioritaires, dont deux sont transversales : le genre et la gouvernance.

The Institute's mission is to analyse the stakes of globalisation through teaching, research, executive education and forum activities. It achieves this by focusing on priority thematic areas, two of which are transversal approaches: gender and governance.

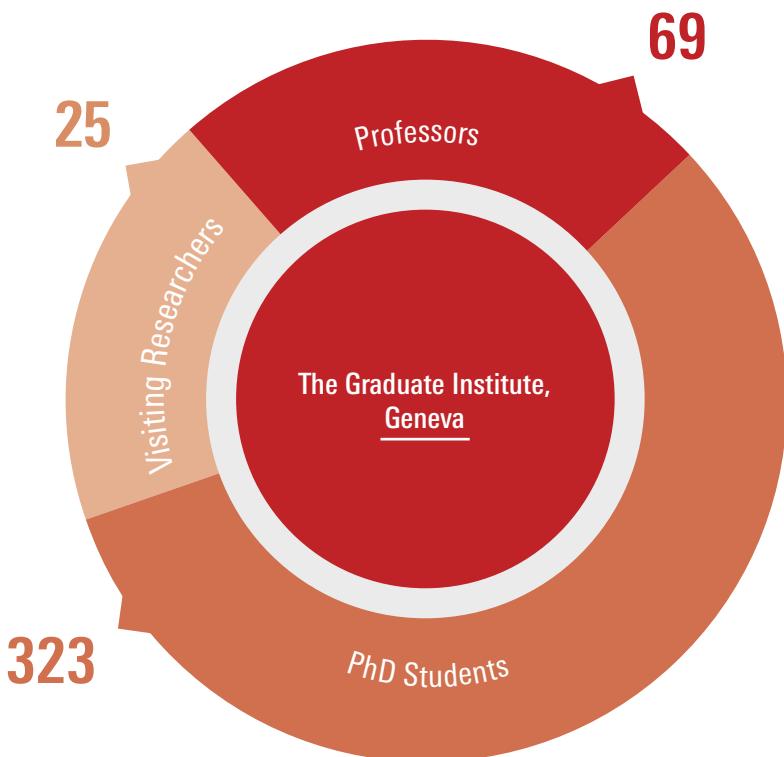


Une densité d'expertise exceptionnelle

A Unique Density of Expertise

L'Institut est la plus ancienne institution au monde entièrement consacrée à l'étude des questions internationales. Grâce à ses professeurs et ses doctorants, grâce aux centres créés avec l'Université de Genève et aux compétences présentes dans la Maison de la paix et la Genève internationale, il offre une densité d'expertise exceptionnelle sur les défis de la globalisation.

The Institute is the oldest institution in the world entirely devoted to the study of international issues. Thanks to its professors and doctoral students, to the centres created with the University of Geneva and to the array of knowledge found in Maison de la paix and International Geneva, it offers a unique density of expertise on the challenges of globalisation.



JOINT CENTRES WITH THE UNIVERSITY OF GENEVA

- Geneva Academy of International Humanitarian Law and Human Rights
- Geneva Center for International Dispute Settlements (CIDS)
- Geneva Centre for Education and Research in Humanitarian Action (CERAH)

MAISON DE LA PAIX

- Geneva International Centre for Humanitarian Demining (GICHD)
- Geneva Centre for the Democratic Control of Armed Forces (DCAF)
- Geneva Centre for Security Policy (GCSP)
- Other institutions dedicated to peace, security and sustainable development

INTERNATIONAL GENEVA

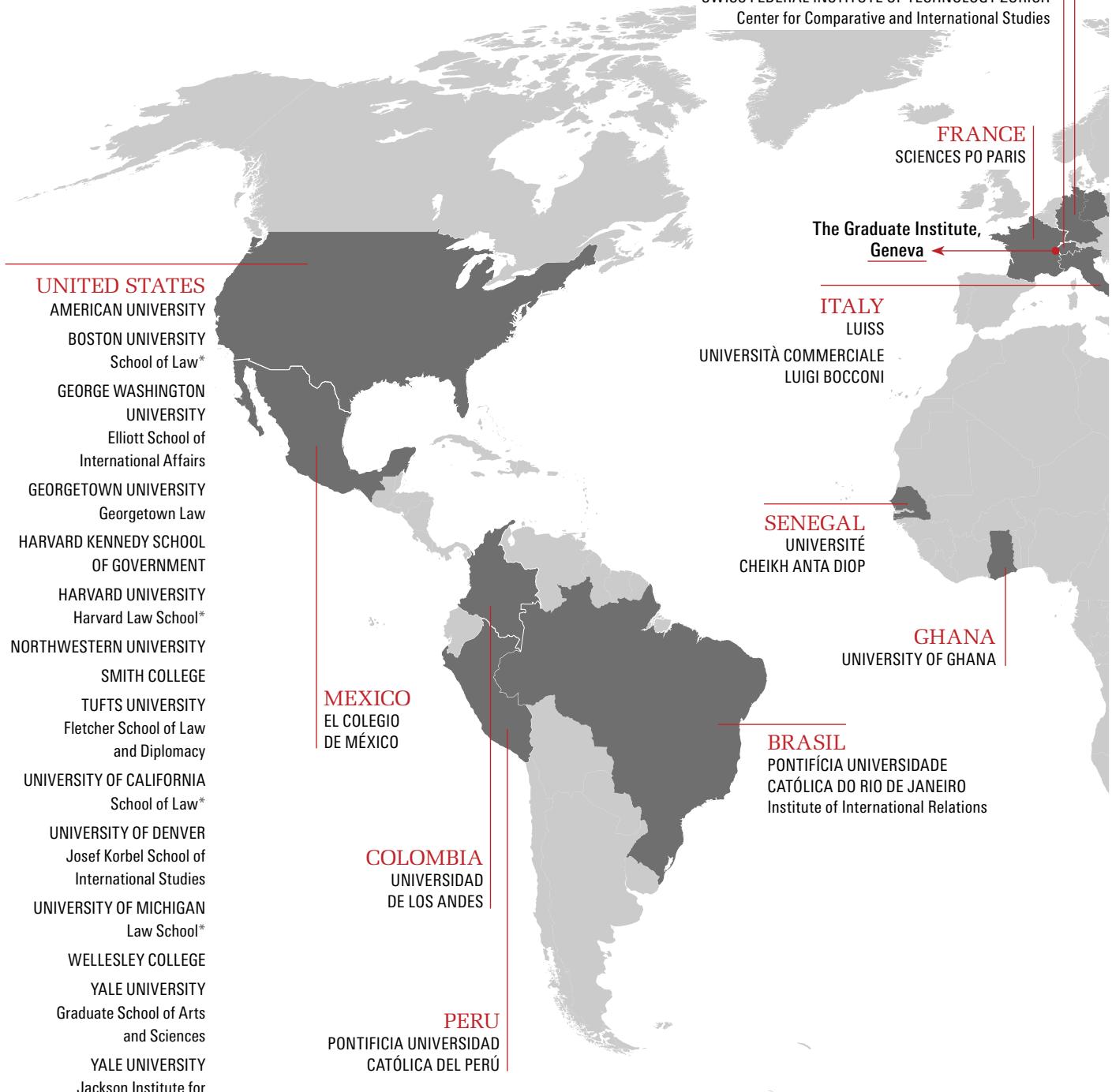
- 34 international organisations
- 350 non-governmental organisations
- 175 permanent missions, state representations and delegations

Une institution globale

A Global Institution

L’Institut est présent sur tous les continents à travers son réseau de partenaires et ses alumni.

Through its network of partners and alumni,
the Institute is present in every continent.



* These four agreements are only open to Master and PhD students of the International Law Department.

EGYPT

AMERICAN UNIVERSITY
School of Global Affairs
and Public Policy

KAZAKHSTAN

KIMEP UNIVERSITY

TURKEY

BOĞaziçi UNIVERSITY

CHINA

CHINA FOREIGN AFFAIRS UNIVERSITY
FUDAN UNIVERSITY
School of International Relations and Public Affairs
PEKING UNIVERSITY
School of International Studies
UNIVERSITY OF HONG KONG
Faculty of Social Sciences

SOUTH KOREA

SEOUL NATIONAL UNIVERSITY
Graduate School of International Studies

JAPAN

SOPHIA UNIVERSITY
WASEDA UNIVERSITY
Graduate School of Asia-Pacific Studies

INDIA

JAWAHARLAL NEHRU
UNIVERSITY
School of International
Studies

MALAYSIA

UNIVERSITY OF MALAYA

SINGAPORE

SINGAPORE NATIONAL UNIVERSITY
Lee Kuan Yew School of Public Policy

INDONESIA

UNIVERSITAS GADJAH MADA

SOUTH AFRICA

STELLENBOSCH UNIVERSITY

AUSTRALIA

UNIVERSITY OF MELBOURNE
Melbourne School of Government

Une institution cosmopolite

A Cosmopolitan Institution

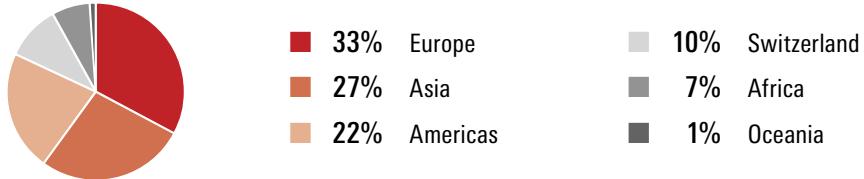
L’Institut accueille des étudiants qui forment une communauté à échelle humaine et reflètent pleinement la diversité de l’humanité. Le cosmopolitisme de l’Institut contribue à la richesse de son expertise et à l’analyse qu’il fait des défis de la globalisation.

The Institute is home to students who make up a community on a human scale and who fully reflect humanity’s diversity. This cosmopolitanism contributes to the Institute’s wealth of expertise and its analysis of the challenges of globalisation.

898 Students

391 from
universities

102 Nationalities from all around the world



18,000 Alumni

Some of Our Distinguished Alumni



GEORGES ABI-SAAB

Honorary Professor of International Law at the Graduate Institute, Geneva (1963–2000)



PHILIPP HILDEBRAND

Vice Chairman of BlackRock, President of the Swiss National Bank (2010–2012)



KOFI ANNAN

7th UN Secretary-General (1996–2006), Nobel Peace Prize (2001)



PIERRE KRÄHENBÜHL
Commissioner-General for the United Nations Relief and Works Agency for Palestine Refugees in the Near East



YAN LAN

Managing Director of Lazard, China



BRAD SMITH

President and Chief Legal Officer of Microsoft



MICHELINE CALMY-REY

Foreign Minister of Switzerland (2003–2011)



HERNANDO DE SOTO

President of the Institute for Liberty and Democracy in Lima



PATRICIA ESPINOSA

Executive Secretary of the United Nations Framework Convention on Climate Change

ABDULQAWI AHMED YUSUF

President of the International Court of Justice

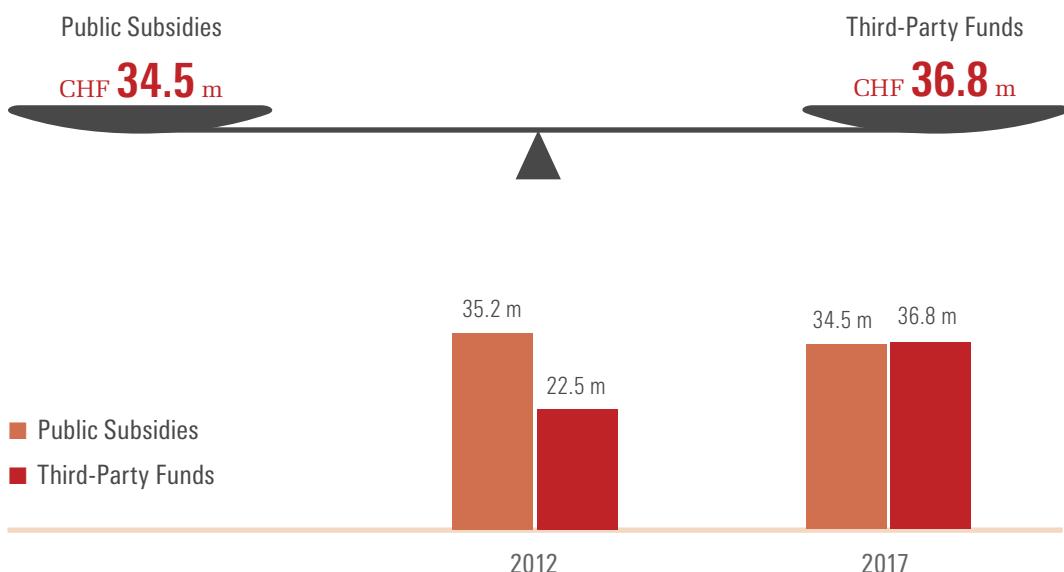
Une institution entreprenante

An Entrepreneurial Institution

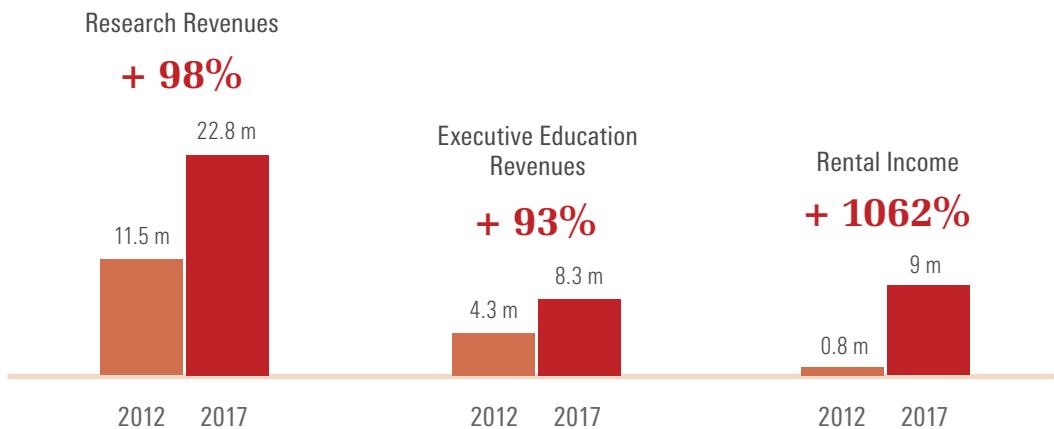
L’Institut est une fondation de droit privé dotée d’une gouvernance forte et tournée vers l’avenir. Il suit une stratégie qui vise la qualité et la performance. Il développe les moyens de s’assurer l’autonomie la plus large possible, notamment en mobilisant des fondations et des mécènes pour constituer une fortune immobilière qui lui permet de remplir sa mission. Le résultat de cette stratégie se mesure à sa capacité de faire levier avec chaque franc de subvention publique.

The Institute is a private law foundation with strong, forward-looking governance. It pursues a strategy that aims for quality and performance. It develops the capacity to ensure the greatest possible autonomy, notably by mobilising support from foundations and donors to build real estate assets which allow it to fulfill its mission. The result of this strategy can be seen by its ability to leverage each Swiss franc of public subsidy.

In 2017 **1 CHF** of public subsidies helped leverage over **1 CHF** of third-party funds

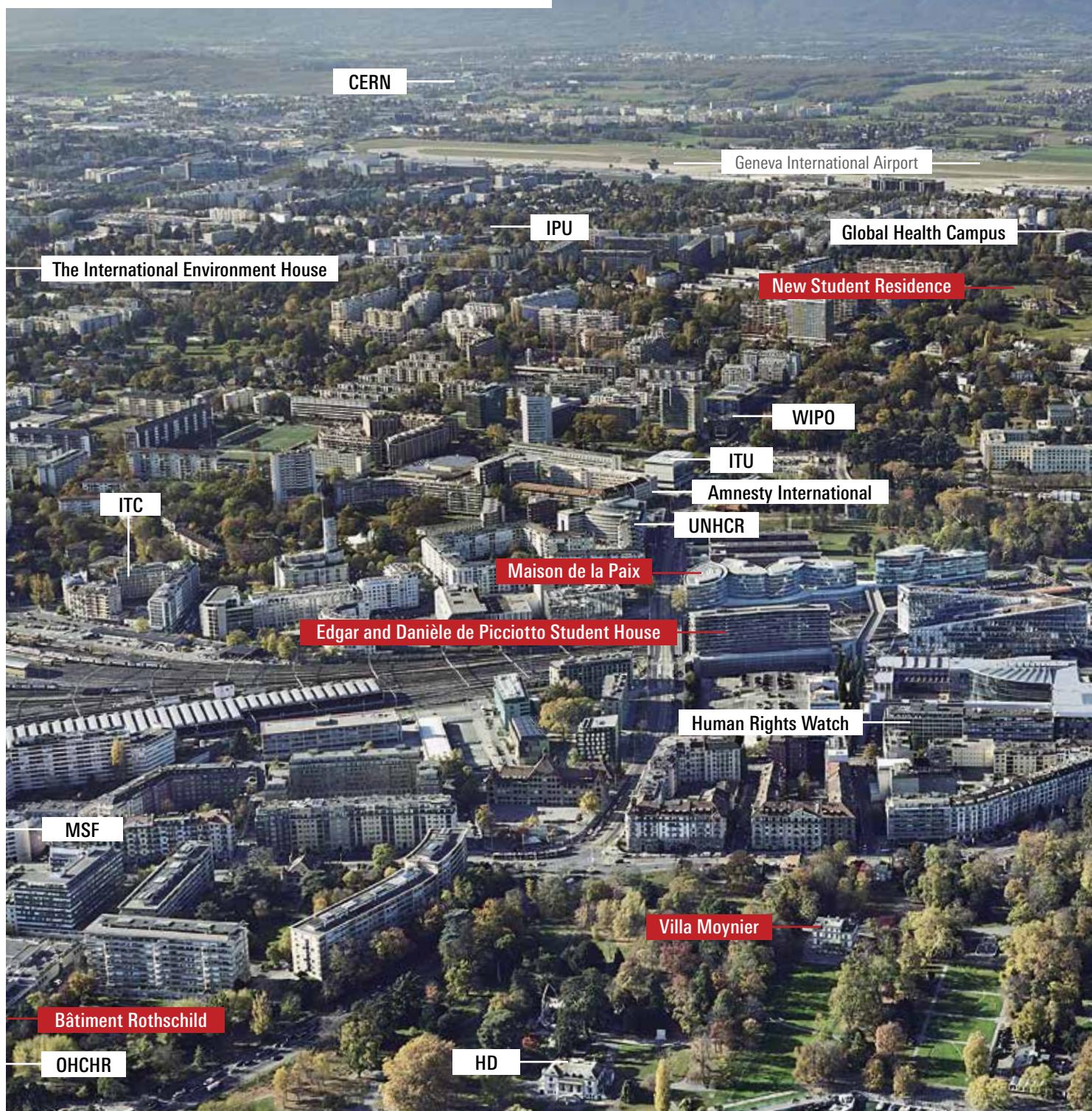


Main revenues excluding public subsidies



Un campus au cœur de la Genève internationale

A Campus in the Heart of International Geneva



Amnesty International

CERN European Organization for Nuclear Research

Global Health Campus GAVI, The Global Fund, and other health actors

HD Centre for Humanitarian Dialogue

Human Rights Watch

IBE-UNESCO International Bureau of Education

ICRC International Committee of the Red Cross

ILO International Labour Organization

The International Environment House

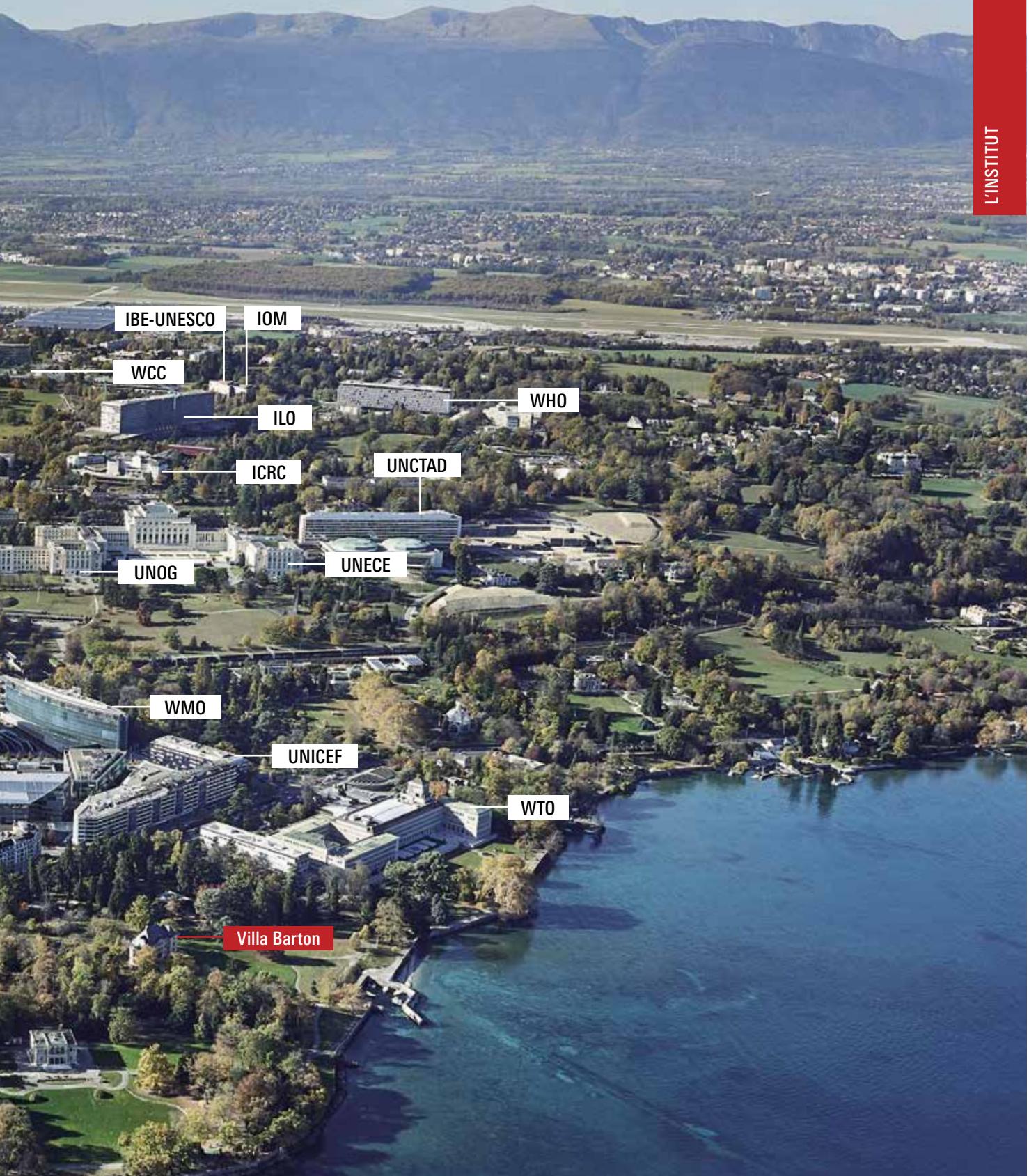
IOM International Organization for Migration

IPU Inter-Parliamentary Union

ITC International Trade Centre

ITU International Telecommunication Union

MSF Médecins sans frontières



OHCHR Office of the High Commissioner for Human Rights

UNCTAD United Nations Conference on Trade and Development

UNECE United Nations Economic Commission for Europe

UNHCR United Nations High Commissioner for Refugees

UNICEF United Nations Children's Fund

UNOG United Nations Office at Geneva

WCC World Council of Churches

WHO World Health Organization

WIPO World Intellectual Property Organization

WMO World Meteorological Organization

WTO World Trade Organization

Une nouvelle résidence pour étudiants

A New Student Residence

L’Institut entreprend la construction d’une résidence pour étudiants qui lui permettra d’ajouter 700 lits aux 250 lits de la Maison des étudiants Edgar et Danièle de Picciotto. Il participe, ce faisant, à la création d’un nouveau quartier au sommet de la route de Ferney qui comprendra le siège de Médecins sans frontières et des logements pour fonctionnaires internationaux.

Le terrain de la résidence a une superficie de 10 000 mètres carrés et possède un magnifique dégagement sur le lac Léman et le Mont-Blanc. La construction est rendue possible grâce au soutien extrêmement généreux d’une fondation privée genevoise. Son apport comprend le terrain, sur lequel l’Institut aura un droit de superficie gratuit de 99 ans, ainsi que les fonds propres nécessaires à l’obtention d’un financement bancaire.

La réalisation de la nouvelle résidence a une importance toute particulière pour l’Institut. Elle marquera l’aboutissement du Campus de la paix, qui ira du parc Mon-Repos aux hauteurs du Grand-Saconnex et dotera l’Institut d’une infrastructure dont peu d’établissements universitaires bénéficient actuellement. Avant tout, elle permettra à l’Institut d’offrir un lit à tous ses étudiants, ce qui attirera des jeunes gens doués du monde entier et favorisera en retour le recrutement d’excellents professeurs venant renforcer la densité et la qualité de l’offre d’éducation disponible dans une région lémanique en plein dynamisme.

Ce projet s’inscrit dans la stratégie de l’Institut de constituer une fortune immobilière dont les revenus viennent compléter la subvention publique et lui donnent les moyens de poursuivre son essor.



LE PROJET ARCHITECTURAL

À l’issue d’un concours d’architectes auquel une trentaine de bureaux du monde entier ont été invités à participer, le jury a retenu le projet de Kengo Kuma qui a séduit par sa force, sa sobriété et son élégance. Il présente un concept très original de résidence encourageant ses habitants à la circulation, à la rencontre et à l’échange grâce à une promenade qui monte le long de la façade autour de la cour intérieure, formée par deux corps de bâtiment reliés par une passerelle. Le projet de Kengo Kuma propose en outre des toitures libres avec une création intéressante d’espaces ouverts et accessibles ainsi qu’une réflexion élaborée en matière de protection solaire et de consommation d’énergie.



KENGO KUMA

Présent à Tokyo et Paris, professeur à la Graduate School of Architecture de l’Université de Tokyo, Kengo Kuma a acquis une réputation mondiale grâce à des œuvres marquées par la réinterprétation de la tradition japonaise et qui se reconnaissent notamment à l’effort d’intégrer la nature dans la ville. En Europe, il a réalisé le Conservatoire de musique et de danse d’Aix-en-Provence et l’immeuble « Under One Roof » de l’EPFL. Il a été choisi pour construire le principal stade des Jeux olympiques d’été qui se tiendront à Tokyo en 2020.



La gouvernance

Governance

LE CONSEIL DE FONDATION

FOUNDATION BOARD

ROLF SOIRON

PRÉSIDENT | CHAIRMAN

Président du Conseil d'administration de Lonza
Chairman of the Board of Directors of Lonza

BETH KRASNA

VICE-PRÉSIDENTE | VICE-CHAIRWOMAN

Membre du Conseil des écoles polytechniques fédérales et
présidente de son comité d'audit
*Member of the Board of the Swiss Federal Institutes of
Technology and President of the Board's Audit Committee*

TAMAR MANUELYAN ATINC

(depuis octobre 2017)
Chercheur invité à la Brookings Institution
Visiting Fellow at the Brookings Institution

CHRISTINE BEERLI

(depuis janvier 2018)
Vice-présidente du Comité international de la Croix-Rouge
Vice-President of the International Committee of the Red Cross

CHARLES BEER

(depuis janvier 2018)
Président de Pro Helvetia
President of Pro Helvetia

JACQUES FORSTER

Ancien vice-président du Comité international de la
Croix-Rouge
*Former Vice-President of the International Committee of the
Red Cross*

ANNEMARIE HUBER-HOTZ

Présidente de la Croix-Rouge suisse et ancienne chancelière
de la Confédération suisse
*President of the Swiss Red Cross and former Federal Chancellor
of Switzerland*

JOËLLE KUNTZ

Journaliste et éditorialiste au journal *Le Temps*, Lausanne
*Journalist and columnist at the Swiss daily newspaper Le Temps,
Lausanne*

MICHÈLE LAMONT

(depuis janvier 2018)
Professeur de sociologie et d'études africaines et
afroaméricaines et titulaire de la chaire Robert I. Goldman
d'études européennes à l'Université Harvard
*Professor of Sociology and of African and African American
Studies and Robert I. Goldman Professor of European Studies
at Harvard University*

CARLOS LOPEZ

Professeur à l'Université de Cape Town et chercheur invité

à l'Oxford Martin School de l'Université d'Oxford. Ancien
secrétaire général adjoint des Nations Unies et secrétaire
exécutif de la Commission économique pour l'Afrique
*Professor at Cape Town University and Visiting Fellow at Oxford
Martin School, University of Oxford. Former UN Under-Secretary-
General and Executive Secretary of the UN Economic Commission
for Africa*

JACQUES MARCOVITCH

Professeur de stratégie et d'affaires internationales à
l'Université de São Paulo

*Professor of Strategy and International Affairs at the University
of São Paulo*

JULIA MARTON-LEFÈVRE

(fin du mandat : novembre 2017)
Ancienne directrice générale de l'Union internationale pour la
conservation de la nature

*Former Director-General of the International Union for the
Conservation of Nature*

YVES MÉNY

(fin du mandat : mai 2017)
Président honoraire de l'Institut universitaire européen de
Florence

Emeritus President of the European University Institute in Florence

ROBERT ROTH

Professeur à la Faculté de droit de l'Université de Genève
et directeur de l'Académie de droit international humanitaire
et de droits humains à Genève

*Professor of Law at the University of Geneva and Director of the
Geneva Academy of International Humanitarian Law and Human
Rights*

ISABELLE WERENFELS

Responsable de la division de la recherche sur le Moyen-Orient
et l'Afrique à l'Institut allemand des affaires internationales et
de sécurité

*Head of the Middle East and Africa Research Division at the
German Institute for International and Security Affairs*

Nouveaux membres

Quatre membres ont récemment rejoint le Conseil de fondation alors que deux membres, Julia Marton-Lefèvre et Yves Mény, arrivés au terme de leurs mandats, se retirent.

TAMAR MANUELYAN ATINC

Chercheuse invitée à la Brookings Institution

Tamar Manuelyan Atinc a plus de 30 ans d'expérience dans la mise en œuvre de politiques et programmes de développement. Elle a été vice-présidente du développement humain à la Banque mondiale et a œuvré pour la promotion du développement humain, la réduction de la pauvreté et l'amélioration de la gestion économique. Depuis 2013, elle est chercheuse invitée à la Brookings Institution. Ses recherches récentes portent sur l'amélioration du développement de la petite enfance, les contrats à impact social (*social impact bonds*) ainsi que les données et la responsabilité pour une éducation plus efficace.



CHRISTINE BEERLI

Vice-présidente du CICR

Christine Beerli a été membre du Grand Conseil bernois puis élue au Conseil des États, où elle a présidé la Commission de politique extérieure puis celle de la sécurité sociale et de la santé publique. Elle a présidé le groupe Parti radical démocratique (PRD) de l'Assemblée fédérale et a fait partie de diverses commissions (politique de sécurité, économie et redevances, affaires juridiques). Elle a été directrice de la Haute école spécialisée bernoise Technique et informatique. Elle préside Swissmedic, l'autorité suisse de contrôle et d'autorisation des produits thérapeutiques, et est vice-présidente permanente du CICR.



CHARLES BEER

Président de Pro Helvetia

Charles Beer a été pendant plus de 10 ans conseiller d'État en charge de l'instruction publique, de la culture et du sport du canton de Genève. Il a présidé le gouvernement genevois en 2007 et en 2013. Travailleur social de formation, il a dirigé le syndicat Actions Unia entre 1988 et 2003. Charles Beer est actuellement président de Pro Helvetia et siège notamment dans les conseils de fondation de Partage et de Terre des hommes; il est également chargé de cours à la Haute école de travail social à Genève (HETS).



MICHÈLE LAMONT

Professeur de sociologie et d'études africaines et afro-américaines et titulaire de la chaire Robert I. Goldman d'études européennes à l'Université Harvard

Spécialiste de sociologie culturelle et comparée, Michèle Lamont a beaucoup écrit sur la culture et les inégalités, le racisme et la stigmatisation, le monde universitaire et le savoir, le changement social et les sociétés prospères, ainsi que sur les méthodes qualitatives. Parmi ses publications figure l'ouvrage coécrit *Getting Respect: Responding to Stigma and Discrimination in the United States, Brazil, and Israel* (Princeton University Press, 2016).



Elle est directrice du Weatherhead Center for International Affairs à l'Université Harvard et codirectrice du programme Successful Societies au Canadian Institute for Advanced Research.

Les alumni

Alumni

LE COMITÉ DES ALUMNI

ALUMNI COMMITTEE

En 2017, Paul Mathieu a succédé à Jennifer Blanke à la présidence du comité de l'Association des anciens étudiants de l'Institut et Natalie Africa en a pris la vice-présidence. Le comité a en outre accueilli un nouveau membre, Alexandra Rys.



PAUL MATHIEU

PRÉSIDENT | CHAIRMAN

(Doctorat en économie internationale, 1987)
Conseiller au Bureau du directeur du
Département monétaire et des marchés
de capitaux du Fonds monétaire
international (FMI), Washington, DC
*Advisor, Immediate Office, Monetary and
Capital Markets Department, International
Monetary Fund, Washington DC*



JENNIFER BLANKE

(Doctorat en économie internationale,
2005)

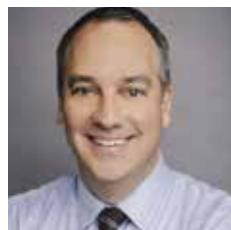
Vice-présidente, Agriculture, dévelo-
pement humain et social de la Banque
africaine de développement, Abidjan
*Vice-President, Agriculture, Human
and Social Development, African
Development Bank, Abidjan*



NATALIE AFRICA

VICE-PRÉSIDENTE | VICE-CHAIRWOMAN

(Master en histoire internationale – DES,
1992)
Directrice senior du Private Sector
Engagement de la Fondation des Nations
Unies, New York
*Senior Director, Private Sector Engagement,
United Nations Foundation, New York*



BRAD RYDER

(Master en histoire internationale – DES,
2000)

Directeur des affaires générales de
Glencore, Toronto
*Director, Corporate Affairs, Glencore,
Toronto*



JASON SHELLABY

RESPONSABLE DE LA STRATÉGIE | HEAD OF STRATEGY

(Master en affaires internationales, 2008)
Gestionnaire de projet à la Fondation
Novartis, Bâle
*Project Manager, Novartis Foundation,
Basel*



ALEXANDRA RYS

(Master en histoire internationale – DES,
1992), nouveau membre

Membre du Comité de direction et
responsable de la communication de la
Chambre de commerce, d'industrie et
des services de Genève, Genève

*Member of the Board of Directors and Head
of Communication, Chamber of Commerce
and Industry of Geneva, Geneva*



WALTER STRESEMANN

TRÉSORIER | TREASURER

(Master en économie internationale – DIA,
1991)
Directeur général de Vistra Geneva S.A.,
Genève
*Managing Director, Vistra Geneva S.A.,
Geneva*



FRÉDÉRIQUE SANTERRE

(Doctorat en science politique, 2004)

*Global Head, Global Government Affairs
and Health Policy, Access to Health,
Merck Group, Geneva*



Students at the 2017 Alumni Reunion.

REMISE DES PRIX DES ALUMNI 2017

L’Institut organise chaque année la Réunion des alumni lors de laquelle sont organisées différentes activités pour permettre aux anciens étudiants de renouer avec leur *alma mater*: des tables rondes animées par des professeurs, des doctorants et des anciens étudiants, des visites du Campus de la paix et un dîner de gala.

Plusieurs prix ont été remis lors de la soirée de gala du 4 novembre 2017:

Prix du jeune alumnus

Ce prix récompense un alumnus pour ses réalisations exceptionnelles dans son domaine de compétence, qu'il s'agisse d'une réussite professionnelle ou d'un engagement au service de la communauté. Le lauréat ne doit pas avoir plus de 40 ans au moment de la proposition de nomination.

SAMAR HASAN

(Master en science politique, 2007)
Fondatrice et directrice d’Epiphany, une société de consulting pakistanaise axée sur l’impact, Samar Hasan a plus de dix ans d’expérience dans l’innovation et l’entrepreneuriat, l’enseignement supérieur, l’inclusion financière, la gouvernance et les relations internationales.

Prix de l’engagement au service de l’Institut et de l’Association des anciens étudiants

Ce prix récompense un alumnus pour sa contribution à l’avancement de l’Institut et de l’Association des anciens étudiants à travers son engagement bénévole et philanthropique, son dévouement et son attachement aux valeurs de l’Institut.

JACQUES MOREILLON

(Doctorat en relations internationales, 1971)
Ancien directeur général du CICR, membre du Conseil de l’Assemblée du CICR et ancien secrétaire général de l’Organisation mondiale du mouvement scout, Jacques Moreillon a été président de l’Association des anciens de l’Institut (AAID) et apporte à l’Institut un soutien important depuis de nombreuses années.

Prix pour l’ensemble des réalisations professionnelles

Ce prix récompense un alumnus qui s’est distingué par son excellence, ses réalisations et a fait preuve de leadership dans sa carrière professionnelle, et qui a apporté une contribution positive à la renommée de l’Institut.

GEORGES ABI-SAAB

(Doctorat en relations internationales, 1967)
Professeur honoraire de droit international à l’Institut et à la Faculté de droit de l’Université du Caire, membre de l’Institut de droit international, du Tribunal administratif du Fonds monétaire international et de divers tribunaux arbitraux internationaux (ICSID, ICC, etc.), Georges Abi-Saab a été juge ad hoc auprès de la Cour internationale de justice, juge auprès de la Chambre d’appel de la Cour pénale internationale de l’ex-Yougoslavie et du Rwanda, commissaire de la Commission de compensation des Nations Unies et président de l’Organe d’appel de l’Organisation mondiale du commerce.

“I just wanted to thank the Alumni Association and the Institute again for their support and facilitation which made my efforts get recognised through such a prestigious award and for making it possible for me to receive the award in person. I cannot thank all of you enough for your encouragement and friendship.**”**

SAMAR HASAN

La démocratie, un défi pour la globalisation

La démocratie, l'un des enjeux de la globalisation, est présente dans diverses activités de l'Institut et a donné lieu à la création du Centre Albert Hirschman sur la démocratie.

LE CENTRE ALBERT HIRSCHMAN SUR LA DÉMOCRATIE

Créé avec le généreux soutien de la Fondation Gnosis, le centre Albert Hirschman sur la démocratie a pour objectif d'explorer la pluralité des expériences et des aspirations démocratiques dans un cadre global et une perspective comparative. Il tente de comprendre de quoi souffrent les démocraties au niveau mondial, la désillusion croissante des citoyens à l'égard du pouvoir démocratique et le passage de démocraties libérales à des démocraties illibérales. Ses projets combinent les approches théoriques et empiriques.

Ce centre, dirigé par Shalini Randeria, professeur d'anthropologie et de sociologie à l'Institut et recteur de l'Institute for Human Sciences de Vienne, vient enrichir la palette de sujets, principalement socioéconomiques, dont traitent les autres centres de recherche de l'Institut et bénéficie de l'éclairage d'autres disciplines de l'Institut comme l'anthropologie, l'économie, le droit, l'histoire, la science politique et la sociologie politique.

Il a été inauguré le 9 mars 2017 avec une conférence donnée par Stephen Holmes, Walter E. Meyer Professor of Law at New York University, "How Democracies Die".

Dans le cadre de la Semaine de la démocratie organisée par la chancellerie d'État du canton de Genève, le Centre Albert Hirschman a proposé du 18 au 20 septembre 2017 une série d'événements pour explorer le rôle des citoyens en démocratie.

NEW SNSF PROJECT ON MINORITY PROTECTION IN BELGIUM, ITALY AND SPAIN

In the late 1970s, Stein Rokkan and Derek Urwin argued that "most, if not all, states in Western Europe are multi-ethnic, with several layers of identity". This might seem an obvious statement today, when important regions such as Scotland and Catalonia are confronted with strong demands for self-determination. It was not necessarily so, though, in the first half of the 20th century, when national homogeneity was considered a banal reality in much of Western Europe.

The main objective of this research project is to question the widely held assumption of national homogeneity in Western Europe during the period under study, an assumption furthered by the then prevalent tendency of Western governments to ignore their own minority issues while, at the same time, imposing legislative constraints concerning the protection of national minorities on the new states emerging from the dissolution of the Central and Eastern European empires.

The project entails a multilayered and multi-archival inquiry focusing on three

case-study countries: Belgium, Italy and Spain. It also revolves around three levels of analysis: government legislation concerning minority protection and/or assimilation and its enforcement; sub-state national minority mobilisation, or lack thereof; transnational and international interactions between state and non-state actors dealing with the issue of national minorities. The goal of the project is not at all to suggest that minority issues in Western Europe were the same as those in the Eastern part of the continent. It rather is to inquire into the specificities of minority-majority relations in Western European countries in order to provide material for a better-informed and scientifically grounded comparison with the situation in Eastern Europe.

■ The Myth of Homogeneity: Minority Protection and Assimilation in Western Europe, 1919–1939.

Funded by the SNSF. CHF 591,867. September 2017–August 2020.

Led by Davide Rodogno, Professor of International History, with Emmanuel Dalle Mulle, PhD in International Studies (2015).

DEMOCRACY AT RISK

In its second issue titled *Democracy at Risk* (September 2017), produced in collaboration with the Albert Hirschman Centre on Democracy, *Global Challenges* investigates the current rise and the likely evolution of illiberal democracy through seven case studies from around the world.

Global Challenges is a series of research dossiers designed to share with a broader, non-specialist audience the ideas, knowledge, opinions and debates produced at the Institute. The underlying rationale is that in the spirit of a "science for the city", social sciences and humanities bear the responsibility to provide the general public with answers to the pressing issues and concerns of our time.

<http://globalchallenges.ch/issue/2>





PUBLICATION OF “DEMOCRATISATION IN THE 21st CENTURY: REVIVING TRANSITOLOGY”

The 2010s have been a critical period in the continuing, established trend of the spread of democracy worldwide: from the Arab Spring countries of Tunisia, Libya, Egypt and Yemen to the unfolding turmoil of Myanmar and Ukraine, by way of the upheavals in Burkina Faso, Senegal and Ivory Coast, social mobilisation against autocratic, corrupt, or military regimes has precipitated political transitions that are characteristic of “democratisation”.

This book examines the state of democratisation theory and practice that reopens and revives the democratic transition debate, exploring the factors that lead to the demise of autocracy, the pathways and processes of change, and the choice for an eventual consolidation of democracy.

■ **Democratisation in the 21st Century: Reviving Transitology.**

Edited by Mohammad-Mahmoud Ould Mohamedou, Professor of International History, and Timothy D. Sisk, Professor at Josef Korbel School of International Studies. Routledge, 2017.

UNE PLATEFORME POUR RENFORCER LA DÉMOCRATIE

Tudor Mihailescu, candidat au doctorat en science politique de l’Institut, est cofondateur de GovFaces, une plateforme créée pour rapprocher les citoyens européens et les élus politiques.

« Nous avons fondé GovFaces car nous croyons qu’Internet peut réellement renforcer la démocratie et assurer la cohésion sociale – mais seulement s’il est utilisé à bon escient. GovFaces offre une plateforme pour mener des discussions vérifiées à grande échelle. Comme la seule façon de publier un contenu sur GovFaces est de poser ou de répondre à une question, la discussion est un vrai dialogue plutôt qu’une diffusion unilatérale de messages. Les utilisateurs peuvent voter pour une question, ce qui permet aux décideurs politiques de répondre en une fois à une question posée par des centaines ou des milliers de personnes. La plateforme possède également un système de vérification interne pour confirmer l’identité unique de chaque utilisateur. Depuis son lancement en 2013, plus de 250 décideurs politiques l’ont utilisée pour participer à des débats et des consultations publiques au sein des Nations Unies et de l’Union européenne, mais aussi du Royaume-Uni et de la Suisse. »

DISPUTE DE LA MAISON DE LA PAIX: QUELS DÉFIS POUR LA DÉMOCRATIE SUISSE?

La deuxième Dispute de la Maison de la paix s'est tenue le 28 janvier 2017 sur les défis de la démocratie en Suisse et dans le monde. Plus de 300 personnes ont réfléchi aux meilleures manières de donner un nouveau souffle à la démocratie suisse. La dispute, ouverte par un documentaire de Charles Kleiber, ancien secrétaire d’État à l’éducation et à la recherche, a bénéficié de l’expertise des professeurs Hanspeter Kriesi et Andreas Auer, des idées de Tibère Adler, directeur romand d’Avenir Suisse, de l’expérience de trois personnalités politiques importantes, Ruth Dreifuss et Pascal Couchepin, anciens présidents de la Confédération, et Pascal Broulis, conseiller d’État, ainsi que des interpellations de quatre jeunes citoyens. Les débats ont mis en évidence la force de la démocratie suisse, mais aussi la nécessité de l’adapter pour la renforcer et de rappeler qu’elle est une question de devoirs autant que de droits.

L'enseignement Teaching

Les programmes d'études Study Programmes

MASTER AND PHD PROGRAMMES

Interdisciplinary Masters

→ Development Studies

→ International Affairs

Disciplinary Masters and PhDs

→ Anthropology and Sociology

→ Development Economics (PhD only)

→ International Economics

→ International History

→ International Law

→ International Relations/Political Science

OTHER PROGRAMMES

→ Summer Programme on International Affairs, Trade and

Development

→ Summer and Winter Programmes on the United Nations
and Global Challenges

→ Undergraduate Semester Programme

→ MOOC on Globalisation

→ MOOC on Global Governance

JOINT, DUAL AND BA+MA PROGRAMMES

Throughout the World

→ China Foreign Affairs University (BA + MA)

→ Georgetown University Law School (joint degree)

→ Harvard Kennedy School (dual degree)

→ Peking University, School of International Studies (BA + MA)

→ Pontifícia Universidade Católica do Rio de Janeiro (BA + MA)

→ Smith College (BA + MA)

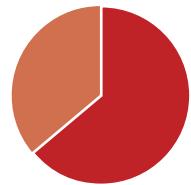
→ University of Hong Kong, Faculty of Social Sciences (BA + MA)

→ Wellesley College (BA + MA)

→ Yale University, Jackson Institute for Global Affairs (accelerated
MA degree programme)

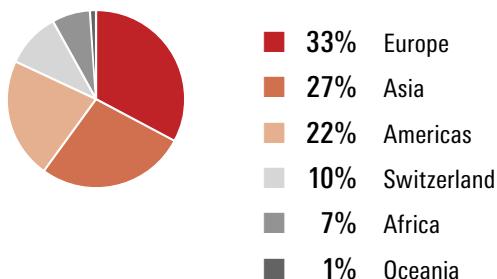
Les étudiants Students

898 Students



80% Non resident (at the time of admission)

102 Nationalities from all around the world



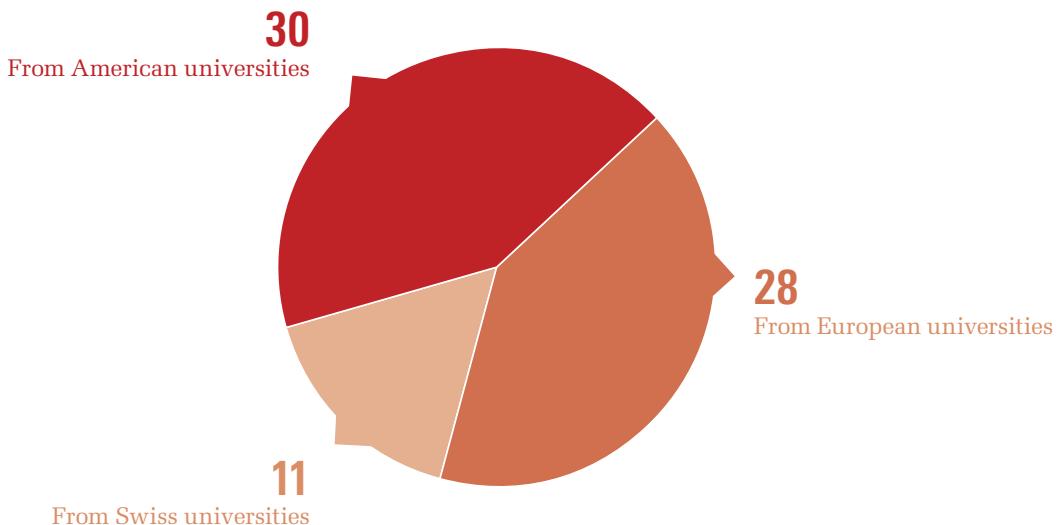
↗ <http://graduateinstitute.ch/study>

Les enseignants

Faculty



OUR PROFESSORS' PHDS



AMERICAN UNIVERSITIES

- Columbia University
- Harvard University
- Johns Hopkins
- Massachusetts Institute of Technology
- Princeton University
- University of Chicago
- University of Michigan
- Yale University
- Others
(the American University, Berkeley, Boston, Cornell, Georgia, McGill, New York, Pittsburgh, Stanford)

EUROPEAN UNIVERSITIES

- European University Institute, Florence
- London School of Economics and Political Science
- Sciences Po, Paris
- Université Paris II Panthéon-Assas et Sorbonne Nouvelle – Paris
- University of Oxford
- Others
(Bristol, Cambridge, Freie-Berlin, Genoa, Heidelberg, Konstanz, London, Milan, Namur, Warwick, as well as universities in Paris)

SWISS UNIVERSITIES

- The Graduate Institute, Geneva
- Others
(Genève, Lausanne, Neuchâtel, Zurich)

Les nouveaux programmes

New Programmes

L'UNIVERSITÉ DE GENÈVE ET L'INSTITUT CRÉENT UN DOUBLE MASTER EN SANTÉ GLOBALE

Le Global Studies Institute (GSI) de l'Université de Genève et l'Institut proposent désormais un double master dans le domaine de la santé.

Ce programme s'adresse à des étudiants inscrits au master en affaires internationales ou en études du développement de l'Institut et aux étudiants inscrits au master en santé globale du GSI. Il leur propose de combiner leurs études avec un master de l'autre institution et de devenir des spécialistes de la santé globale tout en acquérant une compréhension élargie des affaires internationales ou des questions de développement. Les candidats retenus pourront ainsi obtenir deux diplômes de master en trois ans au lieu de quatre. Deux étudiants de l'Institut et deux étudiants du GSI ont inauguré le programme dès la rentrée académique 2017-2018.

« L'idée est de former les professionnels de la santé aux besoins de demain », indique le professeur Antoine Flahault, responsable du master en santé globale du GSI. « L'étude et la pratique de la santé globale deviennent de plus en plus complexes et interdisciplinaires. La connaissance d'un certain nombre de disciplines en lien avec la santé globale telles que l'épidémiologie, l'économie de la santé, la gouvernance, la diplomatie, le droit et l'anthropologie est essentielle pour naviguer avec autorité et confiance dans ce domaine », complète Gian Luca Burci, professeur associé de droit international à l'Institut et ancien conseiller juridique de l'Organisation mondiale de la santé (OMS).

Ce programme s'inscrit dans une perspective plus large, comme l'indique Yves Flückiger, recteur de l'Université de Genève : « Avec la présence de l'OMS, de toute une série d'organisations non gouvernementales et du Campus Biotech, nous avons les moyens de densifier notre apport à la Genève internationale. Sur le thème de la santé, Genève peut s'affirmer stratégiquement dans un domaine porteur. »

Depuis de nombreuses années, l'Institut propose déjà un LLM en santé globale en partenariat avec l'Université de Georgetown, à Washington DC.

MOOC ON GLOBALISATION

Globalisation, the trend towards worldwide economic, financial, trade, and communications integration, has massively impacted society past and present. The topic, which dominates current political and economic discourse, affects everyone who cares about, or who wishes to shape, our planet's future.

“Globalisation”, the Graduate Institute’s first massive online open course (MOOC), analyses the evolution, impact and future of economic globalisation. It is delivered by Richard Baldwin, Professor of International Economics, Co-director of the Institute’s Centre for Trade and Economic Integration, and author of the world-acclaimed book *The Great Convergence: Information Technology and the New Globalization* (2016).

■ The course runs over four-week sessions. The first sessions took place in May and October 2017.

MOOC ON GLOBAL GOVERNANCE

Each year, millions of participants attend meetings on major issues such as climate change, trade, investment, migration and security. Many meetings occur under the auspices of international organisations, and in accordance with rules from thousands of international treaties. How do we make sense of all these initiatives to make the world a better place?

“Global Governance” is a new massive online open course (MOOC) taught by Cédric Dupont, Professor of International Relations/Political Science and Director of Executive Education, which sets out to answer that question by providing learners with a compass to navigate our interconnected world.

■ The course runs over four-week sessions, the first of which took place in November 2017.



UNDERGRADUATE SEMESTER PROGRAMME

The Institute has launched a 14-week programme for undergraduate students to explore and analyse today's global challenges in the heart of International Geneva. The programme offers students a unique opportunity to familiarise themselves with international institutions and actors that tackle the global challenges of our world. It also provides the occasion to take part in the intellectual life of a human-scale and cosmopolitan postgraduate institution.

“ The immersion offered by this programme into the heart of what working in international affairs really means is unparalleled amongst opportunities available to an undergraduate. Each student's individual interest is fostered through its mentoring programme. ”

TANISHA RAYAMAJHI
Wellesley College
Participant Autumn 2017

LES PROGRAMMES D'ÉTÉ FÊTENT LEURS 10 ANS

L'Institut offre chaque année depuis 2007 des programmes d'été sur des thématiques en lien avec la Genève internationale : « International Affairs, Trade and Development » et « United Nations and Global Challenges » (ce dernier donné également en hiver).

« L'offre de l'Institut se distingue car elle mélange à la fois des enseignements académiques d'excellence, des ateliers interactifs avec des praticiens, ainsi que des visites des organisations basées à Genève. Les participants disent que cette expérience leur ouvre les yeux sur les opportunités qu'ils pourront saisir dans leurs projets de carrière internationale. En dix ans, plus de mille étudiants du monde entier ont participé aux programmes d'été et d'hiver et obtenu des crédits reconnus. »

JASMINE CHAMPENOIS
Responsable des projets stratégiques et de l'innovation

Les nouveaux professeurs

New Professors

GITA STEINER-KHAMSI (Suisse)

Professeur, Programmes interdisciplinaires

Dr. Phil., Université de Zurich



Gita Steiner-Khamsi partage son temps entre l’Institut (semestre de printemps), le Network for International Policies and Cooperation in Education and Training (NORRAG) – un programme associé de l’Institut qu’elle dirige – et l’Université Columbia (Teachers College) à New York (semestre d’automne).

Gita Steiner-Khamsi a passé dix ans au département de l’éducation du canton de Zurich, où elle a créé la première unité de recherche dédiée à la politique d’éducation multiculturelle. Une bourse de recherche postdoctorale lui a permis de passer trois ans aux universités de Londres, Toronto et UC-Berkeley pour étudier les politiques d’éducation à l’intention des immigrés, des demandeurs d’asile et des minorités ethniques au Royaume-Uni, au Canada et aux États-Unis.

Affiliée au département d’études internationales et transculturelles du Teachers College à Columbia, elle est également membre du conseil de l’Institute for Russian, Eurasian, and East European Studies. En qualité d’ancienne présidente de la Comparative and International Education Society, elle a dirigé deux collections d’ouvrages sur les études de politique comparée (*comparative policy studies*) chez Routledge et Teachers College Press. Elle a publié huit livres et de nombreux articles, chapitres et rapports sur la politique transnationale d’emprunt et de prêt (*transnational policy borrowing and lending*) ; la gouvernance globale et l’éducation ; l’industrie globale de l’éducation ; les partenariats publics-privés en éducation ; et la méthodologie en recherche comparée.

CYRUS SCHAYEGH (Suisse et Iran)

Professeur adjoint d’histoire internationale

Doctorat de l’Université Columbia, New York



Avant de rejoindre l’Institut, Cyrus Schayegh a enseigné pendant neuf ans à l’Université de Princeton, d’abord en qualité de professeur assistant puis comme professeur adjoint. Il y a aussi dirigé le programme d’études sur le Proche-Orient de 2014 à 2017. Il a également été professeur assistant au département d’histoire et d’archéologie de l’Université américaine de Beyrouth entre 2005 et 2008.

Ses principaux domaines d’expertise portent sur le Moyen-Orient moderne, l’histoire globale, la décolonisation, la Guerre froide, l’histoire du développement et l’historiographie. Ses projets de recherche en cours se concentrent sur les interactions entre la globalisation et la décolonisation d’après-guerre,

les perspectives arabes de la décolonisation en Afrique et en Asie, la coopération inter-impériale européenne durant l’entre-deux-guerres et l’historiographie.

Cyrus Schayegh a publié deux livres, *The Middle East and the Making of the Modern World* en 2017 et *Who Is Knowledgeable, Is Strong: Science, Class, and the Formation of Modern Iranian Society, 1900-1950* en 2009, et a coédité deux ouvrages : *The Routledge Handbook of the History of the Middle East Mandates* en 2015 et *A Global Middle East: Mobility, Materiality and Culture in the Modern Age, 1880-1940* en 2014. Il a contribué à de nombreuses revues, dont *l’American Historical Review*, *Comparative Studies in Society and History*, *Geschichte und Gesellschaft* et *l’International Journal of Middle East Studies*.

Monsieur Felix OHNMACHT

"Epistemic dark matter:
Knowledge in the sagas of popular scientists in Basel's Enlightenment period"



Felix Ohnmacht, lauréat du Prix Pierre du Bois pour l'histoire du temps présent, avec le professeur Ould Mohamedou.

Les étudiants Students

UNE SÉLECTION DE PRIX REÇUS PAR NOS ÉTUDIANTS A SELECTION OF PRIZES AWARDED TO OUR STUDENTS

Prix Pierre du Bois pour l'histoire du temps présent
attribué à la meilleure thèse de doctorat en histoire internationale. Crée en 2008, ce prix porte le nom de Pierre du Bois, professeur d'histoire à l'Institut pendant de nombreuses années, prématurément décédé en 2007.

FELIX OHNMACHT (Allemagne)

Epistemic Dark Matter: Knowledge in the Sagas of Popular Scientists in Basel's Enlightenment Period

Prix de l'Association des anciens (AAI)

attribué à la meilleure thèse de doctorat d'un département académique de l'Institut qui était cette année le département d'économie.

KATIA COVARRUBIAS (États-Unis)

Household Inequalities, Economic Constraints and Decision-Making Processes: Three Essays in Development Economics
SELAHATTIN SELSAH PASALI (Turquie)

Woman in Turkish Household: Three Essays on Gender and Development

Prix Ardit en relations internationales

attribué au meilleur mémoire de master en études internationales ou affaires internationales.

ELSA ROMERA MORENO (Suisse)

Accès humanitaire en Syrie: lorsque l'État s'oppose à l'assistance humanitaire

Prix Mariano García Rubio

attribué au meilleur mémoire de master en droit international.
FRANCESCA DAL POGGETTO (Italie)

The "Enrica Lexie" Incident (Italy V. India): A Solution within the United Nations Convention on the Law of the Sea?

FLAVIA TRITTO (Italie)

Law according to Art: Possible Insights from Outsiders' Perspective

Prix du SNIS 2017

attribué à la meilleure thèse en études internationales.

ROXANA RADU (Roumanie)

Global Rules for Emerging Issue Domains: Negotiating the Governance of the Internet

↗ <http://graduateinstitute.ch/students>



Participants aux cours de français organisés par l'initiative « Migration ».

LES INITIATIVES D'ÉTUDIANTS SOUTENUES PAR L'INSTITUT THE STUDENT INITIATIVES SUPPORTED BY THE INSTITUTE

Initiative « Migration »

Créée en 2016, l'initiative « Migration » souhaite ouvrir un espace de réflexion critique sur la mobilité humaine et faciliter les échanges interpersonnels entre les étudiants – et plus largement la société civile – et les migrants, les requérants d'asile et les réfugiés en organisant des cours de français pour les réfugiés et des tables ronde bihebdomadaires. Elle est également à l'origine de l'association Essaim d'accueil.

L'Institut a décidé de soutenir cette initiative en ouvrant ses cours de français pour ses étudiants aux réfugiés et requérants d'asile et en octroyant une bourse pour réfugiés.

Junior Diplomat Initiative

The Junior Diplomat Initiative aims to bring aspiring junior diplomats closer to finding their place in the world of diplomacy through interactive events and discussions with interesting guests. The vision of the Junior Diplomat Initiative is to develop students' skills and knowledge through interaction between students, diplomats and international relations experts.

Geneva Consulting Network

The Geneva Consulting Network gives Graduate Institute students experience in strategy consulting by partnering with professional consultants to provide advice to NGOs working on social and environmental challenges.

Just Innovate

Just Innovate is a non-profit educational initiative whose mission is to inspire and facilitate the creation of social innovations within student communities and beyond. It has created C4SI (Collaborate for Social Impact), an annual two-month experiential education programme which challenges students and young professionals to engage innovatively with pressing social issues. On 25 November 2017, students and young professionals showcased innovative solutions to real world problems during the C4SI Demo Day before a panel of judges. The UN Environment, ITC, Project Integration and GCERF teams picked up special awards.

Amicale des étudiants francophones de l'Institut

L'Amicale des étudiants francophones vise à promouvoir la diversité linguistique et culturelle au sein et au-delà de l'Institut à travers des conférences publiques, des cafés/apéros francophones et des projections de films.

LawWithoutWalls

LawWithoutWalls gives law students entrepreneurial experience and project management skills. Students from approximately 30 law and business schools took part in the 2017 global collaboration. Two Graduate Institute students, Onur Dur and Minsora Boya, participated in the programme, under the guidance of Professor Joost Pauwelyn and second-year master students in International Law Lisa Weihser and Andrea Shu-Yunn.

UN EXEMPLE DE PRÉPARATION DES ÉTUDIANTS À LA VIE PROFESSIONNELLE: LES TRAVAUX DE RECHERCHE APPLIQUÉE OU «CAPSTONE PROJECTS»

Un *capstone project* est un travail de recherche appliquée mené par une équipe d'étudiants provenant en général des programmes de master interdisciplinaires de l'Institut. Accompagnés par un professeur, les étudiants travaillent en groupes de trois à cinq personnes sur un sujet proposé par une organisation partenaire – organisation internationale, ONG, administration, entreprise, etc. – à laquelle les résultats de leur recherche sont ensuite présentés. Cette démarche offre une occasion unique de «se frotter» aux réalités du monde professionnel en menant un travail d'équipe et en rédigeant un rapport collectif qui apporte une réponse concrète à une question qui préoccupe un acteur international.

Pour certains étudiants, précise Christophe Gironde, l'un des responsables des *capstone projects* de l'Institut, c'est l'occasion d'effectuer une mission de recherche sur le terrain et de se familiariser avec les problèmes auxquels est confrontée une large partie de l'humanité. Cette expérience à la croisée des savoirs et des pratiques du développement est de nature à nourrir une réflexion critique qui est importante pour la formation des étudiants.

Syrian Youth: Resilience and Engagement

The protracted Syrian refugee crisis, one of the world's major humanitarian crises, is having a catastrophic impact on Syrian youth. While humanitarian actors and governments alike recognise the need for long-term development and support to affected individuals and communities, few policies and programmes target youth specifically, making them especially vulnerable.

Patyl Kevorkian, Dersim Heimervall, Christina Holesek and Monica Ma, students in the Master in Development Studies, collaborated with the United Nations Institute for Training and Research on "Syrian Youth: Resilience and Engagement", a capstone project supervised by Professor Gilles Carbonnier which aims to bridge the gap between academic literature, international humanitarian/development policies, and the self-perceived needs of young Syrians.

The project explored the experiences of Syrians aged 14–30, living in Syria, Turkey, Lebanon and Jordan. The study identified four main factors of resilience: education, livelihood, mental health and psychosocial support, and social cohesion and integration. To assess perceptions of resilience and engagement, the student team conducted an online survey, contextualising the data with semi-structured interviews.

The capstone project produced a set of policy recommendations, among them that young Syrians should be empowered to foster their own resilience and that of their communities; that response frameworks should shift from temporary humanitarian relief to long-term development and resilience; that family and community networks should be leveraged; that access to education should be improved through scholarships, language classes, and the accreditation of Syrian schools and universities; that mental health issues should be destigmatised, and that more help should be available for Syrian youth to obtain vital legal documents.

How Will Blockchain Technology Impact Emerging Markets?

Blockchain has emerged as one of the leading technologies of the 21st century, with the potential to massively disrupt the way governments, businesses, and individuals relate to markets and society. Sebastian Guo, Luca Mango, Julius Schulte and Martin Weinberger, students in the Master in International Affairs, collaborated with the World Economic Forum to explore how blockchain will impact emerging countries, during a capstone project under the supervision of Michael Schiltz.

The project team carried out two case studies to evaluate the possibility of blockchain filling institutional voids in the development of a cryptocurrency in Kazakhstan and in land titling in Georgia. Both studies revealed how blockchain's distributed nature acts as a credibility enhancer, provided that the stored information was correct in the first place. In Kazakhstan's case, blockchain acts as aggregator and distributor, matching supply and demand of assets to tokenise, and as transaction facilitator, reducing costs associated with payments. In both cases, blockchain's inherent immutability held the potential to reduce risks of arising disputes as well as the need for adjudicators.

The project concludes that blockchain might represent a beneficial tool for emerging markets as long as there is a solid regulatory scheme for the blockchain application. However, this requirement shows that states with dysfunctional institutions cannot leapfrog into an era of strong institutions through the application of blockchain. As a consequence, it should not be expected that the gap between developed and emerging economies will be reduced through the advent of blockchain; rather, it might even be widened.

La recherche

Research

Les domaines d'expertise

Domains of Expertise

CONFLICT, DISPUTE SETTLEMENT AND PEACEBUILDING

- Armed conflicts, violence
- Arms control, disarmament
- Boundary and territorial disputes
- Cold War
- Dispute settlement
- History of international relations
- Human security
- International and targeted sanctions
- Military occupation
- NATO and alliance relations
- Nuclear nonproliferation and counter-proliferation
- Peacekeeping, peacebuilding, reconstruction policy
- Small arms and light weapons
- Terrorism, crime
- Transatlantic relations
- US Foreign Policy
- World wars

CULTURE, IDENTITY AND RELIGION

- Multiculturalism
- Religion and politics

DEMOCRACY AND CIVIL SOCIETY

- Civil society, social movements, trade unions, NGOs
- Communism and postcommunism
- Indigenous peoples
- State-building/sovereignty

DEVELOPMENT POLICIES AND PRACTICES

- Poverty, inequality and human development
- Development assistance
- Structural transformation/emerging economies

ENVIRONMENT AND NATURAL RESOURCES

- Climate, climate change, natural disasters
- Conservation, biodiversity
- Energy
- Environment; environmental policies, law, and economics
- Natural resources, extractive economies, commodities
- Sustainable development
- Water

FINANCE AND DEVELOPMENT

- Business, enterprises
- Central banks
- Currencies and foreign exchange
- Development and development finance
- Finance, financial markets, international investment
- Financial regulation
- Microfinance
- Monetary policy

GENDER

- Gender, women and public policies

GLOBAL HEALTH

- Global health
- Global health diplomacy
- Global health governance
- Medical anthropology

GOVERNANCE

- Corporate responsibility
- Decentralisation policies
- European Union
- Foreign policies
- Governance, local and international
- International courts and tribunals
- International law (public, private)
- International organisations, UN
- Multilateral diplomacy and international negotiation
- Public-private partnerships

HUMAN RIGHTS, HUMANITARIAN LAW AND HUMANITARIAN ACTION

- Children (labour, use, law, combatants)
- Human rights
- Humanitarian action and intervention
- International humanitarian law

MIGRATION AND REFUGEES

- Immigrants, refugees, diasporas
- Migration policies and law

TRADE AND ECONOMIC INTEGRATION

- Competition policy
- Globalisation
- Global economic issues
- Global economic governance and international economic institutions
- Growth
- International macroeconomics
- Labour and employment
- Regional integration
- Trade policies and law – WTO

Les chercheurs

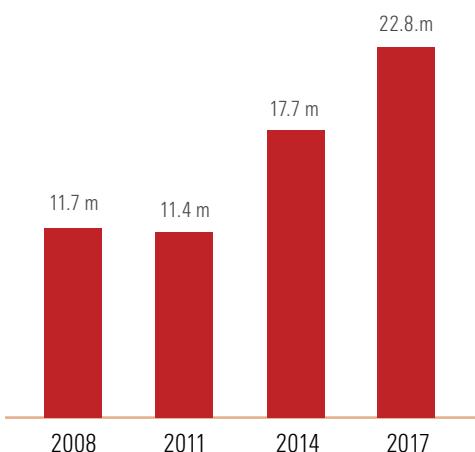
Researchers



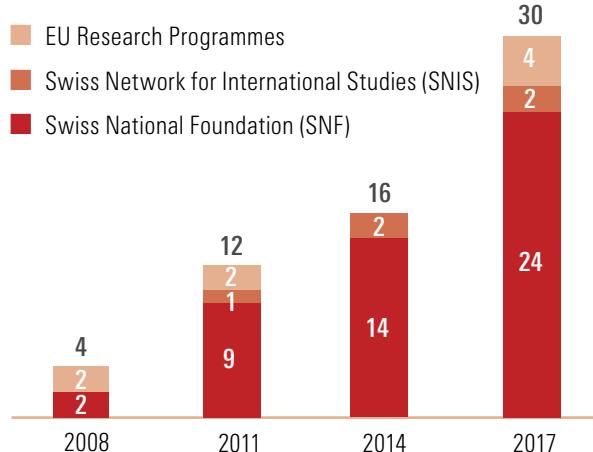
PHD THESES AND MASTER'S DISSERTATIONS DEFENDED IN 2017

54 PhD Theses **259** Master's Dissertations

RESEARCH REVENUES



NUMBER OF PROJECTS OBTAINED



9 CENTRES DE RECHERCHE

9 RESEARCH CENTRES

- Albert Hirschman Centre on Democracy
- Centre for Finance and Development
- Centre for International Environmental Studies
- Centre for Trade and Economic Integration
- Centre on Conflict, Development and Peacebuilding
- Gender Centre

- Global Governance Centre
- Global Health Centre
- Global Migration Centre

6 PROGRAMMES ASSOCIÉS

6 ASSOCIATED PROGRAMMES

- Bilateral Assistance and Capacity Building for Central Banks (BCC)
- The Geneva Peacebuilding Platform
- Global Commission on Drug Policy
- Inclusive Peace and Transition Initiative (IPTI)
- Network for International Policies and Cooperation in Education and Training (NORRAG)
- The Small Arms Survey (SAS)

3 CENTRES CONJoints AVEC L'UNIVERSITÉ DE GENÈVE

3 JOINT CENTRES WITH THE UNIVERSITY OF GENEVA

- Geneva Academy of International Humanitarian Law and Human Rights
- Geneva Center for International Dispute Settlements (CIDS)
- Geneva Centre for Education and Research in Humanitarian Action (CERAH)



Five European Research Council Grants

The Institute has won three ERC grants in 2017.

UNDERSTANDING CHANGE IN INTERNATIONAL LAW

International law erects high hurdles for change – typically unanimity or a uniformity of practice of states. Yet in different areas, such as international criminal law or the law of international organisations, international law has in recent times undergone more rapid change than the traditional picture would allow, and often in informal ways that do not fit classical categories. However, this greater dynamism has found little sustained attention in scholarship so far.

“The Paths of International Law: Stability and Change in the International Legal Order” seeks to fill this gap and understand when and how international law changes, how this change is registered among participants in legal discourses and how the pathways of change differ across issue areas and sites of international legal practice.

The project focuses on change processes over the last decades in six areas – general international law, the laws of war, economic, environmental, and human rights law as well as the law of international organisations. It seeks to contrast the findings on the political and social factors behind informal change with the formal criteria international lawyers use, and to build a coherent framework for understanding international legal change as a political process.

■ The Paths of International Law: Stability and Change in the International Legal Order.

Funded by ERC Advanced. EUR 2,475,000. October 2017–September 2022.

Nico Krisch, Professor of International Law.

Based at the Global Governance Centre.

WHAT DOES A “GOOD LIFE” MEAN TO A MIGRANT?

Seeking a better life and a better place to live is allegedly the aim of many migrants, and an issue at the core of public and political debates in present-day Europe. While much attention is paid to the influx of migrants into Europe, their decision to “return” has been less prominent in public debates. Following the 2008 financial crisis, however, a significant rise in the number of return migrants has caught the attention of scholars and policymakers, and leads to question taken for granted views on what counts as a “good life” and where it may be found.

Going beyond purely economic rationales to explain return migration, “Returning to a Better Place: The (Re)assessment of the ‘Good Life’ in Times of Crisis” will constitute the first empirically grounded study of the entanglements between notions and experiences of “return migration”, “crisis” and the “good life”. Starting in February 2018, it aims to offer a better understanding of how migrants evaluate and compare two contexts of their life – their countries of destination and origin – and take decisions and act accordingly. It will study how ideals of the good life are articulated, (re)assessed, and related to specific places and contexts as a result of the experience of crisis and migration.

■ Returning to a Better Place: The (Re)assessment of the “Good Life” in Times of Crisis.

Funded by ERC Starting. EUR 1,500,000. February 2018–January 2023.

Valerio Simoni, Senior Research Fellow.

Based at the Global Migration Centre.

BOMBS, BANKS AND SANCTIONS

A major, five-year research project will produce a landmark study of the emergent transnational legal order of nuclear nonproliferation. “Bombs, Banks and Sanctions: A Sociology of the Transnational Legal Field of Nuclear Nonproliferation” is investigating how the global banking sector has implemented new rules to increase financial transparency and to ensure that clients no longer have ties to nuclear programmes in countries such as Iran and North Korea which are the target of nuclear sanctions.

The project explores how social characteristics of actors (institutions and transnational networks involved in the regulation of global financial flows) influence the creation of new norms in the field of nonproliferation, and reveals which legal technologies and which discursive and calculative practices banks have developed to impose their authority and their power on the regulation of global financial transactions.

■ **Bombs, Banks and Sanctions: A Sociology of the Transnational Legal Field of Nuclear Nonproliferation.**

Funded by ERC Starting. EUR 1,500,000. March 2017–February 2022.

Grégoire Mallard, Associate Professor of Anthropology and Sociology, Anna Hanson and Farzan Sabet, Associated Researchers.
Based at the Global Governance Centre.

Two ongoing ERC projects are progressing.

ERADICATION: THE SCIENCE AND POLITICS OF A WORLD WITHOUT AIDS

As achieving a world without AIDS becomes a major goal for global health efforts, this project focuses on a remarkable biomedical innovation – pre-exposure prophylaxis, or PrEP.

Studies in Canada, France and the United Kingdom have shown that taking an antiviral pill before sex can be highly effective in preventing HIV. While PrEP’s defenders say it is ideal for both treating and preventing HIV, it is controversial due to its high cost and rushed deployment, and to the role of the pharmaceuticals industry in public health.

The Eradication project examines these controversies, revealing the underside of negotiations between industry, activists, and doctors, and illuminating the socio-technical arrangements that enable studies to convincingly show efficacy. It sheds light on the relationship between intimacy and pharmaceutical development, the power of non-governmental actors to “make up” populations in unexpected ways, and the ever-changing landscape of human sexuality.

■ **Eradication: The Science and Politics of a World Without Aids.**

Funded by ERC Consolidator. November 2014–October 2019.

Vinh-Kim Nguyen, Professor of Anthropology and Sociology.

RED REVOLUTION: THE EMERGENCE OF STEM CELL BIOTECHNOLOGIES IN INDIA

Red Revolution is a conceptual and empirical incision into the rapidly globalising field of stem cell science and therapeutic care. Focusing on India, it shows how myriad home-grown and global complexities are both facilitating and disrupting the “revolutionary” promise of stem cells. The project delves into a range of critical issues stalking the emergence and diffusion of stem cell research and therapies across India, and how these relate to developments elsewhere in the world. The research situates stem cells in a number of diverse locales, such as the political economy of health in India, the biomedical politics within the public and private sectors, emerging governance frameworks to control the application of these technologies transnationally, and the global mass media as a field for promoting and contesting stem cells.

■ **Red Revolution: The Emergence of Stem Cell Biotechnologies in India**

Funded by ERC Starting. February 2013–January 2018.

Aditya Bharadwaj, Professor of Anthropology and Sociology.

La recherche à l’Institut

Research at the Institute

La recherche est effectuée par des professeurs soit à titre individuel, soit dans le cadre de centres interdisciplinaires. Ces centres forment un milieu intellectuel stimulant, en favorisant l’échange entre professeurs et doctorants et en renforçant des réseaux d’expertise spécialisés dans les thématiques où Genève et la Suisse ont un avantage comparé. Ils offrent une interface unique entre le monde académique et la communauté internationale grâce à leur palette d’activités qui vont de la recherche et de l’expertise à l’organisation de débats, en passant par l’accueil de chercheurs du monde entier et la contribution aux programmes de formation continue de l’Institut.

Research is conducted by professors either on an individual basis or as part of interdisciplinary centres. These centres provide a stimulating intellectual environment by promoting exchanges between professors and doctoral students and by strengthening expertise networks in subjects where Geneva and Switzerland have a comparative advantage. They provide a unique interface between the academic world and the international community thanks to their wide range of activities, including research and expertise, organising public debates, hosting researchers from around the world, and contributing to the Institute’s executive education courses.

QUELQUES PROJETS DE RECHERCHE

Setting up firewalls to political violence

The Violence Prevention (VIPRE) Initiative explores whether political violence could be tackled in the same manner as public health problems like traffic accidents, smoking or alcoholism, mitigating risks through placing intervening obstacles or “firewalls” in front of them. The Initiative will theorise, empirically explore, and test the possibility of constructing barriers or firewalls to political violence, drawing on interdisciplinary insights from organisation studies, the microsociological study of violence and international political sociology.

The research team works toward achieving three main goals:

- To develop a theoretical approach to preventing violence that considers the role of the “organisation”, “circulation” and micro “practices” of violence across borders
- To ground this theory through a detailed microsociological empirical study of military training regimes
- To synthesise the Initiative’s theoretical and empirical components in order to build insights for practitioners working in the field

The VIPRE Initiative is situated at the centre of both international and Swiss scientific and policymaking work on security, human rights and violence, combining cutting-edge theoretical and methodological approaches with the study of world politics.

■ Violence Prevention (VIPRE) Initiative.

Funded by the Swiss National Science Foundation (SNSF-Sinergia). CHF 1,070,688. April 2017–March 2021.

Co-investigators Riccardo Bocco, Professor of Anthropology and Sociology, Keith Krause, Professor of International Relations/Political Science, and Anna Leander, Professor of International Relations/Political Science (joining the Institute in 2018). *Lead researcher* Jonathan Austin (PhD in International Relations/Political Science, 2017). *Research Assistants* Alice Baroni, PhD Candidate in International Relations/Political Science, Basil Farraj, PhD Candidate in Anthropology and Sociology. *Based at the Centre on Conflict, Development and Peacebuilding.*

What Are the Welfare Gains from Globalisation?

The aim of “Financial Globalization and Real Reallocation in the Market for Corporate Control” is to get at a precise quantification of the welfare effects of globalisation by analysing the interaction of two key elements – technology and financing – in the market for domestic and cross-border mergers and acquisitions (M&As). The M&A market is especially suitable in this regard: both foreign and domestic firms compete for ownership of other firms in this market, leading to massive reallocation of real, technological and financial factors of production across and within the boundaries of firms and countries. In particular, this project seeks to combine rigorous theoretical models with rich new firm-level data to explore the dynamics of this reallocation, and hence understand the sources of welfare gains – real and technological versus financial – from globalisation.

■ Financial Globalization and Real Reallocation in the Market for Corporate Control.

Funded by SNSF. CHF 256,902. June 2017–May 2020.

Rahul Mukherjee, Associate Professor of International Economics, Christian Proebsting, Post-Doctoral Researcher at EPFL, and Alexandre Lauwers, PhD Candidate in International Economics.

Based at the Centre for Finance and Development.



How Can We Finance Clean Technologies?

Experts estimate that limiting global temperature rise below 2°C will require investing USD 12.1 trillion in clean technologies over the next 25 years. Switzerland, in particular, aims to position itself as a world leader in the cleantech sector, but where will the money come from? Clean technologies are largely dependent on public support, and cleantech investors tend to be dispersed, diverse and small-scale.

“Financing Investments in Clean Technologies” investigates how society can best steer financing towards cleantech investments. It aims to understand how uncertainty about the policy environment impacts cleantech investment, by producing novel indicators of climate and environmental policy uncertainty and conducting economic analysis of how these indicators affect cleantech investments. It will also explore how new tools and financing models (e.g. crowdfunding) can help attract new investors into cleantech, and alleviate the financial constraints faced by young cleantech firms.

The research project involves a significant number of implementation partners: policy organisations, companies active in the cleantech sector and financial institutions. The results will provide a rich understanding of the success factors of cleantech investments, which will lead to practical recommendations on how to shape better policies to move Switzerland towards a more “sustainable economy”.

■ Financing Investments in Clean Technologies.

Funded by SNSF-NRP73. CHF 714,719. January 2018–December 2021.

Joëlle Noailly, Lecturer in International Economics and Head of Research of the Centre for International Environmental Studies.

Based at the Centre for International Environmental Studies.

Do Public-Private Partnerships Really Work?

“‘Effectiveness of Partnerships for Sustainable Development: Behavioral Pathways and Impacts’ is driven by a puzzle”, explains Professor Liliana Andonova. “Global partnerships have become an essential part of how multilateralism works and of how international institutions advance the SDGs. The expectation is that partnerships provide all sorts of benefits, such as new forms of collaboration, new resources and bringing public and private purposes together. Yet we know very little about their effectiveness. We need much more interdisciplinary, multidimensional information about what global partnerships produce in terms of effects.”

This project draws on political science, economics, management studies and public policy to explore questions such as: How can we conceptualise and operationalise the effectiveness of public-private partnerships? Through what mechanisms are their effects likely to materialise? What are the sources and limitations of the effectiveness of public-private partnerships for sustainability? How do these partnerships interact with other forms of governance at the international and subnational level to influence results for the SDGs?

■ Effectiveness of Partnerships for Sustainable Development: Behavioral Pathways and Impacts.

Funded by the Swiss Network for International Studies (SNIS). CHF 263,000. November 2017–October 2019.

Liliana Andonova, Professor of International Relations/Political Science and Co-director of the Centre for International Environmental Studies, and Gilles Carbonnier, Professor of Development Economics.

Based at the Centre for International Environmental Studies.



Internally Displaced Persons

While much focus is currently placed on refugees, internally displaced persons (IDPs) account for a far greater number of people who have been forced to leave their homes. According to the latest estimates, there are more than 40 million IDPs worldwide, the highest figure ever recorded, and representing twice the number of refugees in the world.

Many IDPs are caught in a protracted situation for years or even decades. In 2014, more than 50 countries were reported to have people living in internal displacement for more than 10 years. When displacement continues for a long period of time, IDPs become particularly vulnerable: they face socioeconomic marginalisation and remain dependent on humanitarian assistance with pessimistic prospects of ever rebuilding their lives. International attention on IDPs has declined over time, leaving most of them neglected by donors, the media, as well as national and international stakeholders.

Against this background, the United Nations High Commissioner for Refugees (UNHCR) has commissioned Professor Vincent Chetail to conduct research into the needs of IDPs in protracted situations. Starting in January 2018, this project will focus on two key inter-related parameters: the invisibility of IDPs and the role of humanitarian and development actors. Indeed, the invisibility of IDPs makes it difficult to identify their specific needs and in turn impedes the ability to craft a sound and effective response of humanitarian and development actors. The main objective of this project is to produce a set of best practices for humanitarian and development actors in order to take better account of the specific needs of IDPs living in protracted situations.

■ Internally Displaced Persons in Protracted Situations: Current and Future Responses to Their Specific Needs.

Funded by UNHCR. CHF 61,000. January 2018–March 2018.
Vincent Chetail, Professor of International Law and Director of the Global Migration Centre, and Justine Boillat, Research Collaborator.

Based at the Global Migration Centre.

Leveraging Big Data to Map International Legal Disputes

With the number of legal agreements and disputes increasing rapidly, analysing them using conventional scientific methods has become all but impossible. Institute researchers have turned to big data for their project “Convergence versus Divergence? Text-as-Data and Network Analysis of International Economic Law Treaties and Tribunals”.

With the support of the Swiss National Science Foundation, researchers Joost Pauwelyn and Wolfgang Alschner have created the world's first publicly accessible and free database of economic law cases, comprising 15,000 judicial decisions and texts, using sources such as the World Trade Organization and the International Centre for Settlement of Investment Disputes.

The research team is also conducting big data analyses on the underlying international treaties, using special software to compare treaty texts since 2015. Legal practitioners will be able to see how international treaties have evolved over time, helping them to identify treaties that no longer conform with today's practices and therefore need renegotiating.

In collaboration with governments, the team plans to process all additional information about already signed trade agreements, to help developing countries negotiate better agreements.

The researchers hope the project will encourage legal scholars to use computer-assisted methods more frequently, in order to back up abstract concepts with empirical data or to develop novel theories based on new insights.

■ Convergence versus Divergence? Text-as-data and Network Analysis of International Economic Law Treaties and Tribunals.

Funded by SNSF. CHF 433,159. November 2015–October 2018.
Joost Pauwelyn, Professor of International Law and Co-director of the Centre for Trade and Economic Integration, and Wolfgang Alschner, Assistant Professor at the University of Ottawa.

Based at the Centre for Trade and Economic Integration.

↗ www.mappinginvestmenttreaties.com

How Do Gender Relations Influence Peacebuilding?

In an international context pervaded by civil wars, ethno-religious conflicts and armed violence, understanding the relationship between gender, conflict and peacebuilding is a crucial analytical need. Research shows that gender inequality is correlated with a country's tendency to solve conflicts violently; however, there is limited knowledge on how gender relations interlink with social conflict, armed violence and peacebuilding at the micro-level.

"The Gender Dimensions of Social Conflicts, Armed Violence and Peacebuilding" assembles feminist and conflict researchers from Indonesia, Nigeria and Switzerland to develop a better understanding of the ways in which gender informs conflict management and peacebuilding practices, and to influence local, national and international peacebuilders to improve their practices through the targeted circulation of contextualised and transferrable knowledge.

At the intersection between international relations, international law, anthropology, and gender studies, this project intends to address the gender gap in peacebuilding literature, exploring how gender operates in processes of conflict (de)escalation and peacebuilding and the (lack of) connections between local, national and international peacebuilding practices. Targeting peacebuilders (students, communities, practitioners), decision-makers and academia with specifically designed outputs, the project aims to make a long-lasting impact by disseminating community-informed, intersectionally gendered peacebuilding practices to relevant actors involved in conflict management and peacebuilding.

■ The Gender Dimensions of Social Conflicts, Armed Violence and Peacebuilding.

Funded by the Swiss Agency for Development and Cooperation (SDC) and the Swiss National Science Foundation (SNSF) within their joint Swiss Programme for Research on Global Issues for Development (r4d Programme). CHF 2,694,287. February 2014–January 2020.

Elisabeth Prügl, Professor of International Relations/Political Science and Director of the Gender Centre, Christelle Rigual (Gender Centre), Rahel Kunz (University of Lausanne), Wening Udasmoro (Gadjah Mada University), Arifah Rahmawati (Gadjah Mada University), Joy Onyesoh (Women's International League for Peace and Freedom, Nigeria) and Mimidoo Achakpa (Women's Right to Education Program, Nigeria).

Based at the Gender Centre.

The Transition of Polio Assets: A Political and Governance Challenge

With the end of polio in sight, attention is shifting to the legacy provided by this momentous achievement – only the second time in history that a virus disease in humans will have been eradicated. "Polio Eradication: Overcoming the Final Barriers and Ensuring a Lasting Legacy for Health Systems" analyses the critical dimensions of the global effort to eradicate polio and explores the resilience and transition challenges involved, working closely with member states, European institutions and other key stakeholders to understand the evolving political complexities.

The effective integration of valuable GPEI (Global Polio Eradication Initiative) resources into health systems and their relation to larger global governance challenges, such as the transformative SDGs agenda, universal health coverage, global health financing, global health security and the sharing of responsibility for creating global public goods in health, are the focus of this research project. It builds on the strengths of the Global Health Centre at the Graduate Institute to engage constructively with European and global health actors on sensitive issues, to apply a political perspective on health issues and to build capacity in global health diplomacy.

Insights from a series of policy dialogues and round-tables in Europe's hubs for global health policy – including Geneva, Berlin, Brussels and London – and findings from an intensive research effort will be integrated to understand the social and political determinants of polio eradication efforts and to provide recommendations for European policy- and decision-makers to help define their engagement in global health in future.

■ Polio Eradication: Overcoming the Final Barriers and Ensuring a Lasting Legacy for Health Systems.

Funded by the Bill and Melinda Gates Foundation. USD 1.3 million. November 2015–March 2019.

Project leaders Michaela Told, Deputy Director of the Global Health Centre, and Ilona Kickbusch, Adjunct Professor of International Affairs and Director of the Global Health Centre.

Project collaborators Stephen Matlin, Senior Fellow at the Global Health Centre, and Julianne Piper, Research Officer at the Global Health Centre.

Based at the Global Health Centre.



Bringing Seed Wars to the Courtroom

This research project examines legal challenges involving access to, and ownership of, plant genetic resources in India and Brazil in a comparative perspective. It aims at developing a critical analysis of the influence of various forms of legal activism on definitions of the public good and of the commons.

"Bringing the Seed Wars to the Courtroom: Legal Activism and the Governance of Plant Genetic Resources in Brazil and India" seeks to understand how and why political protest against the commercialisation of biogenetic material has been articulated in the language of law and what implications this kind of "lawfare" has for a judicialisation of politics. It addresses the impact of rapidly evolving intellectual property regimes for plant varieties on agro-biodiversity and farmers' rights over genetic resources.

Preliminary findings show how agricultural biotechnology companies have secured the same intellectual property rights in Brazil and India, using private arrangements as their counterparts in the United States, despite the fact that plant variety protection and patent laws in both countries of the global South vary significantly from US legislation in these areas. The research highlights the role played by public-private partnerships and documents the impact of public interest litigation beyond formal outcomes.

■ Bringing the Seed Wars to the Courtroom: Legal Activism and the Governance of Plant Genetic Resources in Brazil and India.

Funded by SNSF. CHF 556,039. October 2015–September 2018.

Shalini Randeria, Professor of Anthropology and Sociology and Director of the Albert Hirschman Centre on Democracy.
Based at the Albert Hirschman Centre on Democracy.

How should International Organisations be reformed?

Today, the UN faces complex, new, global challenges. Its ability to adapt and reform to address them will determine not only its own fate as an organisation, but also that of the peoples it represents. "What Types of Reform Enhance an International Organisation's Effectiveness?" systematically maps six dimensions of organisational reform (mandate, membership, resource base, operational structure, decision-making process, formal engagement with non-state actors) within six UN agencies: the WHO, WIPO, the WTO, UNHCR, the ILO and the IMF.

Cataloguing and analysing the effects produced from the various reform efforts across these different UN agencies, the project examines whether there is an observable relationship between different types of international organisation (IO) reform and the IO's effectiveness. The research team is working closely with policy practitioners, gathering material and conducting interviews with past and current UN representatives, and holding workshops with both academics and policy practitioners during, and upon completion of, the research.

In addition to publishing research findings in traditional academic publishing forums (journal articles and a book), conclusions will be written up in policy-accessible language, and the team will make use of innovative technological publishing platforms so that conclusions and ensuing recommendations can be easily accessed by policy practitioners.

■ What Types of Reform Enhance an International Organisation's Effectiveness?

Funded by SNSF. CHF 524,636. September 2016–August 2019.

Thomas Biersteker, Professor of International Relations/Political Science and Director of Policy Research, Cédric Dupont, Professor of International Relations/Political Science, Cecilia Cannon and Velibor Jakovleski, Heads of Research at the Global Governance Centre.
Based at the Global Governance Centre.

SDG Portal

Enabling Collaboration on the 2030 Agenda

This portal launched in November 2017 by the Global Governance Centre provides a window on the Institute's research projects, publications, courses, events and other activities connected to the 2030 Agenda for Sustainable Development.

In 2016, the Global Governance Centre was asked to assess the range of activities going on at the Graduate Institute related to the 2030 Agenda for Sustainable Development and the Sustainable Development Goals (SDGs). At the same time, I began representing the Graduate Institute at various SDG-related meetings in Geneva and New York, where I learnt that there is no one, established or obvious policy path for governments to reach the ambitious 17 goals and 169 targets. We realised that we needed a more nuanced understanding of the SDG-related work carried out at the Graduate Institute, to enable our research and knowledge to serve practitioners who are designing policies related to the SDGs.

At the end of 2016, we surveyed all Graduate Institute faculty, researchers and students about which goals and targets they were working on. We received more than 140 responses. It was clear that the Institute was already a hub for SDG research and activities, and that there was an enormous appetite for greater collaboration and more information on our SDG-related activities. The challenge was how to make this knowledge readily accessible both within the Institute and beyond. Both Professor Thomas Biersteker, Director of Policy Research, and myself had seen firsthand that publishing academic research findings on websites and mobile applications can lead to them being more frequently used and cited in policy deliberations. Together with Esther May, Research Assistant, we designed the SDG Portal to facilitate navigation of the Institute's SDG-related research, publications, events, courses and news. Each person is responsible for updating their own activities.

Since launching in November 2017, people in more than 90 countries have accessed the portal. We have been approached by several persons working on the SDGs within the Graduate Institute to collaborate on a side event at the 2018 High-level Political Forum on Sustainable Development. We have presented the SDG Portal to representatives of the University of São Paulo, Brazil, and we demonstrated the portal to Geneva-based organisations working on the SDGs at the November 2017 SDG Lab/ Geneva 2030 Ecosystem meeting. Representatives from local governments and UN agencies have also reached out to us about specific SDG-related projects.

CECILIA CANNON, Head of Research at the Global Governance Centre

↗ <http://sdg.graduateinstitute.ch>



La recherche appliquée

Applied Research

L’Institut accomplit des contrats d’expertise ou de recherche appliquée pour un certain nombre d’organisations internationales et de gouvernements, en particulier le gouvernement suisse (principalement, le Département fédéral des affaires étrangères, la Direction du développement et de la coopération et le Secrétariat d’État à l’économie).

The Institute provides commissioned expertise and applied research for a number of international organisations and governments, in particular the Swiss government (mainly the Federal Department of Foreign Affairs, the Agency for Development and Cooperation, and the State Secretariat for Economic Affairs).

LES PROGRAMMES ASSOCIÉS

Bilateral Assistance and Capacity Building for Central Banks

The Bilateral Assistance and Capacity Building for Central Banks (BCC) aims to support partner central banks in emerging and developing countries in building the analytical and technical expertise required for the efficient conduct of monetary policy. It builds on longstanding expertise at the Institute in providing technical assistance through missions in the partner countries tailored to their specific needs.

In 2017 the BCC was awarded the implementation of its second phase for the period 2018–2022.

■ **Cédric Tille, Director.**

Jointly funded by the Swiss State Secretariat for Economic Affairs and the Graduate Institute.

↗ <http://graduateinstitute.ch/bcc>

Global Commission on Drug Policy

Aiming to promote evidence-based drug policy reforms at international, national and regional levels, the Global Commission on Drug Policy was established in 2011 by political leaders, cultural figures and globally influential personalities from the financial and business sectors. The Commission currently comprises 25 members, including 12 former heads of state or government and a former Secretary-General of the United Nations.

The Global Commission advocates for drug policy reforms that must also prioritise public health, social integration and security, with a strict regard for human rights. Highlights of 2017 include the publication of a set of recommendations to address the current opioid crisis in North America and the launch of the Commission’s 7th report, *The World Drug PERCEPTION Problem: Countering Prejudices about People Who Use Drugs*. This report reflects the Commission’s efforts to contrast with available evidence the most common perceptions and fears surrounding drugs and the people who use them, and provides recommendations on changes that must be enacted to support reforms toward more effective drug policies.

■ **Khalid Tinasti, Executive Secretary.**

Funded by the Open Society Foundations, Virgin Unite, Oak Foundation and the Swiss Federal Department of Foreign Affairs.

↗ www.globalcommissionondrugs.org

Geneva Peacebuilding Platform

The Geneva Peacebuilding Platform is a joint project of five institutions: the Graduate Institute’s Centre on Conflict, Development and Peacebuilding, DCAF, GCSP, Interpeace and the Quaker United Nations Office, Geneva. Its objective is to create shared value by aligning partnerships and combining Geneva’s existing peacebuilding resources, skills and expertise. Geneva Peace Week, an annual event, shows how this approach stimulates exchange on peace and security issues. The 2017 edition saw 5,000 participants attend 50 events organised by 100 partner institutions, featuring over 150 speakers. The GPW17 Report distilled takeaways on this year’s guiding theme, “Prevention across Sectors and Institutions”. The report highlights that the world may have never had such a wealth of tested instruments and early warning systems to prevent violent conflict, but that the use or threat of armed violence remains an accepted policy instrument in many circles. The persistence of powerful economic agendas and cultures of violence emphasises urgency for a proactive prevention agenda. This agenda could focus on a range of emerging issues such as cyber wars, violence in cities, or water and natural resource management, but also on finding a new role for the private sector in prevention. Overall, there is opportunity for countries, regions or cities to step forward to lead as pilots for a new prevention agenda.

■ **Achim Wennmann, Executive Coordinator.**

Funded primarily by the Swiss Federal Department of Foreign Affairs.

↗ <http://gpplatform.ch>

Inclusive Peace and Transition Initiative

The Inclusive Peace and Transition Initiative (IPTI) is dedicated to evidence-based research and its transfer to policy and practice. Its objective is to support sustainable peace by providing expertise on the inclusion of diverse actors in peace and transition processes. In 2017, one of IPTI’s priorities was to expand and refine its qualitative database of peace and political reform processes. This growing database of more than 40 cases—the largest available on peace processes globally—is the cornerstone of IPTI’s work. Whenever IPTI conducts academic research projects or provides expertise to actors involved in peace processes, it draws on comparative findings from its database. IPTI also consolidated

its research capacities by hiring five new researchers and analysts. They are trained to draw on historical case study data to shed light on the broad range of factors that shape the outcomes of peace processes. Furthermore, results from our database research were published in two major reports. The first, commissioned by the UN Department of Political Affairs, compares 17 cases of National Dialogues, a very inclusive type of negotiations that can pave the way for political transitions. The second, an input to the World Bank-UN Flagship Study "Pathways for Peace", explores the role of inclusion in violence prevention in 47 cases. Finally, 2017 marked an increase in IPTI's support activities to peace processes, with the bulk of its efforts focusing on the Philippines, Colombia, South Sudan, Somalia, Western Sahara, and Syria.

■ Thania Paffenholz, Director; Eckhard Volkmann, Deputy Director.

Funded by the governments of Switzerland, Norway, Sweden, Germany, Finland and Turkey, as well as UN Women, Humanity United, and Hunt Alternatives (Inclusive Security).

↗ www.inclusivepeace.org

NORRAG – Network for International Policies and Cooperation in Education and Training

NORRAG is a global network for international policies and cooperation in education and training. As of 2017, it has more than 4,900 registered members in 171 countries, representing stakeholders from academia, government, NGOs, international organisations, foundations and the private sector. NORRAG's core mandate is to produce, disseminate and broker cross-sectoral and evidence-based knowledge amongst its stakeholders involved in shaping policy and practice at national and international levels. A highlight in 2017 was the launch of the Philanthropy in Education series, with an inaugural symposium organised with the Al Qasimi Foundation, the Graduate Institute and the Open Society Foundations, and attended by 140 participants from 80 organisations. Philanthropy is an increasingly important actor in education, whether by playing a role in policy processes, funding innovative programmes or implementing activities. By setting up the series and serving as an "honest broker", NORRAG seeks to engage in and promote dialogue between the various stakeholders, produce research and provide evidence on the motivations, impact, best practices and challenges associated with the role of philanthropy in education. The Geneva

symposium marked the start of a two-year series of regional events across the globe as well as continued knowledge production, including an edited volume of research studies and a blog debate series.

■ Gita Steiner-Khamsi, Director; Joost Monks, Executive Director.

Funded primarily by the Swiss Agency for Development and Cooperation and the Open Society Foundations.

↗ www.norrag.org

The Small Arms Survey

The Small Arms Survey provides expertise on all aspects of small arms and armed violence.

In late 2017, it launched a European Union-funded project designed to help countries prepare for the UN Small Arms Programme of Action's Third Review Conference (June 2018). In the first phase of the project, the Survey, in collaboration with the UN Department for Disarmament Affairs, led a series of thematic symposia that brought together experts from around the world to discuss topics that are expected to feature prominently at the Review Conference and in small arms work following the Conference.

The first of these symposia, held at UN headquarters in New York in October 2017, examined ways of strengthening small arms control in conflict and post-conflict environments, including through strengthened stockpile security and tracing. The second symposium, held right after the first, in New York, highlighted the linkages between the UN small arms process and the Sustainable Development Goals that could be reinforced to the mutual benefit of both frameworks. This symposium also reviewed the gender-specific aspects of the small arms problem, including their policy implications.

The third thematic symposium in Brussels, in November 2017, saw participating experts grapple with new technologies that complicate small arms control – such as 3D printing – while the final symposium, held in Geneva the same month, examined synergies between the major arms control instruments and across issue areas.

The four symposia identified practical, actionable steps that the Survey will present to the UN membership in early 2018 as part of Review Conference preparations.

■ Eric Berman, Director.

Funded by the Swiss Federal Department of Foreign Affairs, other governments, and several multilateral organisations.

↗ www.smallarmssurvey.org

La formation continue

Executive Education

Les programmes diplômants

Degree Programmes

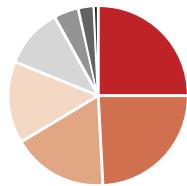
- Executive Master in Advocacy in International Affairs and Policy-Making
- Executive Master in Development Policies and Practices
- Executive Master in Environmental Governance and Policy-Making
- Executive Master in International Negotiation and Policy-Making
- Executive Certificate in Advocacy in International Affairs
- Executive Certificate in Environmental Governance
- Executive Certificate en genre et développement
- Executive Certificate in Global Health
- LLM in International Law

Les programmes courts

Short Programmes

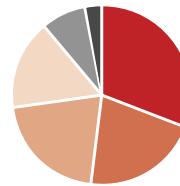
- Action Days for the Sustainable Development Goals
- Drug Policy, Diplomacy and Public Health
- Gestion stratégique de projets de développement
- Global Health Diplomacy
- Global Health Instruments
- Health Diplomacy and Migration

PARTICIPANTS' REGIONS OF ORIGIN
Degree-granting 2012–2017



- 25% Africa (Sub-Saharan)
- 24% Asia
- 17% Europe
- 15% Latin America
- 11% Switzerland
- 4% North America
- 3% MENA
- 1% Other

PARTICIPANTS' SECTORS OF ACTIVITY
Degree-granting 2012–2017



- 31% Non-Governmental Organisations
- 21% Companies
- 21% Governments, States
- 16% International Organisations
- 8% Foundations, Think Tanks, Associations
- 3% Academia

Les programmes sur mesure

Customised Programmes

In 2017, Executive Education conducted programmes for organisations and with partners from 12 countries.



LATIN AMERICA

PERU

Executive Master in Development Policies and Practices in partnership with El Centro de Estudios y Promoción del Desarrollo



EUROPE

BELGIUM

Executive Master in International Negotiation and Policy-Making
Executive Certificate in Advocacy in International Affairs

SWITZERLAND

For diplomats, civil servants and executives from the private, public and non-profit sectors



AFRICA

BENIN

Executive Certificate en genre et développement

BURKINA FASO

Executive Master in Development Policies and Practices in partnership with Yam Pukri

GHANA

Executive Master in Development Policies and Practices in partnership with the University of Ghana Business School

MALI

Executive Master in Development Policies and Practices in collaboration with the Institut supérieur de technologies appliquées

SENEGAL

Executive Certificate en genre et développement



ASIA

CHINA

For senior management members of a state-owned company

KYRGYZSTAN

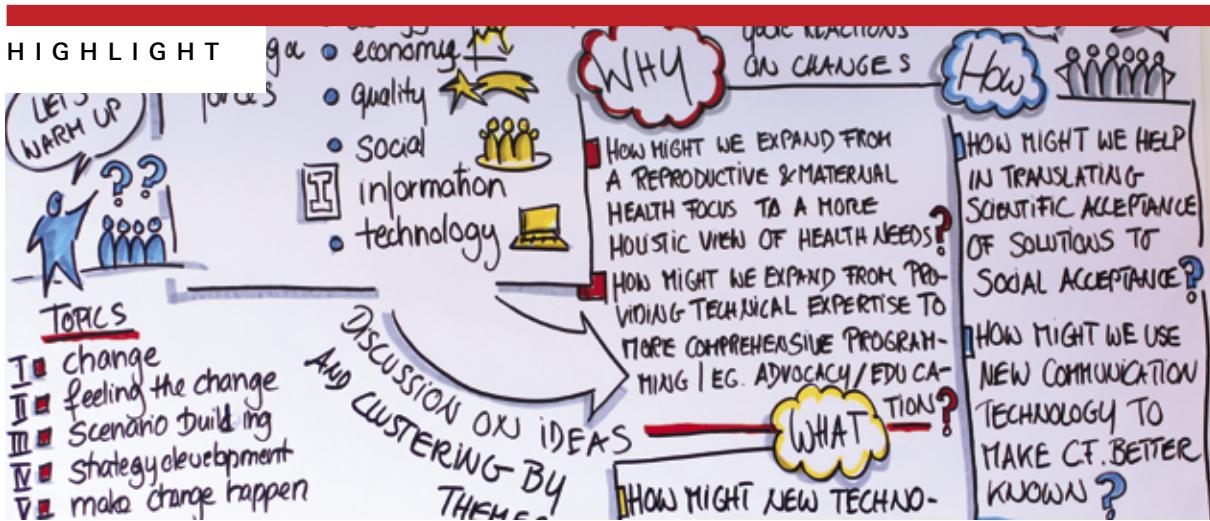
Executive Master in Development Policies and Practices in partnership with the American University of Central Asia

VIETNAM

Executive Master in Development Policies and Practices in partnership with the Asian Institute of Technology in Vietnam

TAIWAN

For officials from Taiwanese ministries



Les défis de la formation continue à l'ère de la transformation digitale

Face aux défis de la transformation du monde du travail à l'ère de la révolution digitale et de l'intelligence artificielle, le Service de la formation continue a mis en œuvre en 2017 une approche basée sur trois axes principaux.

Le premier axe est une conception de programmes qui cultive la diversité des enseignants et des experts, avec un accent mis sur leur pluridisciplinarité, mais aussi des participants, avec un mélange de provenances et d'expériences professionnelles et culturelles, et qui utilise une large boîte à outils d'analyse et de compétences pour prospérer dans un monde marqué par l'interdépendance.

Le second axe est le développement de programmes et d'activités orientés vers l'acquisition de compétences plutôt que de connaissances. Ainsi en 2017, la Formation continue a lancé les « Action Days », une série d'ateliers courts – d'une journée – centrés sur la mise en pratique d'une compétence en lien avec des sujets relevant des objectifs de l'Agenda 2030 pour le développement durable. Parmi les compétences offertes figuraient des outils de *foresight*, de *design thinking* et de pensée systémique (*systems thinking*), ainsi que la pratique de la négociation et de la plaideoirie internationales et de la gestion de projets.

Le troisième axe est l'aménagement d'une offre de programmes modulaires permettant aux participants de choisir entre différents rythmes de certification, soit en s'engageant directement dans un programme long, soit en procédant par étapes cumulables sur plusieurs années. Autre innovation majeure visant une meilleure adaptation aux rythmes de travail des participants, un nouveau module d'enseignement en ligne sur la gouvernance globale a été lancé, module s'insérant dans plusieurs de nos formations diplômantes.

Executive Education Responds to the Challenges of the Digital Age

In order to meet the challenges of an evolving workplace in the era of digital revolution and artificial intelligence, in 2017 Executive Education implemented an approach based on three main axes.

The first axis involves designing programmes which cultivate diversity in several ways. Programmes benefit from the knowledge and experience of a multidisciplinary pool of teachers and experts, provide a broad range of analytical tools and attract participants from a variety of professional and social backgrounds.

The second axis consists of developing programmes and activities geared towards the acquisition of skills, rather than knowledge. In 2017, Executive Education launched its “Action Days”, a series of short, one-day workshops focused on practical applications of expertise linked to the objectives of the 2030 Agenda for Sustainable Development. Courses on foresight tools, design thinking and systems thinking were offered, as well as on negotiation skills, advocacy and project management.

The third axis involves developing a range of modular programmes which let participants select different certification models, allowing them either to enroll in one extended course or to proceed by cumulative stages over several years. A new online module on global governance has also been launched: this major innovation, which has been designed to adapt to participants' work routines, has been incorporated into several of our diploma courses.

CÉDRIC DUPONT
Executive Education Director

SKILLS FOR THE FUTURE OF WORK

In addition to its proven negotiation and advocacy skills, Executive Education has developed internal competencies and networks to include three increasingly demanded skills in innovation and strategy, namely:

→ Strategic foresight

Strategic foresight is a discipline related to futures studies. It is about understanding the present and looking for drivers and signals of change of the future. The aim is to anticipate forces that could come into play and have a disruptive effect that would impact an organisation's functioning model. It is composed of a set of methods that allow participants to develop a "future-ready" mind. By doing so, people and organisations can build their resilience and devise strategies to shape the future they want.

→ Design thinking

Design thinking is a human-centred, collaborative, iterative and action-based problem-solving methodology that contrasts with our generally linear, analytical and silo-based approach. It is a methodology well suited to tackle "wicked" problems, i.e. situations where the definition of what the problem is remains open; where there is a lot of data but how this data is relevant to solve the problem is unclear; which are not sufficiently fluid to understand the causes and effects at stake. It is a methodology that transforms problems into opportunities for change.

→ Systems thinking

Systems thinking is a set of methodologies to better understand the connections in situations where a lot of interacting variables make it difficult to see the big picture. It helps identify nodes that have the most potential for spreading desirable change.

ACTION DAYS

Executive Education has also developed a new concept of open innovation workshops that foster co-creation of actionable solutions to global challenges, the Action Days. In 2017, a particular attention was given towards the Sustainable Development Goals. The Action Days aim to provide participants with tools for a fresh mindset toward innovation, tools to gather new perspectives on everyday work issues, tools to act and make an impact. Proposed Action Days included:

- Leading in a world of new partnerships
- Impact investing and SDGs financing
- Environment and the future of partnerships | Foresight training
- Advocacy in the time of disruption: Harnessing the power of big and small data
- Fostering societal innovation to achieve the SDGs | Design thinking training
- Sharpening your negotiation meeting skills
- Beyond digital – Integrated approaches to advocacy campaigns
- 10 golden rules for designing successful development projects
- Systems thinking applied to sustainable development

“The course is unique in how it provides a framework, from issue management to crisis management to engaging with stakeholders, that mixes academic teaching, case studies and tips in a concrete way.**”**

CÉCILE DUPREZ-NAUDY
Global Advocacy Lead, Nestlé SA, France
Executive Certificate in Advocacy
in International Affairs 2017

“The programme is great because it provides participants with different perspectives, a variety of views and contexts that you bring from your own work. The most substantial learning from the programme is precisely that exposure to different views, opinions and perspectives.**”**

SONIA PEÑA MORENO
Senior Policy Officer – Biodiversity, IUCN
Executive Certificate in Environmental
Governance 2017



The Geneva Challenge Advancing Development Goals

L'édition 2017 de ce concours international destiné aux étudiants de master était consacrée aux défis de l'emploi.

Ce concours, créé en 2014 grâce au généreux soutien de l'ambassadeur Jenö Staehelin, a pour objectif de stimuler le débat sur l'avenir de l'agenda mondial du développement et d'encourager des équipes interdisciplinaires d'étudiants à proposer des solutions aux défis globaux.

Cette année, le sujet du concours portait sur les défis de l'emploi et le rôle de celui-ci dans le développement social et économique. Sur les 135 projets déposés par des équipes du monde entier, trois ont été retenus pour la finale : Umvuzu, une application mobile axée sur les compétences pour le marché du travail sud-africain, Delala, un système de jumelage d'emplois pour réduire le chômage des jeunes dans les villes de Colombie, et NetworkEffect, une solution visant à mettre en relation des petites entreprises et des fournisseurs de services indépendants dans les communautés des îles du Pacifique.

Le 31 octobre, chaque équipe finaliste a présenté publiquement son projet devant le jury. Après une conférence de Helen Clark, ancien premier ministre de Nouvelle-Zélande, sur les liens entre emploi et développement durable, le premier prix a été remis par Kofi Annan, parrain du concours, à l'équipe Umvuzu, composée d'étudiants des universités de Cape Town (Boitumelo Dikoko), Witwatersrand (Keitumetse Kabelo Murray) et Oxford (Fuuad Coovadia and Sakhe Mkosi).

“ The problem in South Africa is that job seeking is time-consuming, costly and inefficient. Umvozu is a mobile application that links jobseekers with employers, allowing jobseekers to upskill themselves through training modules delivered in a gamified process, and employers to access the job characteristics of the app users in order to make better judgements about who to employ. **”**

FUUAD COOVADIA

Member of the Umvuzu team

 <http://graduateinstitute.ch/TheGenevaChallenge>

Les activités de forum

Forum Activities

L’Institut a organisé en 2017 environ 250 conférences, tables rondes, colloques et projections de films. Il a eu le plaisir d'accueillir des personnalités de premier plan venant du monde universitaire et du monde des acteurs internationaux (quelques exemples ci-dessous). Ces manifestations permettent de mieux appréhender les grands défis du monde contemporain.

In 2017, the Institute organised around 250 lectures, panel debates, conferences and film screenings. It had the pleasure to welcome well-known personalities from both academia and the world of international affairs (examples below). These public events allow for a better understanding of the major challenges of the contemporary world.

- **ROBERTO AZEVÊDO** Director-General of the World Trade Organization
- **BERTRAND BADIE** Emeritus Professor at Sciences Po Paris
- **MARGARET CHAN** Former Director General of the World Health Organization
- **HELEN CLARK** Former Prime Minister of New Zealand and Former UNDP Administrator
- **KEMAL DERVIŞ** Senior Fellow in the Global Economy and Development Program, Brookings
- **PETER EIGEN** Founder and Chair of Advisory Council, Transparency International
- **NIKKI HALEY** United States Ambassador to the United Nations
- **STEPHEN HOLMES** Walter E. Meyer Professor of Law at New York University
- **WILL HUTTON** Principal, Hertford College
- **SHEILA JASANOFF** Pforzheimer Professor of Science and Technology Studies, Kennedy School of Government, Harvard University
- **ANGELINA JOLIE** Actress and UNHCR Special Envoy
- **JOHN KERRY** Former U.S. Secretary of State (organised in partnership with Lombard Odier & CO Ltd)
- **ENRICO LETTA** Former Prime Minister of Italy and Dean of the Paris School of International Affairs at Sciences Po Paris
- **SUSANA MALCORRA** Foreign Minister of Argentina
- **PETER MAURER** President of the International Committee of the Red Cross
- **DON MCCULLIN** Photojournalist
- **JOSEPH S. NYE** University Distinguished Service Professor and former Dean of Harvard’s Kennedy School of Government
- **OLUSEGUN OBASANJO** Former President of Nigeria
- **PRINCE ALBERT II** Prince of the Principality of Monaco
- **DILMA ROUSSEFF** Former President of Brazil
- **JENS STOLTENBERG** Secretary General of the North Atlantic Treaty Organization
- **DR TEDROS ADHANOM GHEBREYESUS** Director General of the World Health Organization
- **JEAN-CLAUDE TRICHET** Former President of the European Central Bank and Former Governor of the Bank of France

↗ <http://graduateinstitute.ch/events>

↗ <http://youtube.com/user/graduateinstitute>



A PLACE FOR CONSCIENCE: THE FUTURE OF THE UNITED STATES IN THE HUMAN RIGHTS COUNCIL

NIKKI HALEY

United States Ambassador to the United Nations

On 6 June, Nikki Haley spoke at the Graduate Institute about the United States' troubled relationship with the United Nations Human Rights Council (HRC).

Citing the need to "resuscitate" the HRC, Ambassador Haley called for two specific changes:

"First, the UN must act to keep the worst human rights abusers from obtaining seats on the Council. Second, the Council's Agenda Item Seven [Human rights situation in Palestine and other occupied Arab territories] must be removed."

Addressing concerns that the United States would quit the HRC, she said the Trump administration was "not going to commit today whether we're going to stay in or out of the Human Rights Council" while admitting to a "growing suspicion that it is not a good investment of our time, money, and national prestige".



ARE WE SEEING THE END OF THE AMERICAN LIBERAL ORDER?

JOSEPH S. NYE

University Distinguished Service Professor and former Dean of Harvard's Kennedy School of Government

On 15 June, Joseph Nye returned to the Graduate Institute, where he had spent a year as a Visiting Professor during the 1960s, for a lecture on the possible end of the American liberal order.

Professor Nye said he worries more about the rise of Donald Trump than the rise of China.

"If Trump turns out to be a one-term president, much of the damage done will look like an aberration, like an odd four years." He warned however that if a 9/11-type event were to rally public opinion behind Trump, allowing him to serve a second term, "the likeliest result will be not that China takes over the international order, but rather entropy, the inability to get work done, a gradual deterioration of the capacity to produce global public goods."



PROJECTING STABILITY BEYOND OUR BORDERS

JENS STOLTEMBERG

Secretary General of the North Atlantic Treaty Organization

On 2 March, NATO Secretary General Jens Stoltenberg spoke to Graduate Institute students of his "certainty" that the United States remains committed to the transatlantic alliance.

"The only way for NATO to remain strong is if we stay united", said Mr Stoltenberg. "President Trump has told me in two phone calls that the United States remains committed to NATO. The US knows that a strong NATO is good for the United States. Two world wars and a Cold War have taught us that."

He said that the continued US commitment to NATO was "good for Europe, good for North America, but most importantly, good for peace and stability in our world".

Jens Stoltenberg was speaking during a town hall meeting organised by the Graduate Institute and the Geneva Centre for Security Policy, which was moderated by Institute Professor Stephanie Hofmann and GCSP Fellow Xavier Colin.



2017 ANNUAL PIERRE DU BOIS CONFERENCE

The 2017 Annual Pierre du Bois Conference, organised by the Graduate Institute in partnership with the Pierre du Bois Foundation, took place at Maison de la paix on 27-28 September 2017. The conference was organised by Professor Mohammad-Mahmoud Ould Mohamedou. At the centre of the conference was the modern-day state-building project in the Middle-East and North Africa, its challenges spanning a century of developments in the region, and global influence on the contemporary scene. A keynote lecture titled "Autoritarismes, interventions et le nouveau grand jeu au Moyen-Orient" was presented by Bertrand Badie of Sciences Po Paris.



POLITICAL LEADERSHIP FOR GLOBAL HEALTH

A Moderated Discussion with the Candidates for Director-General of WHO

On 6 March, the Graduate Institute hosted a debate between the three candidates for the post of World Health Organization Director-General. Tedros Adhanom Ghebreyesus, David Nabarro and Sania Nishtar set out their vision for tackling issues such as power, competing interests of stakeholders, consensus-building and reputation.

Ilona Kickbusch, Director of the Graduate Institute's Global Health Centre, said the event had been designed to explore "the interaction between an individual's personal qualities and the institutional and political factors around them".

The event was organised by the Global Health Centre along with Chatham House, the Rockefeller Foundation and the United Nations Foundation. WHO member states subsequently elected Tedros Adhanom Ghebreyesus as WHO Director-General on 23 May.

Les moyens

Resources

Le financement

Funding

2004 – 2008 – 2012

REVENUS DE L'INSTITUT en francs suisses	2004 HEI + IUED	%	2008 IHEID	%	2012 IHEID	%
SUBVENTIONS PUBLIQUES, dont	24 737 075	60 %	37 208 158	60 %	35 206 895	55 %
Canton de Genève –						
Département de l'instruction publique (DIP)	11 418 000		13 498 000		14 627 250	
Confédération –						
Département fédéral de l'intérieur (DFI – SER)	10 557 610		13 368 000		18 322 000	
Accord intercantonal universitaire (AIU)	1 865 824		2 466 248		723 201	
REVENUS HORS SUBVENTIONS, dont	2 220 245	5 %	2 480 162	4 %	5 978 172	10 %
Overheads de la recherche	–		350 982		1 564 114	
Écolages	1 133 590		1 491 408		1 949 007	
Formation continue	–		673 411		1 600 864	
Revenus locatifs			202 223		138 661	
FONDS AFFECTÉS	14 570 123	35 %	22 070 491	36 %	22 510 446	35 %
TOTAL DES REVENUS	41 527 443		61 758 811		63 695 513	

2014 – 2016 – 2017

REVENUS DE L'INSTITUT en francs suisses	2014 IHEID	%	2016 IHEID	%	2017 IHEID	%
SUBVENTIONS PUBLIQUES, dont	33 017 771	41 %	35 231 487	39 %	34 453 861	37 %
Canton de Genève –						
Département de l'instruction publique (DIP)	14 448 115		15 342 228		15 188 806	
Confédération –						
Département fédéral de l'intérieur (DFI – SER)	17 246 830		19 158 919		18 500 000	
Accord intercantonal universitaire (AIU)	748 890		730 340		765 055	
REVENUS HORS SUBVENTIONS, dont	14 428 751	18 %	20 294 752	23 %	20 521 904	22 %
Overheads de la recherche	1 677 420		1 959 672		2 200 259	
Écolages	2 512 518		3 443 555		3 879 476	
Formation continue	3 965 184		3 882 974		3 428 866	
Revenus locatifs	2 673 847		6 186 738		6 458 841	
FONDS AFFECTÉS	32 354 012	41 %	34 618 505	38 %	37 511 522	41 %
TOTAL DES REVENUS	79 800 534		90 144 744		92 487 287	

Une stratégie de partenariats publics-privés

A Public-Private Partnership Strategy

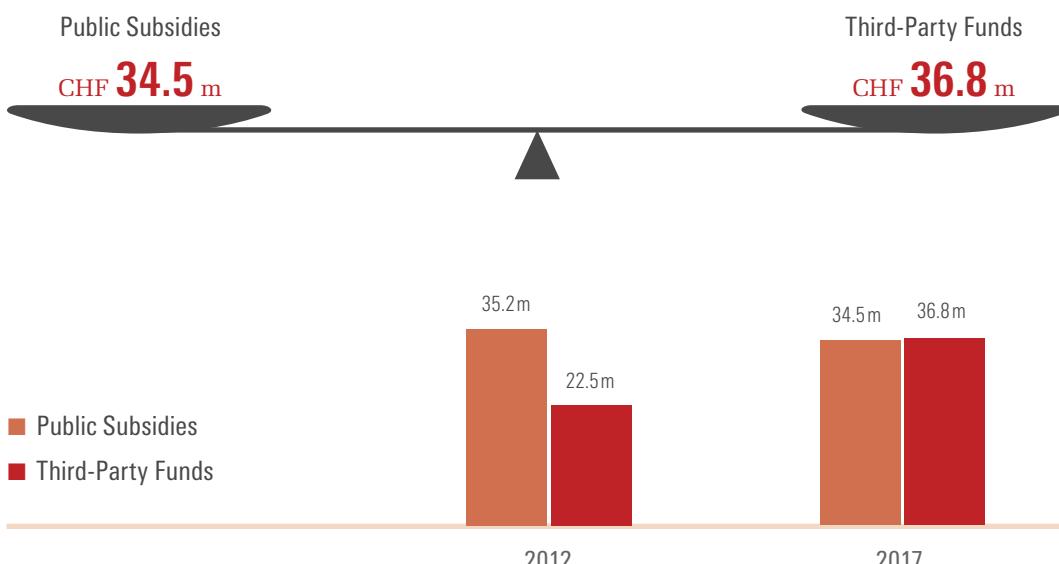
L’Institut est une fondation de droit privé dotée d’une gouvernance forte qui poursuit l’objectif prioritaire de l’excellence universitaire en prenant appui sur deux types de moyens : d’une part, un soutien public sous la forme de subventions de la Confédération helvétique et du canton de Genève qui lui donnent la base indispensable à l’accomplissement de sa mission et, d’autre part, des financements du secteur non étatique sous la forme de dons qui lui permettent de se développer.

L’Institut recherche l’efficacité dans la mise en œuvre des deux types de moyens. Dans la réalisation du mandat qui lui est confié par les autorités politiques, il fait levier sur les moyens publics pour obtenir, notamment en recrutant des professeurs de haut niveau, autant de fonds de tiers que possible, notamment sous la forme de contrats de recherche et de revenus de la formation continue. Il recherche simultanément des ressources additionnelles auprès de fondations et de mécènes pour financer des bourses et des chaires, mais aussi pour construire des logements d’étudiants qui rehaussent son attractivité auprès d’étudiants venant du monde entier tout en lui apportant des revenus supplémentaires.

The Institute, a private law foundation with a solid governance structure, pursues its goal of academic excellence using two types of means: public support in the form of subsidies from the Swiss Confederation and the Canton of Geneva provide an essential base for achieving its mission, while funding from the non-state sector in the form of donations allow the Institute to grow.

The Institute seeks to efficiently implement both types of means. In carrying out the mandate entrusted to it by the political authorities, it leverages public resources to obtain, notably through recruiting high-level professors, as much third-party funding as possible, mainly via research grants and executive education income. Simultaneously, it seeks additional funding for scholarships and academic chairs from foundations and patrons, as well as funding for building student housing, which enhances the Institute’s appeal to students from around the world while generating additional income.

In 2017 **1 CHF** of public subsidies helped leverage over **1 CHF** of third-party funds



Les donateurs

Donors

Nous remercions la Confédération suisse, la République et canton de Genève et la Ville de Genève pour leur soutien indispensable à la réalisation de notre mission. Notre gratitude va également aux fondations et mécènes qui, par leur générosité, contribuent à notre essor.

We thank the Swiss Confederation, the Republic and Canton of Geneva, and the City of Geneva for their indispensable support for the accomplishment of our mission. Our gratitude goes also to foundations and donors whose generosity contributes to our continued development.

L'IMMOBILIER

- **Fondation privée genevoise** pour la réalisation d'une nouvelle résidence pour étudiants
- **Kathryn W. Davis** pour la bibliothèque Kathryn et Shelby Cullom Davis de la Maison de la paix
- **Fondation Hans Wilsdorf** pour l'achat du terrain nécessaire à la construction de la Maison de la paix et l'octroi d'un droit de superficie gratuit de cent ans
- **Fondation Göhner** pour sa contribution au financement de la Maison de la paix
- **Edgar de Picciotto et sa famille** pour le financement d'une large partie de la Maison des étudiants Edgar et Danièle de Picciotto
- **Loterie Romande** pour sa contribution au financement de la Maison des étudiants Edgar et Danièle de Picciotto et pour l'équipement de la bibliothèque Kathryn et Shelby Cullom Davis de la Maison de la paix
- **Denis Mylonas** pour le don d'une propriété
- **Pierre Mirabaud** pour le don du tableau *Rüscheegg / de Franz Gertsch, 1988-1999*
- **Un donneur anonyme** pour le dessin *Long, Long, Long Live the 4 Modernisations* de William Kentridge (2014)

LES CHAIRES ET L'ENSEIGNEMENT

- **APESI** pour le financement pendant quatre ans de la Chaire Curt Gasteyer en études de sécurité
Titulaire : Thomas Biersteker
- **André Hoffmann et la Fondation Hoffmann** pour le financement de la Chaire André Hoffmann d'économie de l'environnement
Titulaire : Timothy Swanson
- **Yves Oltramare** pour le financement pendant dix ans de la Chaire Yves Oltramare Religion et politique dans le monde contemporain
Titulaire : Jean-François Bayart
- **Ivan Pictet et la Fondation Pictet pour le développement** pour le financement pendant quinze ans de trois chaires Pictet en finance et développement
Titulaires : Ugo Panizza, Yi Huang et Lore Vandewalle

- **Nicolas Pictet** pour le financement de la Chaire Pictet de droit international de l'environnement
Ancien titulaire : Jorge Viñuales
- **Fondation Pierre du Bois** pour le financement annuel d'un professeur invité d'Amérique latine («Pierre du Bois Professorship»)
- **Fondation Segré** pour le financement du *Segré Foundation Distinguished Visiting Professor*
Titulaire : Tim Flannery

LA RECHERCHE

- **Fondation Gnosis** pour son soutien au Centre Albert Hirschman sur la démocratie
- **Fondation privée suisse** pour le financement du programme Global South Scholars-in-Residence
- **Société Mercuria** pour le soutien financier au «Think Ahead Programme on International Trade» de Richard Baldwin
- **Yves Mirabaud** pour le financement pendant trois ans d'un projet de recherche de Marc Flandreau
- **Norges Bank** pour le financement pendant un an d'une bourse postdoctorale dont le titulaire a travaillé sous la direction de Marc Flandreau

LES PRIX ACADÉMIQUES

- Ambassadeur Jenö C.A. Staehelin pour le concours international «Advancing Development Goals»
- Association des anciens de l'Institut
- Fondation Ardit
- Fondation Pierre du Bois
- Foundations Paul et Thomas Guggenheim
- Ladislas Mysyrowicz
- Prix Mariano García Rubio



L’Institut veut attirer des jeunes gens talentueux de tous les continents, raison pour laquelle le revenu net de la Maison des étudiants Edgar et Danièle de Picciotto, qui avoisine un million de francs chaque année, est mis dans un fonds de bourses. À ce fonds s’ajoute plus d’un million de francs donnés par des fondations et des mécènes, ainsi que par la communauté de l’Institut (professeurs actifs et honoraires, collaborateurs, membres du Conseil de fondation) et des alumni.

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Directeur de l’Institut

« Financer une bourse, c’est contribuer, à mon échelle, à attirer des étudiants du monde entier à l’Institut et à Genève. C’est aussi, en quelque sorte, redonner un peu ce que j’ai reçu, à l’époque, de l’Institut. »

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Alumnus, fondateur et directeur général
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-A

LILIANA B. ANDONOVÀ

**Professor of International Relations/
Political Science**

PhD, Harvard University

- International organisations
- Transnational governance
- Environmental politics

JEAN-LOUIS ARCAN

**Professor of International and
Development Economics**

PhD, MIT

- Development microeconomics
- Impact evaluation
- Applied microeconometrics

NICOLAS BERMAN

**Associate Professor of International
Economics**

PhD, University of Paris 1 Panthéon-Sorbonne

- International trade
- Applied econometrics
- Globalisation

CAROLYN BILTOFT

**Assistant Professor of International
History**

PhD, Princeton University

- Globalisation
- History of international relations
- International organisations

ADITYA BHARADWAJ

**Professor of Anthropology and
Sociology**

PhD, University of Bristol

- Biomedicine
- Biotechnologies
- Reproductive health and technologies

RICCARDO BOCCO

**Professor of Anthropology and
Sociology**

PhD, Sciences Po, Paris

- States, violence and the politics of memory
- Armed conflicts, internally displaced persons and refugees
- Political transitions, civil society and state-(re)building

-B

GOPALAN BALACHANDRAN

**Professor of International History and
Politics**

PhD, University of London

- Financial and labour history
- Transboundary economic and cultural flows
- Postcoloniality, Global South

RICHARD E. BALDWIN

Professor of International Economics

PhD, MIT

- International trade
- Regionalism
- Political economy of trade liberalisation

JEAN-FRANÇOIS BAYART

**Professor of Anthropology and
Sociology**

Chaire Yves Oltramare Religion et politique dans le monde contemporain

PhD, Institut d'études politiques, Paris

- Religion et politique
- Culture matérielle, techniques du corps et subjectivation politique
- La formation de l'État en Afrique et en Asie antérieure (Turquie, Iran)
- Sociologie historique et comparée du politique

RAVI BHAVNANI

**Professor of International Relations /
Political Science**

PhD, University of Michigan, Ann Arbor

- Ethnicity and identity
- Civil conflict and violence
- Computational modelling

ANDREA BIANCHI

Professor of International Law

PhD, University of Milan

- International law theory
- Use of force and terrorism
- Human rights and international humanitarian law

THOMAS J. BIERSTEKER

**Professor of International Relations/
Political Science**

Curt Gasteyger Chair in International Security and Conflict Studies

PhD, MIT

- International relations theory
- Governance and international organisations
- UN targeted sanctions

NICOLE BOURBONNAIS

**Assistant Professor of International
History**

PhD, University of Pittsburgh

- Global population and reproductive politics
- Gender, sexuality and nationalism
- Transnational activism in history

GIAN LUCA BURCI

Adjunct Professor of International Law

Laurea in giurisprudenza (equivalent to JD), University of Genoa

- International health law and governance
- International law
- Law of international organisations

-C

JULIA CAJAL GROSSI

**Assistant Professor of International
Economics**

PhD, University of Warwick

- Development
- Emerging Economies
- Globalisation (International Trade)
- Industrial Organisation

FILIPE CALVÃO**Assistant Professor of Anthropology and Sociology**

PhD, University of Chicago

- Natural resources, mining and extractive economies
- Anthropology of corporations, corporate social responsibility
- Materiality and digital economies, commodities and labor
- Postcolonial state, security and violence in Africa

GILLES CARBONNIER**Professor of Development Economics**

PhD, University of Neuchâtel

- International development cooperation
- Energy and development
- Humanitarian crises and responses, political economy of armed conflicts

VINCENT CHETAIL**Professor of International Law**

PhD, Paris 2 Panthéon-Assas

- Human rights
- Migration policies and law
- International organisations, UN

ANDREW CLAPHAM**Professor of International Law**

PhD, European University Institute, Florence

- International human rights law
- Laws of war
- International obligations of non-state actors

-D**SLOBODAN DJAJIC****Professor of International Economics**

PhD, Columbia University

- Immigration policy
- International cooperation on migration issues
- Illegal immigration
- Saving behaviour of migrants and its implications for their countries of origin

ZACHARY DOUGLAS**Professor of International Law**

PhD, Cambridge University

- Interface between private and public international law
- International investment law
- International dispute settlement

YVAN DROZ**Senior Lecturer in Anthropology and Sociology**

PhD, University of Neuchâtel

- Agriculture, landscape and rural space
- Religious anthropology and millenarianism
- Processes of legitimisation and identity construction

CÉDRIC DUPONT**Professor of International Relations/Political Science**

PhD, Graduate Institute of International Studies, University of Geneva

- Political economy of national and international responses to economic crises
- Cooperation and conflict among international organisations
- Agenda-setting in international economic negotiations

-H**JUSSI HANHIMÄKI****Professor of International History**

PhD, Boston University

- History of international relations
- Transatlantic relations
- International organisations, UN

SUSANNA HECHT**Professor of International History**

PhD, University of California

- Political ecologies of land use change, especially tropical forest
- Environmental history and the history of environmentalisms
- Indigenous and comparative knowledge systems in history and development
- Rural development and resource governance
- Gender and natural resources

STEPHANIE HOFMANN**Professor of International Relations/Political Science**

PhD, Cornell University

- International (European and transatlantic) security
- International organisations
- International relations/domestic politics nexus

JAMES HOLLOWAY**Assistant Professor of International Relations/Political Science**

PhD, University of Oxford

- Environment, environmental policies, law and economics
- Governance, local and international
- International organisations, UN

YI HUANG**Assistant Professor of International Economics***Pictet Chair in Finance and Development*

PhD, London Business School

- International macroeconomics and finance
- Financial economics
- Emerging markets
- Chinese economy

-G**PAOLA GAETA****Professor of International Law**

PhD, European University Institute, Florence

- International criminal law
- International law on immunities
- Civil remedies for serious violations of human rights

CHRISTOPHE GIRONDE**Senior Lecturer in Development Studies**

PhD, Graduate Institute of International Studies, University of Geneva

- Agriculture, land and rural development
- Redistribution policies, social inequalities, poverty
- Development, cooperation and aid policies

MARC HUFTY

Professeur titulaire of Development Studies

PhD, Graduate Institute of International Studies, University of Geneva

- Political ecology
- Biodiversity and conservation
- Governance, local and international

-J

RONALD JAUBERT

Professeur titulaire of Development Studies

PhD, École nationale supérieure des sciences agronomiques appliquées

- Exploitation and management of resources in dry regions
- Water exploitation and management
- Agricultural policy

-K

ILONA KICKBUSCH

Adjunct Professor, Interdisciplinary Master Programmes

PhD, University of Konstanz

- Global health
- Health diplomacy
- Health governance

MARCELO KOHEN

Professor of International Law

PhD, Graduate Institute of International Studies, University of Geneva

- Territorial and maritime disputes
- Arbitral and judicial settlement of international disputes
- General theory of international law

MELANIE KOLBE

Assistant Professor of International Relations/Political Science

PhD, University of Georgia

- Immigrants, refugees, diasporas
- Migration policies and law
- Multiculturalism
- Redistribution policies, social inequalities, poverty

ROBERT B. KOOPMAN

Adjunct Professor of International Economics

PhD, Boston College

- International trade
- Economic effects of trade
- Trade policy changes

KEITH KRAUSE

Professor of International Relations/Political Science

DPhil, Oxford

- Security studies
- Peacebuilding
- Political violence

NICO KRISCH

Professor of International Law

PhD, University of Heidelberg

- International law in international politics
- Law of international organisations and global governance
- Postnational law

-L

ANNABELLE LITTOZ-MONNET

Associate Professor of International Relations/Political Science

PhD, University of Oxford

- Governance of culture
- Politics of memory and commemoration
- Governance of science

GIACOMO LUCIANI

Adjunct Professor, Interdisciplinary Master Programmes

MA, Yale University

- Global governance of energy
- Political economy of the Middle East and North Africa
- Economic development of resource-rich countries

-M

GRÉGOIRE MALLARD

Associate Professor of Anthropology and Sociology

PhD, Princeton University

- Nuclear proliferation
- Treaty conflict and harmonisation
- Postwar financial negotiations
- Expertise and anticipatory knowledge

ALESSANDRO MONSUTTI

Professor of Anthropology and Sociology

PhD, University of Neuchâtel

- Migration and refugees
- Transnationalism
- Humanitarian action

GRAZIELLA MORAES SILVA

Assistant Professor of Anthropology and Sociology

PhD, Harvard University

- Poverty and Inequality
- Cultural Sociology
- Developing countries

RAHUL MUKHERJEE

Associate Professor of International Economics

PhD, University of Michigan

- International macroeconomics
- International finance
- International long-term capital movements

-N

DAMIEN NEVEN

Professor of International Economics

PhD, University of Oxford

- Competition economics and policy
- Industrial organisation
- Law and economics

VINH-KIM NGUYEN

Professor of Anthropology and Sociology

PhDs, University of Montréal and McGill University

- Global health
- Medical anthropology
- Elimination of infectious diseases
- Social theory

-O

MOHAMMAD MAHMOUD OULD MOHAMEDOU

Professor of International History

PhD, City University of New York

- Terrorism
- State-building
- Political transition

-P

UGO PANIZZA

Professor of International Economics
Pictet Chair in Finance and Development

PhD, Johns Hopkins University
→ Currencies and foreign exchange
→ Emerging countries
→ Finance, financial markets, international investment

JOOST PAUWELYN

Professor of International Law

PhD, University of Neuchatel
→ World Trade Organization
→ International trade and investment law
→ Public international law

ELISABETH PRÜGL

Professor of International Relations/Political Science

PhD, The American University
→ Gender and international relations
→ International organisations/global governance
→ Women's labour, including in agriculture

-R

SHALINI RANDERIA

Professor of Anthropology and Sociology

PhD, Free University of Berlin
→ Anthropology of globalisation
→ Governance (law, state, civil society)
→ Postcolonial studies

FENNEKE REYSOO

Senior Lecturer in Anthropology and Sociology

PhD, Radboud University
→ Gender, reproductive rights
→ Religion
→ Rural development
→ Qualitative methodology

SUNGMIN RHO

Assistant Professor of International Relations/Political Science

PhD, Stanford University
→ Trade and foreign direct investment (FDI)
→ Migration and labour
→ Authoritarian government
→ Public opinion and behaviour

AMALIA RIBI FORCLAZ

Assistant Professor of International History

PhD, Lincoln College, University of Oxford
→ Agriculture, land and rural development
→ Civil society, social movements, trade unions, NGOs
→ International organisations, UN
→ Labour and employment

DAVIDE RODOGNO

Professor of International History

PhD, Graduate Institute of International Studies, University of Geneva
→ History of humanitarianism and humanitarian interventions
→ History of international organisations (governmental and non-governmental)
→ Transnational movements and civil society

AIDAN RUSSELL

Assistant Professor of International History

PhD, University of Oxford
→ Armed conflicts, violence
→ Boundary and territorial disputes
→ Immigrants, refugees, diasporas
→ Regional integration

-S

ANNE SAAB

Assistant Professor of International Law

PhD, London School of Economics
→ Agriculture, land and rural development
→ Climate, climate change, natural disasters
→ Human rights
→ International law (public, private)

CYRUS SCHAYEGH

Associate Professor of International History

PhD, Columbia University
→ Modern Middle East
→ Global history
→ Decolonisation
→ Cold War
→ History of development
→ Historiography

ISABELLE SCHULTE-TENCKHOFF

Professor of Anthropology and Sociology

PhD, University of Lausanne
→ Rights of indigenous peoples and minorities
→ International organisations
→ Multiculturalism

THOMAS SCHULTZ

Professeur boursier FNS, International Law

PhD, University of Geneva
→ Transnational law
→ International arbitration
→ Private international law

SHAILA SESHIA GALVIN

Assistant Professor of Anthropology and Sociology

PhD, Yale University
→ Agriculture, land and rural development
→ Climate, climate change, natural disasters
→ Environment, environmental policies and law
→ Globalisation

PATRICIA SPYER

Professor of Anthropology and Sociology

PhD, University of Chicago
→ Visual and material culture
→ Media, image and violence
→ Religion

GITA STEINER-KHAMSI

Professor, Interdisciplinary Programmes

Dr. Phil., University of Zurich
→ Education policy
→ Comparative studies
→ Globalisation
→ Public-private partnerships
→ Governance, local and international

TIMOTHY SWANSON

Professor of International Economics

André Hoffmann Chair in Environmental Economics
PhD, London School of Economics
→ Resource economics
→ Law and economics
→ Development economics

DAVID SYLVAN

**Professor of International Relations/
Political Science**

PhD, Yale University

- Military intervention and intelligence agencies
- Cities and urban affairs
- Social theory and computer models of networks and communication

-T**JORDI TEJEL**

Professeur boursier FNS, International History

PhDs, University of Fribourg and EHESS, Paris

- Nationalism
- Social mobilisation
- State/society relations

CÉDRIC TILLE

Professor of International Economics

PhD, Princeton University

- Monetary policy and central banks
- Financial globalisation, international capital flows
- Exchange rates

-V**LORE VANDEWALLE**

Assistant Professor of International Economics

Pictet Chair in Finance and Development

PhD, Centre of Research in the Economics of Development, Namur University

- Development economics
- Microfinance
- Applied econometrics

CHRISTINE VERSCHUUR

Senior Lecturer in Anthropology and Sociology

PhD, University of Paris

- Gender and development
- Postcolonial feminist studies
- Urban social movements/migration and gender

MARTINA VIARENKO

Associate Professor of International Economics

PhD, London School of Economics

- Development, cooperation and aid policies
- Gender, women and public policies
- Migration policies and law

JORGE E. VIÑUALES

Adjunct Professor of International Law

PhD, Sciences Po, Paris

- International dispute settlement
- Environmental and climate change law and policy
- Energy and natural resource governance
- Public international law

-W**CHARLES WYPLOSZ**

Professor of International Economics

PhD, Harvard University

- Financial crises
- Budgetary discipline
- Regional monetary integration

-X**LANXIN XIANG**

Professor of International History and Politics

PhD, Paul Nitze School of Advanced International Studies, Johns Hopkins University

- History of great power relations
- International relations in East Asia
- Contemporary foreign policy analysis

-Z**FUAD ZARBIYEV**

Assistant Professor of International Law

PhD, Graduate Institute of International and Development Studies

- Dispute settlement
- Governance (local and international)
- Human rights
- International courts and tribunals
- International law (public, private)
- International organisations, UN



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Graduate Institute of International and Development Studies

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CP 1672 – CH-1211 Genève 1
+41 22 908 57 00
graduateinstitute.ch