

2025

Rapport
d'activité
Annual
Report

GENEVA
GRADUATE
INSTITUTE

2025

**Rapport
d'activité
Annual
Report**



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Le mot de la directrice

Marie-Laure Salles, directrice

L'année 2025 marque une étape significative dans la trajectoire de l'Institut. Elle confirme, de manière éclatante, la pertinence de notre mission et l'attractivité croissante de notre projet académique dans un monde traversé par des mutations profondes, des crises imbriquées et des tensions accrues autour du multilatéralisme mais aussi du savoir et de la science.

Avec un nombre record de candidatures, une communauté étudiante diverse et internationale et des programmes qui s'adaptent à l'évolution du monde, l'Institut apparaît plus que jamais comme un espace académique de référence : exigeant, ouvert et engagé. Cette attractivité n'est pas le fruit du hasard. Elle s'inscrit dans la continuité des réformes engagées ces dernières années pour renforcer l'excellence académique, la lisibilité et la dimension professionnalisante de nos formations, tout en restant fidèles à notre identité intellectuelle et à nos valeurs fondatrices.

Dans un contexte international marqué par la polarisation, la remise en cause de la liberté académique et les pressions croissantes exercées sur les universités dans plusieurs régions du monde, l'Institut offre un cadre stable et pluraliste, attaché au débat critique, à l'indépendance du savoir et à la confrontation respectueuse des idées. Cette singularité constitue l'un de nos atouts majeurs et explique, en partie, pourquoi de nombreuses étudiantes et étudiants, chercheuses et chercheurs, nous choisissent aujourd'hui.

Le présent rapport annuel rend compte de cette dynamique. Il montre la vitalité de notre enseignement, l'excellence et la diversité de notre recherche, ainsi que la densité exceptionnelle d'expertise réunie au sein de nos départements, centres et plateformes. Il témoigne également de notre capacité à faire dialoguer recherche fondamentale et recherche appliquée, analyse académique et action concrète, en interaction étroite avec les acteurs de la Genève internationale et au-delà.

Au cœur de ces réalisations se trouve une conviction forte : penser le monde contemporain exige de dépasser les cloisonnements disciplinaires, thématiques et institutionnels, de croiser les perspectives et d'articuler rigueur intellectuelle et engagement, pensée critique et contributions constructives.

Qu'il s'agisse de paix et de sécurité, de l'évolution nécessaire du multilatéralisme, de durabilité, de justice sociale, de démocratie, de santé globale ou de transformations technologiques, l'Institut entend continuer à jouer pleinement son rôle d'espace de réflexion, d'anticipation et d'innovation.

À l'approche de notre centenaire, cette ambition prend une résonance particulière. Fidèle à la vision formulée dès septembre 1927 par l'un de nos deux fondateurs, William Rappard, l'Institut a pour vocation de contribuer à *réduire la méfiance et l'influence des préjugés et d'œuvrer à l'émergence d'un monde plus uni, plus juste et plus empreint de vérité et de transparence*. Nous savons que cet héritage n'est pas un acquis mais une vraie responsabilité. Plus que jamais, il nous appartient de le faire vivre, de le réinventer et de le transmettre aux générations à venir.

Ce rapport annuel est à la fois un bilan et une invitation : à mesurer le chemin parcouru, à reconnaître l'engagement de l'ensemble de notre communauté, et à poursuivre ensemble cette ambition académique et humaine qui fait la singularité et la force de l'Institut.



L'Institut en bref

The Institute at a Glance

L'Institut de hautes études internationales et du développement

The Geneva Graduate Institute

L'Institut de hautes études internationales et du développement est un établissement universitaire de recherche et d'enseignement postgrade, spécialisé dans l'étude des affaires mondiales, au croisement des relations internationales, des questions de développement et des grands enjeux contemporains.

L'Institut a été accrédité en 2009 par le gouvernement suisse et est inscrit depuis 2012 dans la législation cantonale comme l'une des hautes écoles soutenues par l'État de Genève.

Installé au cœur de la Genève internationale, l'Institut offre des programmes d'études disciplinaires et interdisciplinaires au niveau du master et du doctorat. Il produit une recherche à la fois fondamentale et appliquée sur les principales thématiques du monde international contemporain. Il a également pour vocation d'offrir une expertise ainsi que des programmes de formation et d'être une plateforme de débat et de dialogue à l'intention des actrices et acteurs internationaux, en particulier celles et ceux qui déploient leurs activités dans les secteurs suivants :

- la coopération internationale et la diplomatie multilatérale, qu'il s'agisse d'administrations nationales à rayon d'action international (ministères des affaires étrangères, du commerce, de l'économie, de la santé, banques centrales, etc.), d'organisations intergouvernementales, d'organisations non gouvernementales ou de plateformes multi-partenariales;
- les affaires internationales, notamment les entreprises multinationales, le secteur financier, les chaînes d'approvisionnement mondiales, les cabinets d'avocats et les sociétés de conseil et de relations publiques;
- l'analyse des questions internationales et des enjeux planétaires, à savoir l'enseignement et la recherche universitaire, les *think tanks*, les fondations internationales, les médias, etc.

The Graduate Institute of International and Development Studies is an institution of research and higher education dedicated to the study of world affairs, with a particular emphasis on the crosscutting fields of international relations, development issues, and contemporary global challenges.

The Institute was accredited in 2009 by the Swiss government and has been enshrined in cantonal legislation since 2012 as one of the institutions of higher education supported by the State of Geneva, along with the University of Geneva.

Situated in the heart of International Geneva, the Institute offers disciplinary and interdisciplinary master and PhD programmes. It produces both fundamental and applied research focusing on today's major international issues. It also provides expertise and training programmes, and is a platform for debate and dialogue for international actors from the following fields in particular:

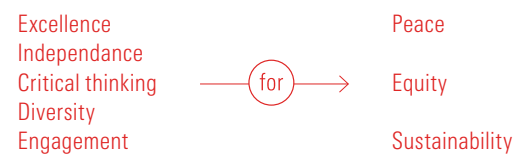
- international cooperation and multilateral diplomacy, including national administrations working on international issues (ministries of foreign affairs, trade, economy, health, central banks, etc.), but also intergovernmental organisations, non-governmental organisations and multi-stakeholder platforms;
- international business, including multinational companies, the financial sector, global supply chains, law firms, consulting firms and public relations agencies;
- reading and exploration of international issues and planetary challenges, including university-level teaching and research, think tanks, international foundations, the media, etc.

The Geneva Graduate Institute Charter

Vision: A pioneer in the exploration of global issues, the Geneva Graduate Institute opens creative spaces for diverse communities and fosters the understanding and engagement essential to a peaceful, equitable and sustainable world.

Mission: Located in the heart of International Geneva, the Institute produces and shares academic knowledge and expertise on international relations, development issues, global challenges, and governance. Through a combination of scientific excellence, transdisciplinarity, and critical thinking, we nurture students and professionals to become decision-makers open to the world. We equip them with the skills, confidence, and sense of responsibility necessary to drive positive transformation.

Principles:



L'analyse des enjeux mondiaux

Analysing Global Challenges

L'Institut a pour vocation d'analyser les enjeux du monde, en particulier dans leur dimension globale, à travers l'enseignement, la recherche, la formation continue et les activités de forum. Pour ce faire, il se concentre sur une série de thématiques prioritaires.

The Institute's mission is to analyse our world's challenges, particularly their global scale and scope, through teaching, research, executive education, and forum activities. It achieves this by focusing on priority thematic areas.



Une densité d'expertise exceptionnelle

A Unique Density of Expertise

L'Institut est la plus ancienne institution au monde entièrement consacrée à l'étude des questions internationales. Grâce à ses professeur-es et ses doctorant-es, à ses centres de recherche, à ses plateformes, aux centres conjoints créés avec l'Université de Genève et aux compétences présentes dans la Maison de la paix et la Genève internationale, il offre une densité d'expertise exceptionnelle sur les enjeux mondiaux.

The Institute is the oldest institution in the world entirely devoted to the study of international issues. Thanks to its professors and doctoral students, research centres, platforms, joint centres created with the University of Geneva, and to the breadth of knowledge and competencies found in the Maison de la paix and International Geneva, it offers a unique density of expertise on global challenges.

5 DÉPARTEMENTS ACADÉMIQUES

5 ACADEMIC DEPARTMENTS

- Anthropology and Sociology
- International Economics
- International History and Politics
- International Law
- International Relations / Political Science

1 PROGRAMME INTERDISCIPLINAIRE

1 INTERDISCIPLINARY PROGRAMME

Master in International and Development Studies (MINT) with 7 specialisations:

- Conflict, Peace and Security
- Environment and Sustainability
- Gender, Race and Diversity
- Global Health
- Human Rights and Humanitarianism
- Mobilities, Migrations and Boundaries
- Sustainable Trade and Finance

11 CENTRES DE RECHERCHE

11 RESEARCH CENTRES

- Albert Hirschman Centre on Democracy
- Centre for Digital Humanities and Multilateralism
- Centre for Finance and Development
- Centre for Trade and Economic Integration
- Centre on Conflict, Development and Peacebuilding
- Gender Centre
- Global Governance Centre
- Global Health Centre
- Global Migration Centre
- Hoffmann Centre for Global Sustainability
- NORRAG Global Education Centre

2 PLATEFORMES INTERNES

2 INTERNAL PLATFORMS

- La Fabrique de la paix (The Fab)
- Tech Hub

8 PLATEFORMES

8 PLATFORMS

- Geneva Human Rights Platform *
- Geneva Peacebuilding Platform *
- Geneva Platform for Resilient Value Chains**
- Geneva Science-Policy Interface *
- Geneva Trade Platform (GTP) **
- Forum on Trade, Environment and the SDGs (TESS) **
- International Geneva Global Health Platform **
- Thinking Ahead on Societal Change Platform (TASC) **

* In partnership with the Geneva Graduate Institute.

** Part of a research centre of the Geneva Graduate Institute and hosted at the Maison de la paix.

4 PROGRAMMES ASSOCIÉS

4 ASSOCIATED PROGRAMMES

- Bilateral Assistance and Capacity Building for Central Banks (BCC)
- Geneva Centre on Knowledge Governance
- Global Commission on Drug Policy
- Small Arms Survey (SAS)

3 CENTRES CONJOINTS AVEC L'UNIVERSITÉ DE GENÈVE

3 JOINT CENTRES WITH THE UNIVERSITY OF GENEVA

- Geneva Academy of International Humanitarian Law and Human Rights
- Geneva Center for International Dispute Settlements (CIDS)
- Geneva Water Hub

MAISON DE LA PAIX

- Geneva Centre for Security Policy (GCSP)
- Geneva Centre for Security Sector Governance (DCAF)
- Geneva International Centre for Humanitarian Demining (GICHD)
- Other institutions dedicated to peace, security and sustainable development, such as the Right Livelihood Award, Interpeace, Economics of Mutuality, etc.

Une institution entrepreneurante

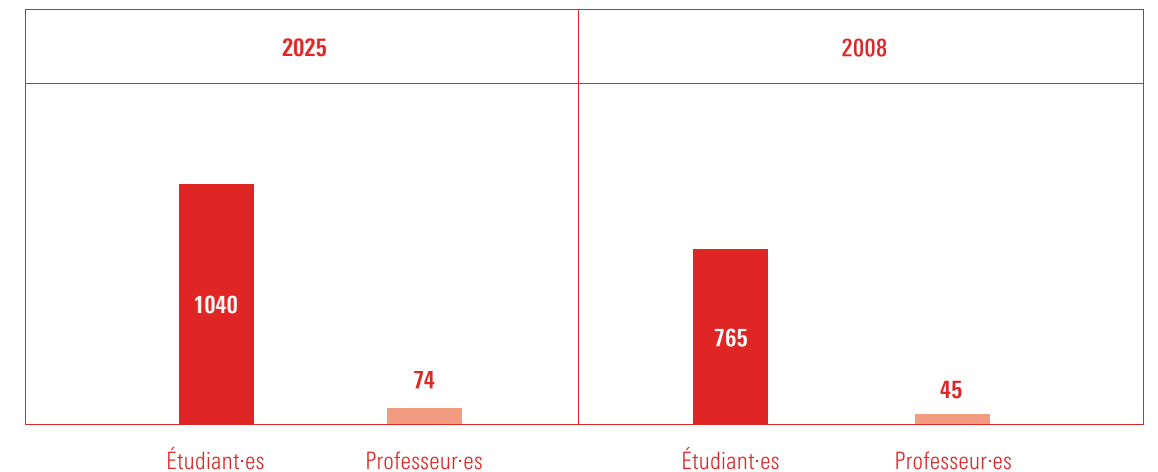
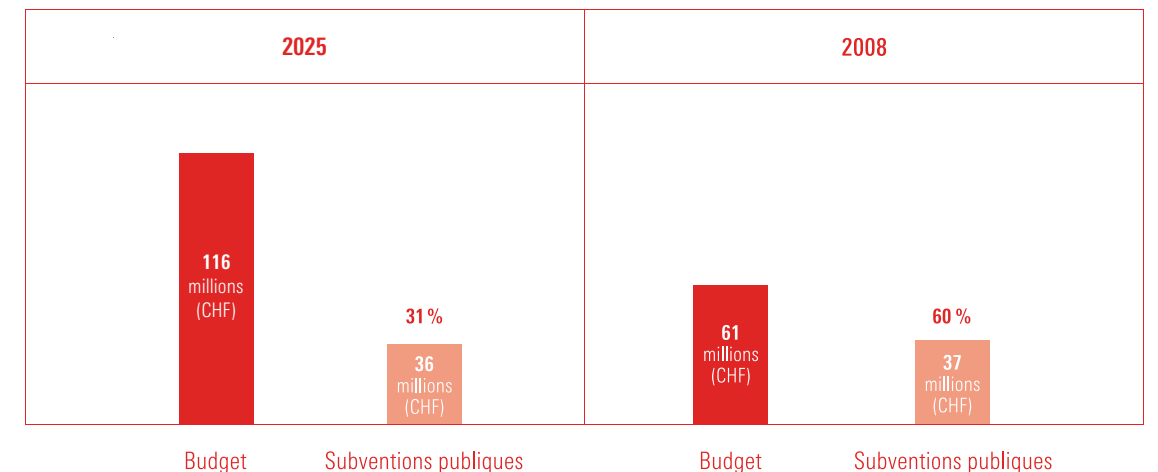
An Entrepreneurial Institution

L'Institut est une fondation de droit privé dotée d'une gouvernance solide et orientée vers le long terme. Il suit une stratégie qui promeut l'excellence et la performance et vise l'autonomie financière la plus large possible, notamment en développant des revenus hors subventions et en mobilisant des fondations et des mécènes.

L'Institut connaît depuis ses débuts en 2008 une croissance considérable à tous les niveaux : enseignement, recherche, formation continue, activités de forum, financement, immobilier.

The Institute is a private law foundation with a solid and long-term oriented governance. It pursues a strategy that targets excellence and performance. It develops the capacity to ensure the greatest financial autonomy possible, notably through the development of non-subsidised revenues and by mobilising foundations and benefactors.

Since its creation in 2008, the Institute has experienced considerable growth on all fronts: teaching, research, executive education, forum activities, finance and housing.



L'Institut et la Suisse

L'Institut bénéficie depuis des décennies du soutien de l'État de Genève et de la Confédération suisse en raison de sa contribution :

- à la formation de talents suisses et internationaux ;
- à la production scientifique dans ses domaines de spécialisation ;
- au rayonnement international de Genève et de la Suisse ;
- aux relations extérieures de la Suisse.

Ce soutien de longue durée s'explique par la coïncidence des identités et des intérêts. Les activités de l'Institut s'accordent parfaitement avec l'« esprit de Genève », nourri de la mémoire de l'exil huguenot, du rôle de capitale humanitaire après la création du Comité international de la Croix-Rouge, et de la tradition d'accueil d'organisations internationales et de gouvernements depuis l'établissement de la Société des Nations. Après la guerre froide, Genève est également devenue une plaque tournante dynamique pour la diplomatie privée, consciente d'un ensemble diversifié d'acteurs influençant les affaires internationales.

Avec la politique extérieure de la Suisse, l'Institut partage des orientations fondamentales : la primauté du droit, notamment du droit humanitaire et des droits humains ; l'importance de la coopération internationale et de l'aide au développement ; et, de manière générale, la nécessité d'un monde ouvert et libre où la collaboration internationale et la diplomatie multilatérale sont des mécanismes cruciaux. En valorisant le respect de la diversité et la recherche de solutions pragmatiques, l'Institut s'inscrit, en outre, dans une culture politique qui est caractéristique de la Suisse et représente l'un des meilleurs apports de ce pays à la pratique des relations internationales.

Au-delà de son expertise sur les thématiques clés de la Genève internationale, l'Institut contribue directement au rayonnement et aux relations extérieures de la Suisse par l'action de ses anciennes étudiantes et étudiants au sein de l'administration fédérale (Département fédéral des affaires étrangères, Secrétariat d'État à l'économie, Banque nationale suisse, etc.), dans les organisations internationales à Genève ou ailleurs mais aussi plus largement partout dans le monde dans des rôles de *leadership* dans les secteurs public, privé, académique ou non gouvernemental. L'Institut est aussi un partenaire important et reconnu de l'administration fédérale suisse et de nombreux autres gouvernements sur des projets et contrats de recherche appliquée.

La qualité de ses ressources et de son réseau fait de l'Institut un interlocuteur académique bien équipé pour servir la Genève internationale et soutenir la position de la Suisse :

- en formant les futurs acteurs et actrices de l'action internationale et de la collaboration multilatérale ;
- en fournissant à la communauté internationale une expertise utile à la formulation et à la mise en œuvre de politiques publiques internationales ;
- en offrant un perfectionnement professionnel à un large éventail de personnes actives dans l'arène internationale ;
- en jouant le rôle de plateforme de dialogue et de concertation entre acteurs internationaux de tous types, en particulier pour accélérer l'adaptation de la Genève internationale en tant que plaque tournante mondiale dans un monde en évolution rapide.

etc.), in international organisations in Geneva or elsewhere, and more broadly around the world in leadership roles in the public, private, academic, or non-governmental sectors. The Institute is also an important and recognised partner of the Swiss federal administration and many other governments on applied research projects and contracts.

The quality of its resources and network makes the Institute a well-equipped academic interlocutor to serve International Geneva and support Switzerland's position by:

- training future actors in international action and multilateral collaboration ;
- providing the international community with expertise useful for the formulation and implementation of international public policies ;
- offering professional development to a wide range of individuals active in the international arena ;
- acting as a platform for dialogue and consultation between international actors of all types, particularly to accelerate the adaptation of International Geneva as a global hub in a rapidly changing world.

The Institute and Switzerland

The Institute has benefited for decades from the support of the State of Geneva and the Swiss Confederation due to its contribution to:

- the training of Swiss and international talents ;
- scientific production in its areas of specialisation ;
- the international influence of Geneva and Switzerland ;
- Switzerland's foreign relations.

This long-term support is explained by the alignment of identities with interests. The Institute's activities are perfectly in line with the "spirit of Geneva", nurtured by the memory of the Huguenot exile, the role of Geneva as a humanitarian capital after the creation of the International Committee of the Red Cross, and the tradition of hosting international organisations and governments since the establishment of the League of Nations. After the Cold War, Geneva also became a dynamic

hub for private diplomacy, aware of a diverse set of actors influencing international affairs.

The Institute shares fundamental orientations with Switzerland's foreign policy: the primacy of law, particularly humanitarian law and human rights; the importance of international cooperation and development aid; and, more generally, the necessity of an open and free world where international collaboration and multilateral diplomacy are crucial mechanisms. By valuing respect for diversity and seeking pragmatic solutions, the Institute also fits into a political culture that is characteristic of Switzerland and represents one of the country's best contributions to the practice of international relations.

Beyond its expertise on key themes of International Geneva, the Institute directly contributes to Switzerland's influence and foreign relations through the actions of its alumnae: i within the federal administration (Federal Department of Foreign Affairs, State Secretariat for Economic Affairs, Swiss National Bank,



Un campus au cœur de la Genève internationale

A Campus in the Heart of International Geneva

Le Campus de la paix s'étend de la place des Nations aux bords du lac Léman. Il comprend des villas historiques – villa Moynier, villa Barton – et des constructions plus récentes comme le bâtiment de la rue Rothschild, la Maison de la paix, siège de l'Institut, la Résidence étudiante Edgar et Danièle de Picciotto et la Résidence étudiante Grand Morillon.

The Campus de la paix extends from the place des Nations to the shores of Lake Geneva. It includes historic villas – Villa Moynier, Villa Barton – and more recent buildings such as the building on rue Rothschild, the Maison de la paix, headquarters of the Institute, the Edgar and Danièle de Picciotto Student Residence and the Grand Morillon Student Residence.



42

international organisations

497

non-governmental organisations

185

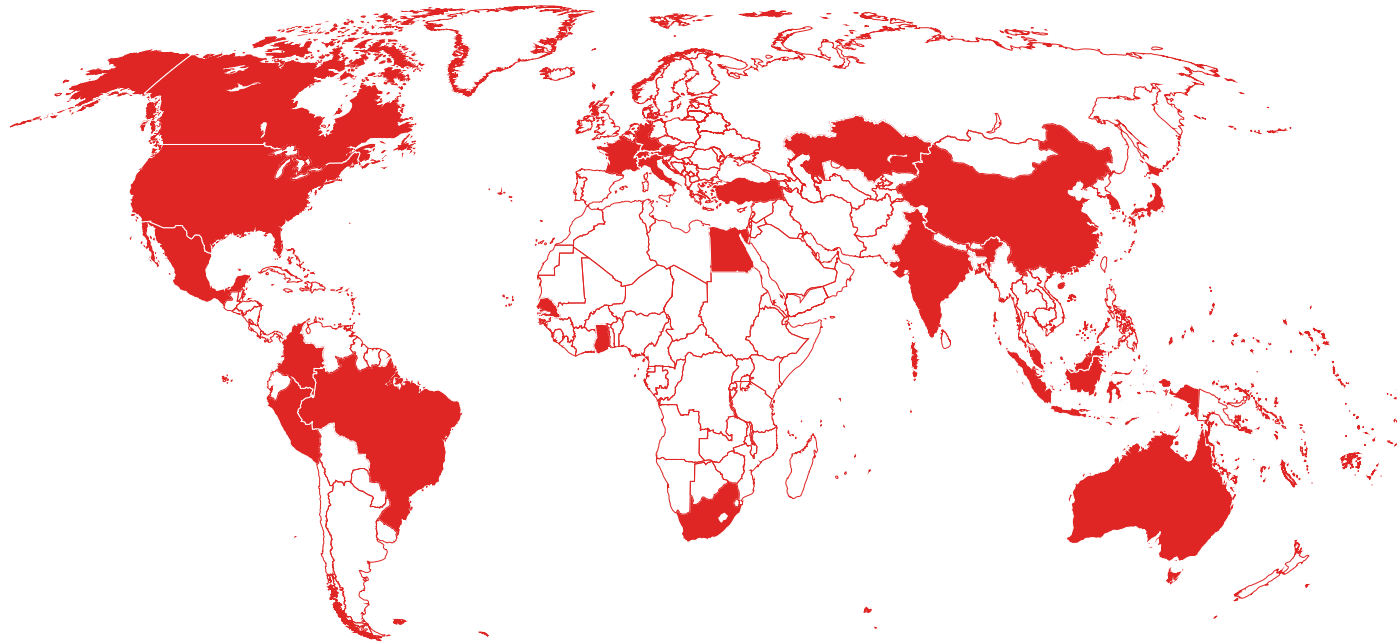
states represented by a permanent mission

Source: www.geneve-int.ch/facts-figures

CERN European Organization for Nuclear Research • **Global Health Campus** GAVI, The Global Fund and other health actors • **HD** Centre for Humanitarian Dialogue • **Human Rights Watch** • **ICRC** International Committee of the Red Cross • **ILO** International Labour Organization • **International Environment House I and II** • **IOM** International Organization for Migration • **IPU** Inter-Parliamentary Union • **ITC** International Trade Centre • **ITU** International Telecommunication Union • **MSF** Médecins sans frontières • **OHCHR** Office of the High Commissioner for Human Rights • **UNCTAD** United Nations Conference on Trade and Development • **UNECE** United Nations Economic Commission for Europe • **UNESCO** United Nations Educational, Scientific and Cultural Organization • **UNHCR** United Nations High Commissioner for Refugees • **UNICEF** United Nations Children's Fund • **UNOG** United Nations Office at Geneva • **WCC** World Council of Churches • **WHO** World Health Organization • **WIPO** World Intellectual Property Organization • **WMO** World Meteorological Organization • **WTO** World Trade Organization



Le réseau des partenaires académiques The Academic Partners Network

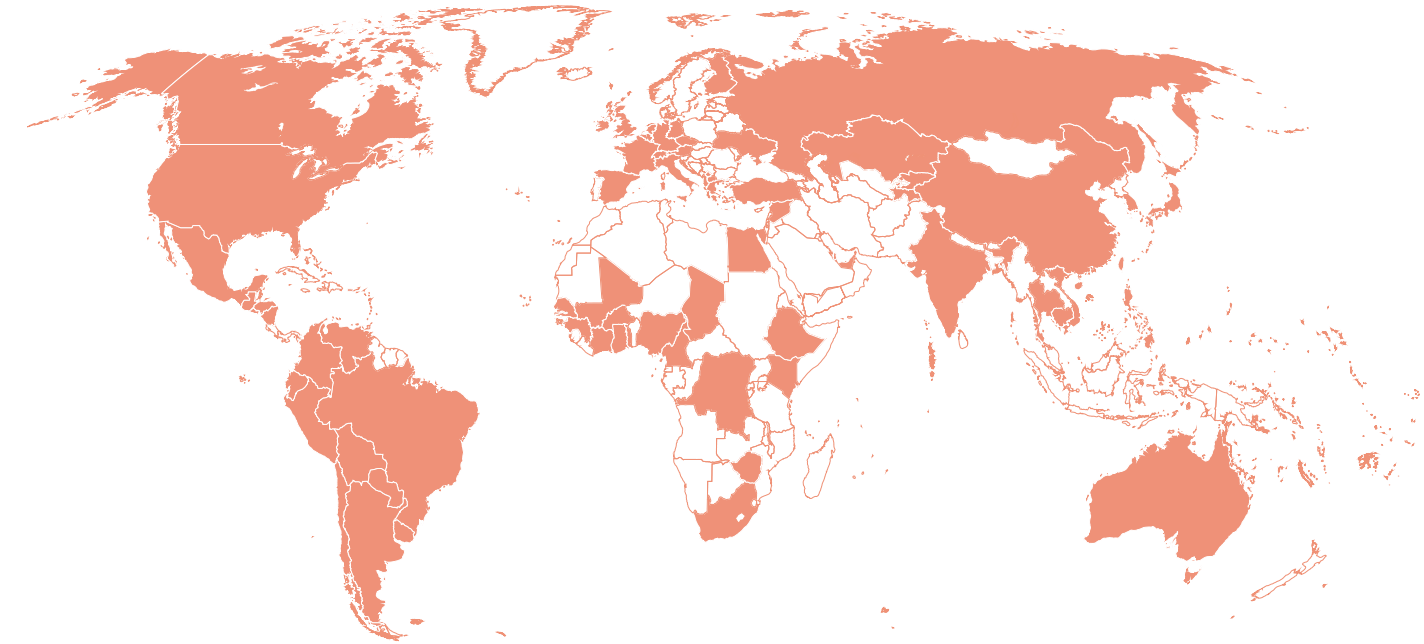


Through its 61 academic partners, the Institute is present on every continent.

AUSTRALIA University of Melbourne (Melbourne School of Government) • **AUSTRIA** Central European University • **BRASIL** Pontifícia Universidade Católica do Rio de Janeiro (Institute of International Relations) • **CANADA** McGill University; Université de Montréal; University of Toronto (Munk School of Global Affairs and Public Policy) • **CHINA** Beijing Foreign Studies University; China Foreign Affairs University; Chinese University of Hong Kong, Shenzhen; Fudan University (School of International Relations and Public Affairs); Peking University (School of International Studies; University of Hong Kong (Faculty of Social Sciences) • **COLOMBIA** Universidad de Los Andes • **EGYPT** American University (School of Global Affairs and Public Policy) • **FRANCE** EMS Lyon Business School; ENS Paris-Saclay; Sciences Po Paris • **GERMANY** Hertie School of Governance • **GHANA** University of Ghana • **INDIA** O.P. Jindal Global University • **INDONESIA** Universitas Gadjah Mada • **ITALY** Cà Foscari Venezia; European University Institute; LUISS; Università Commerciale Luigi Bocconi • **JAPAN** Sophia University; Waseda University (Graduate School of Asia-Pacific Studies) • **KAZAKHSTAN** KIMEP University • **MALAYSIA** University of Malaya • **MEXICO** El Colegio de México • **PERU** Pontificia Universidad Católica del Perú • **SENEGAL** Université Cheikh Anta Diop • **SINGAPORE** Singapore National University (Lee Kuan Yew School of Public Policy) • **SOUTH AFRICA** Stellenbosch University • **SOUTH KOREA** Seoul National University (Graduate School of International Studies) • **SWITZERLAND** Centre for Comparative and International Studies & ETH Zurich; HEAD – Genève; University of Lausanne; University of Luzern; University of Saint-Gall • **TÜRKIYE** Boğaziçi University • **UNITED STATES** American University; Boston University (School of Law)*; Colgate University; George Washington University (Elliott School of International Affairs); Georgetown University (Georgetown Law); Hamilton College; Harvard Kennedy School of Government; Harvard University (Harvard Law School)*; Mount Holyoke College; Northwestern University; Seton Hall University; Smith College; Tufts University (Fletcher School of Law and Diplomacy); University of California (School of Law)*; University of Denver (Josef Korbel School of International Studies); University of Michigan (Law School)*; University of Pennsylvania Carey (Law School)*; Wellesley College; Yale University (Graduate School of Arts and Sciences); Yale University (Jackson Institute for Global Affairs)

* These five agreements are only open to Master and PhD students of the International Law Department.

Le réseau des alumnae·i The Alumnae·i Network



Through its 28,500 alumnae·i and their 89 regional groups, the Institute has a worldwide presence.

Albania Tirana • **Argentina** Buenos Aires • **Armenia** Yerevan • **Australia** Canberra • **Austria** Vienna • **Belgium** Brussels • **Benin** Cotonou • **Bolivia** La Paz; Sucre • **Brazil** Rio de Janeiro • **Burkina Faso** Ouagadougou • **Burundi** Gitega • **Cambodia** Phnom Penh • **Cameroun** Yaoundé • **Canada** Ottawa; Québec; Toronto • **Chad** N'Djamena • **Chile** Santiago • **China** Beijing; Shanghai • **Colombia** Bogota • **Czech Republic** Prague • **Democratic Republic of Congo** Kinshasa • **Ecuador** Quito • **Egypt** Cairo • **El Salvador** San Salvador • **Ethiopia** Addis Ababa • **Finland** Helsinki • **France** Paris • **Georgia** Tbilisi • **Germany** Berlin; Frankfurt Rhine-Main; Hamburg • **Ghana** Accra • **Greece** Athens • **Guatemala** Guatemala City • **Guinea** Conakry • **Honduras** Tegucigalpa • **Hong Kong** Hong Kong • **India** New Dehli • **Ireland** Dublin • **Italy** Rome • **Japan** Tokyo • **Kazakhstan** Astana • **Kenya** Nairobi • **Kosovo** Prishtina • **Kyrgyzstan** Bishkek • **Luxembourg** Luxembourg • **Macedonia** Skopje • **Mali** Bamako • **Mexico** Mexico City • **Netherlands** Amsterdam • **Nicaragua** Managua • **Nigeria** Abuja • **Paraguay** Asuncion • **Peru** Lima • **Philippines** Manila • **Poland** Warsaw • **Qatar** Doha • **Russia** Moscow • **Rwanda** Kigali • **Senegal** Dakar • **Singapore** Singapore • **South Africa** Johannesburg • **Spain** Barcelona; Madrid • **Switzerland** Bern; Geneva; Lausanne; Zurich • **Syria** Damascus • **Taiwan** Taipei • **Tajikistan** Dushanbe • **Thailand** Bangkok • **Türkiye** Ankara; Istanbul • **Ukraine** Kyiv • **United Arab Emirates** Dubai • **United Kingdom** London • **United States** Boston; Miami; New York; San Francisco Bay Area; Washington, DC • **Uruguay** Montevideo • **Venezuela** Caracas • **Vietnam** Hanoi • **Zimbabwe** Harare

Le Conseil de fondation Foundation Board

L'Institut est une fondation de droit privé, dont le Conseil est composé de personnalités indépendantes venant du monde universitaire, d'organisations internationales et du secteur privé.

The Institute is a private foundation whose Board is made up of prominent independent figures from academia, international organisations, and the private sector.

Nouvelle présidente du Conseil de fondation

Le Conseil de fondation a élu Katja Gentinetta à sa présidence à partir du 1^{er} juillet 2025. L'Institut remercie chaleureusement Beth Krasna pour son engagement et sa contribution à l'Institut durant ces douze dernières années.

KATJA GENTINETTA
PRÉSIDENTE (À PARTIR DE JUILLET 2025)
Philosophe politique indépendante

JACQUES MARCOVITCH
Professeur de stratégie et d'affaires internationales à l'Université de São Paulo

BETH KRASNA
PRÉSIDENTE (JUSQU'EN JUIN 2025)
Ancienne membre du Conseil des écoles polytechniques fédérales; vice-présidente du Conseil de direction de Symbiotics SA; présidente du Conseil d'Ethos Services SA; membre du Conseil de l'Università della Svizzera Italiana

BLAISE MATTHEY
Vice-président (Europe et Asie centrale) et trésorier de l'Organisation internationale des employeurs (OIE); membre titulaire du conseil d'administration de l'Organisation internationale du travail (OIT); délégué des employeurs suisses à la Conférence internationale du travail (CIT)

CHARLES BEER
VICE-PRÉSIDENT
Ancien conseiller d'État en charge du Département de l'instruction publique, de la culture et du sport

ELETTRA RONCHI
Ancienne Cheffe d'unité à la Division de la politique de l'économie numérique de l'Organisation de coopération et de développement économiques

TAMAR MANUELYAN ATINC
Chercheuse invitée à la Brookings Institution

VERA SONGWE
Présidente et fondatrice de Liquidity and Sustainability Facility; conseillère senior à la BIS Financial Stability Institute; chercheuse invitée senior à la Brookings Institution

CLAIRE BARIBAUD
Directrice de la Haute école du paysage, d'ingénierie et d'architecture de Genève

CHRISTINE BEERLI
Ancienne vice-présidente du Comité international de la Croix-Rouge

ALESSANDRO CURIONI
Vice-président d'IBM pour l'Europe et l'Afrique et directeur du laboratoire de recherche d'IBM à Zurich; membre de la Corporate Leadership Team

ALEXIS KELLER
Professeur ordinaire à la Faculté de droit de l'Université de Genève et directeur du département d'histoire et de philosophie du droit

Quelques-un·es de nos alumnae·i distingué·es Some of Our Distinguished Alumnae·i

Comptant parmi leurs rangs des lauréat·es de prix Nobel ou Pulitzer, des directeurs et directrices d'organisations internationales, un secrétaire général de l'ONU et des figures clés des politiques nationales et du secteur privé, les alumnae·i de l'Institut ont un impact positif sur le monde depuis 1927.

From Nobel and Pulitzer Prize winners to General Directors of international organisations and a UN Secretary General but also key actors of national politics and the private sector, Geneva Graduate Institute alumnae·i have positively impacted the world since 1927.

KOFI ANNAN († 2018)
UN Secretary-General (1997–2006)

ANDRÉA M. MAECHLER
First Swiss Deputy General Manager, Bank for International Settlements (BIS); first woman to sit on the Governing Board of the Swiss National Bank (SNB)

MICHELINE CALMY-REY
Swiss politician; Federal Councillor, Head of the Federal Department of Foreign Affairs (2003–2011)

VERA MICHALSKI-HOFFMANN
President of several publishing houses in Switzerland, France and Poland, which are grouped together in the holding Libella SA and the Jan Michalski Foundation

PATRICIA DANZI
First woman Director-General, Swiss Agency for Development and Cooperation (SDC); humanitarian; former Olympic athlete

HANS J. MORGENTHAU († 1980)
Pioneering figure in international relations, lawyer, philosopher, writer and professor at the University of Chicago

CLEOPATRA DOUMBIA-HENRY
First woman President, World Maritime University (2015–2023); first Woman Director, International Labour Standards Department, International Labour Organization (2005–2015)

BRAD SMITH
President, Microsoft

PATRICIA ESPINOSA
Executive Secretary, United Nations Framework Convention on Climate Change (2016–2022); Minister of Foreign Affairs of Mexico (2006–2012)

CORNELIO SOMMARUGA († 2024)
President, International Committee of the Red Cross (1987–1999)

SAUL FRIEDLÄNDER
2008 Pulitzer Prize Winner; Emeritus Professor of History, UCLA

HERNANDO DE SOTO
President, Institute for Liberty and Democracy, Peru

RAPHAËL GROSSI
Argentinian Diplomat; Director General, International Atomic Energy Agency (IAEA)

MERVAT M. TALLAWY
Diplomate and politician; board member of the Sawiris Foundation for Social Development

LEONID HURWICZ († 2008)
Nobel Prize Winner in Economics

JOSEPH TSANG MANG KIN († 2024)
Poet, political scientist, philosopher and biographer; Minister of Arts and Culture, Mauritius (1995–2000)

NOBUYUKI IDEI († 2022)
Founder and CEO, Quantum Leaps Corporation, Tokyo; Chairman and Group CEO, Sony Corporation (1998–2005)

YAN LAN
Chairwoman and CEO of Greater China, Lazard Ltd

NAZEM AL-KOUDSI († 1998)
Last democratically elected Syrian President (1961)

PIERRE KRÄHENBÜHL
Director-General, International Committee of the Red Cross (ICRC)

L'enseignement Teaching

L'Institut se distingue par un corps professoral engagé dans l'excellence, tant pour la recherche que l'enseignement. La diversité de ses parcours et expériences enrichit l'environnement académique, tout en favorisant l'innovation et la pensée critique.

The Geneva Graduate Institute boasts a distinguished faculty committed to excellence in research and teaching. Their diverse backgrounds and experiences enrich the academic environment, fostering innovation and critical thinking.

Faculty



Civil year January–December 2025, including three SNSF Eccellenza Professors.

Our Professor's PhDs

27 FROM AMERICAN UNIVERSITIES

- Columbia University
- Harvard University
- Johns Hopkins University
- Massachusetts Institute of Technology
- Princeton University
- University of California, Berkeley
- University of Chicago
- University of Michigan
- Yale University
- Others: American University, Brown, Hawaii, McGill, Pennsylvania, Pittsburgh, Stanford, universities in Boston and New York

14 FROM SWISS UNIVERSITIES

- Geneva Graduate Institute
- Others: universities of Basel, Bern, Fribourg, Neuchâtel and Zurich

2 FROM AUSTRALIAN UNIVERSITIES

- Monash University
- University of Melbourne

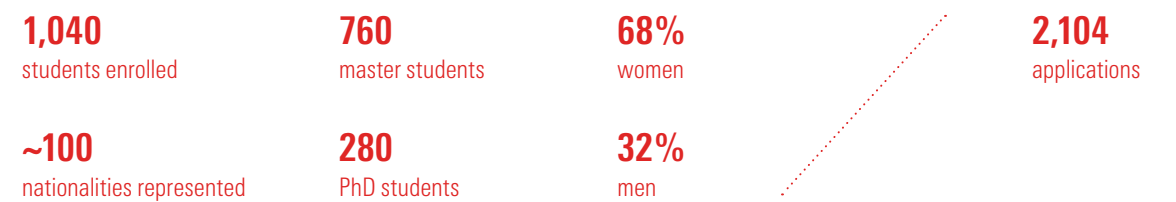
33 FROM EUROPEAN UNIVERSITIES

- European University Institute, Florence
- King's College London
- London School of Economics and Political Science
- Sciences Po, Paris
- Université Paris II Panthéon-Assas
- University of Cambridge
- University of Oxford
- Others: universities of Bristol, Heidelberg, Jean Moulin, Leeds, Leiden, Louvain, London, Milan, Namur, Pompeu Fabra, Sussex, Warwick

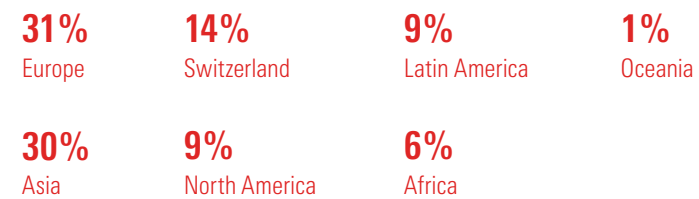
Les étudiant-es de l'Institut viennent de plus de 100 pays avec des parcours différents et de nombreux intérêts. L'Institut leur offre un environnement cosmopolite dans lequel ils apprennent les un-es des autres sur leurs diverses cultures et traditions et partagent une passion commune pour l'avenir de la planète.

Students at the Geneva Graduate Institute come from over 100 countries, have different backgrounds and many interests. The Graduate Institute offers them a cosmopolitan environment in which they learn from each other about their diverse cultures and traditions and share a common passion for the planet's future.

Students



Geographic Origins (Students Enrolled)



Learn more about our students.

La recherche Research

86
permanent faculty*

280
PhD students

38
visiting researchers

* Professors and lecturers.

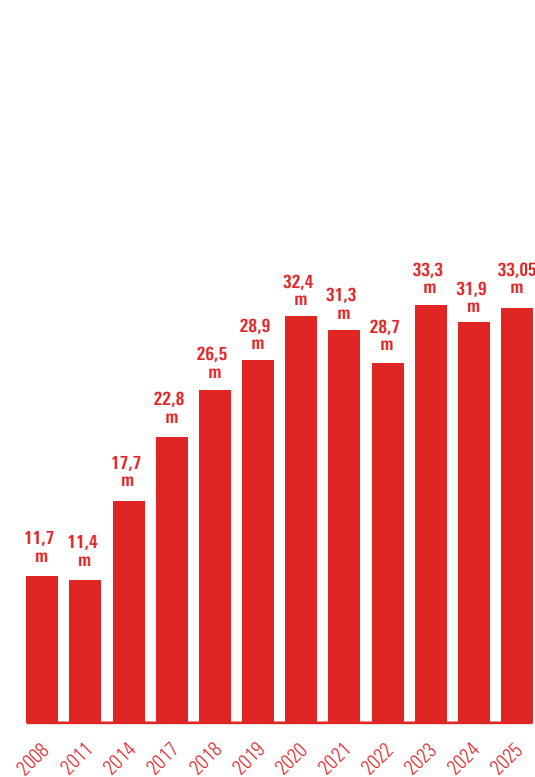
Number of Projects Obtained in 2025

2
EU Research Programme
CHF 27,200

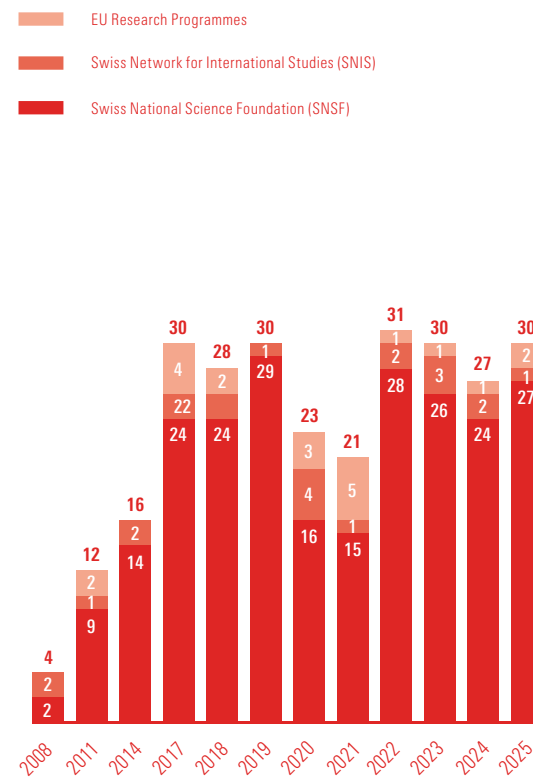
1
Swiss Network
for International
Studies (SNIS)
CHF 297,000

27
Swiss National
Science Foundation (SNSF)
CHF 7,274,307

Evolution of Research Revenues



Evolution of Number of Projects



La formation continue Executive Education

Degree-Granting 2025: Participants' Sectors of Activity

25%
government, states

15%
corporate

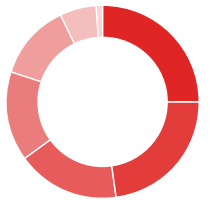
1%
foundations, think tanks

23%
non-governmental
organisations (NGOs)

13%
associations

17%
international organisations

6%
academic



Degree-Granting 2025: Participants' Regions of Activity

54%
Sub-Saharan Africa

8%
Switzerland

1%
North America

14%
Latin America

8%
Middle East & North Africa

12%
Asia

3%
Europe



Le personnel administratif et technique

Administrative and Technical Staff

Le personnel administratif et technique (PAT) contribue par son travail au bon fonctionnement de l'Institut et à l'accomplissement de ses missions. L'Institut peut compter sur des collaboratrices et collaborateurs engagés et motivés, provenant de divers secteurs d'activité, dont la diversité des diplômes, des expériences et des compétences constitue un véritable atout. En 2025, 14 nouvelles personnes ont rejoint l'Institut, 7 femmes et 7 hommes.



* Chiffres de décembre 2025.

Sondage de satisfaction au travail

À la suite d'un sondage de satisfaction au travail mené auprès du PAT, la Direction a engagé une démarche approfondie et participative visant à transformer les enseignements de cette enquête en leviers d'amélioration concrets. Les résultats, présentés lors d'une séance plénière le 25 septembre 2025, ont constitué le point de départ d'un processus de dialogue structuré avec les collaborateurs et collaboratrices des services administratifs.

Deux séries de réunions ont permis d'associer les responsables et les responsables adjoint-es des services, la directrice de cabinet, la directrice des ressources humaines et les collaborateurs et collaboratrices volontaires autour d'enjeux essentiels : santé et bien-être au travail, charge et organisation du travail, développement des compétences, communication interne, reconnaissance et lien entre la Direction et le PAT. Les échanges, nourris et transparents, ont donné lieu à la création de groupes de travail dédiés, chargés de formuler des propositions pragmatiques.

Les conclusions de ces travaux ont été présentées à Marie-Laure Salles, directrice de l'Institut, et ont conduit à la définition d'une Politique de la santé et du bien-être au travail, validée par le Comité exécutif, ainsi qu'à l'élaboration d'un plan d'action structuré. Cette démarche illustre la volonté de l'Institut de renforcer le dialogue interne, de valoriser l'engagement des collaborateurs et collaboratrices et d'inscrire durablement la qualité de vie au travail au cœur de sa stratégie institutionnelle.





Highlights 2025

Signature des conventions d'objectifs 2025-2028 entre l'Institut, la Confédération et l'État de Genève

La Fondation pour l'Institut de hautes études internationales et du développement a signé les nouvelles conventions d'objectifs pour les années 2025-2028 avec d'une part la Confédération, représentée par le Secrétariat d'État à la formation, à la recherche et à l'innovation, et d'autre part l'État de Genève, représenté par le Département de l'instruction publique, de la formation et de la jeunesse.

Les conventions visent à renforcer les collaborations entre la fondation, la Confédération et l'État de Genève dans le cadre des missions académiques et de recherche de l'Institut et à assurer un financement pour les quatre prochaines années.

La Fondation pour l'Institut de hautes études internationales et du développement a été créée en 2007 pour gérer l'Institut. Fondation de droit privé, elle bénéficie pour l'accomplissement de sa mission de service public de subventions de la

Confédération et de l'État de Genève. Les relations de la fondation avec les autorités publiques sont réglées dans ces conventions d'objectifs de quatre ans qui fixent le montant des subventions accordées et les objectifs à accomplir.

Nous remercions les autorités cantonales et fédérales pour leur soutien durant toutes ces années.

L'Institut renouvelle son protocole d'accord stratégique avec le Département fédéral des affaires étrangères (DFAE)

L'Institut et le DFAE, représenté par le secrétaire d'État aux Affaires étrangères, ont signé le 11 novembre 2025 le renouvellement de leur protocole d'accord pour la période 2025-2029, réaffirmant ainsi la complémentarité de leurs orientations stratégiques.

Cet accord consolide un cadre de consultation bilatéral, établi en 2012, qui vise à renforcer le rôle et le rayonnement de la Genève internationale tout en soutenant les complémentarités entre les priorités de la politique étrangère de la Suisse et celles de l'Institut.

Marie-Laure Salles, directrice de l'Institut, a relevé que « ce protocole réaffirme notre volonté commune de faire de Genève une plateforme de réflexion, de diplomatie et d'action concrète pour relever les défis mondiaux ».

Les axes de collaboration portent sur la recherche et les contributions intellectuelles aux grands enjeux mondiaux, en particulier ceux liés à la sécurité par la paix, à l'équité et à la durabilité, mais aussi à la transformation du multilatéralisme. Ils comprennent également la facilitation de plateformes diplomatiques et la formation des diplomates.

Geneva Policy Outlook 2025: Charting the Path for “Multilateralism 2.0”

“Anything is possible in exceptional moments”, said Jean Monnet, who pioneered the construction of a united Europe after the Second World War; but seizing the moment for change requires anticipation, preparation, and a clear plan. The *Geneva Policy Outlook 2025* takes this projection as a guide, underlying that Geneva has everything it takes to seize such an “exceptional moment” for the reinvention of multilateralism.

Yet, this reinvention takes place in an era in which a new mainstream of politics is profoundly skeptical about international cooperation. Given the realities of a “multilateralism in crises” and the admittedly concerning outlook on funding, one message for 2025 was clear: keeping Geneva relevant requires more than business as usual.

Featuring courageous ideas and practice that can help Geneva — and more broadly multilateralism — stay relevant as a global hub for diplomacy and international cooperation, the publication places its finger on the pulse of Geneva's global

policy space and features 13 articles in English, French, and German that each reflect on how to keep Geneva relevant as a global hub in times of radical uncertainty and capture the dynamics of key negotiations happening at the heart of International Geneva.



Learn more about the *Geneva Policy Outlook 2025*.

Celebrating a Longstanding Partnership with Building Bridges

The Geneva Graduate Institute joined Building Bridges as an Ecosystem Partner as part of its 2025 conference, which built on proven formats that enable collaboration to drive capital towards real-world impact, sharpen the investment case for sustainability, and strengthen collaboration across sectors.

Building Bridges is a collaborative initiative among diverse stakeholders that hopes to shape the global sustainable finance agenda by leveraging the unique ecosystem of International Geneva and Switzerland. “By partnering with Building Bridges, the Institute is affirming its mission to train leaders capable of understanding the link between finance and sustainability and thus promoting transition finance”, said Marie-Laure Salles, Director of the Geneva Graduate Institute.

For years, the Institute's Centre for Finance and Development (CFD) has helped produce the Building Bridges event report. In 2025, the Hoffmann Centre for Global Sustainability's inaugural

conference ran in complement to the Building Bridges programme, highlighting the power of cross-institutional collaboration in Geneva's unique ecosystem. Building Bridges is also a proud Applied Research Projects (ARP) Partner Organisation as part of the Master in International and Development Studies (MINT).

The partnership between the Geneva Graduate Institute and Building Bridges reflects the value of combining academic rigour with financial innovation. Both institutions look forward to strengthening this collaboration and to the insights and talent it will continue to bring.

New Academic Partnerships

The Geneva Graduate Institute signed three new academic partnerships with the HEAD– Genève, McGill University, and UPenn Carey Law School, enlarging its network to 56 partners around the world and 5 in Switzerland (see map on p. 16).

New Academic Partnership between the Geneva Graduate Institute and the HEAD

The Institute is delighted to announce an innovative academic collaboration with the Geneva School of Art and Design (HEAD – Genève, HES-SO), bringing together the worlds of art, critical design, and international relations.

Since the start of the 2024–2025 academic year, the two institutions have been co-developing an innovative interdisciplinary programme that explores how creative practices can engage with global political challenges, including a master-level course, “Visualising International Relations”, co-taught by Federica Martini (HEAD), Ruxandra Stoicescu, and Nataliya Tchernalykh (Geneva Graduate Institute). The course offers a fresh perspective on the intersection of aesthetics and geopolitics. Open to students from the Master in Visual Arts (HEAD) and the Master in International and Development Studies (Geneva Graduate Institute), it has explored artistic solidarity networks, the history of art donations to international organisations, and

the political dimensions of spatial practices in art. The course included two interdisciplinary workshops: “Filming Democracy: New Political Broadcasts in the Age of Social Media” and “Textile as a Political Tool”.

This partnership reflects a shared commitment to interdisciplinary education that responds to the urgent challenges of our time — bridging creative practice and global policy in bold and meaningful ways.

The Geneva Graduate Institute and McGill Announce a New BA/MA Programme

The Geneva Graduate Institute is proud to announce that it signed a new BA/MA programme agreement with McGill University, thereby strengthening the important partnership between the two institutions.

McGill University is the top ranked university in Canada and among the preferred destinations for international studies in North America.

The pathway BA/MA programme will allow participating students to graduate with two degrees in five instead of six years. After three and a half years at McGill University, they will earn a bachelor’s degree in International Development Studies.

In the eighth semester, students will begin their studies at the Geneva Graduate Institute. They will then complete a fifth year at the Graduate Institute to fulfil the requirements for the Master’s degree.

The Geneva Graduate Institute also has five-year BA/MA programmes with Colgate University, Mount Holyoke College, Smith College, Wellesley College, and Seton Hall University

New Academic Partnership with UPenn Carey Law School

The Geneva Graduate Institute is pleased to announce a new agreement with the University of Pennsylvania Carey Law School (UPenn Carey Law School) that will allow International Law students from Geneva to spend one semester in Philadelphia and vice versa. The first exchanges are expected to be made for the 2026–2027 academic year.

UPenn Carey Law School is a leading institution in the United States that highly values its international ties and global commitments. They hope to “build bridges with leading international organisations, legal institutions, world leaders, and

policymakers that deepen [their] engagement with pressing global issues”.

This new agreement with UPenn Carey Law School — ranked 5th among the best US law schools — is a valuable addition to the Institute’s already rich collection of exchange agreements that students can benefit from.

War and Peace: Master Thesis Prize in Honour of Professor Mohamed Mahmoud Mohamedou

The Geneva Graduate Institute has established a prize to honour **Mohamed Mahmoud Mohamedou**, Professor in the Department of International History and Politics and Vice-Director of the Geneva Graduate Institute, who passed away in September 2024. Professor Mohamedou leaves behind a rich and highly original body of academic and critical work. A brilliant intellectual, he pushed the boundaries of research on key issues such as terrorism, political violence, new forms of conflict, state-building, democratic transitions, and the history of racism. His work earned him the Collège de France Recognition Award in 2017 and the Global South Distinguished Award from the International Studies Association in 2021.

The prize aims to distinguish an excellent Master’s thesis that falls within the thematic range of War and Peace from a historical and/or a political science perspective. The thesis should relate to one or several of Professor Mohamedou’s areas of research.

The 2025 prize was awarded during the Graduation Ceremony to **Shivam Kumar**, Master Student in International and Development Studies (MINT), for his dissertation “Enduring Disappearance: Memory, Refusal, and the Gendered Afterlives of Violence in Kashmir”.

Kemal Mohamedou alongside Shivam Kumar, recipient of the award





L'Institut
The Institute

Katja Gentinetta élue présidente du Conseil de fondation

Arrivée au terme de son troisième mandat comme membre du Conseil de fondation, Beth Krasna a quitté le Conseil à la fin du mois de juin 2025 après 12 ans. Le Conseil et la Direction lui expriment leurs sincères remerciements pour son engagement durant toutes ces années. Beth Krasna a été remplacée à la présidence par Katja Gentinetta, qui avait rejoint le Conseil en novembre 2024.

Philosophe politique, titulaire d'un doctorat en philosophie politique à l'Université de Zurich et d'un certificat en gouvernance de l'INSEAD, Katja Gentinetta exerce des mandats d'administratrice dans plusieurs conseils, dont le comité du CICR. Elle enseigne aux universités de Lucerne et Zurich et est chroniqueuse dans différents journaux. Katja Gentinetta a également occupé divers postes de direction et a notamment

été directrice adjointe du think tank Avenir Suisse. Elle est l'auteur de plusieurs livres sur des thèmes sociopolitiques et économiques et a dernièrement été co-éditrice de *La politique extérieure suisse au défi du XXI^e siècle* (Slatkine, 2021).

Le Conseil a par ailleurs renouvelé les mandats de Charles Beer, Tamar Atinc, Alessandro Curioni et Elettra Ronchi comme membres du Conseil de fondation pour une période de quatre ans.

Démarche qualité

L'assurance qualité constitue un pilier fondamental de l'engagement de l'Institut en faveur de l'excellence dans l'enseignement, la recherche et le service à la société. Intégrée à la gouvernance de l'Institut, la démarche d'assurance qualité offre un cadre structuré de réflexion, d'évaluation et d'amélioration continue dans l'ensemble de la vie institutionnelle. Cette approche revêt une importance particulière à l'approche du prochain cycle d'accreditation institutionnelle, mené dans le cadre de la Loi fédérale sur l'encouragement et la coordination des hautes écoles (LEHE).

Renouvelée tous les sept ans, l'accreditation institutionnelle porte sur la cohérence et l'efficacité du système interne d'assurance qualité d'une institution, plutôt que sur le contenu académique en tant que tel. Alignée sur les exigences nationales et sur les Standards and Guidelines for Quality Assurance in the European Higher Education Area (ESG), elle permet aux institutions de tenir compte de leurs missions et contextes spécifiques. À l'Institut, l'assurance qualité est ainsi envisagée non comme un exercice de conformité, mais comme un processus collectif et stratégique au service du développement institutionnel.

En 2025, l'Institut a poursuivi la consolidation de sa culture de la qualité grâce à un renforcement de la coordination, une participation élargie et une plus grande transparence. Depuis 2023, les activités d'assurance qualité s'articulent autour d'un Comité Qualité et d'un Groupe de travail Qualité réunissant des représentants de la Direction, des services académiques et administratifs, ainsi que des associations étudiantes. Ce modèle collaboratif favorise la cohérence des actions et renforce l'appropriation collective des démarches qualité au sein de la communauté de l'Institut.

L'année a été marquée par une attention soutenue portée à l'écoute de la communauté de l'Institut, notamment au moyen de dispositifs d'évaluation et de retours d'expérience. Les enquêtes de satisfaction des cours ont été révisées en étroite collaboration avec les représentant-es des étudiant-es afin d'en améliorer la

clarté, la pertinence et l'inclusivité. Parallèlement, une enquête de satisfaction auprès du personnel administratif a permis de recueillir des informations précieuses sur les conditions de travail, la communication, la charge de travail et le bien-être au travail. Les résultats ont fait apparaître un niveau élevé de satisfaction globale et ont donné lieu à des ateliers participatifs ayant abouti à des propositions concrètes, désormais intégrées à l'élaboration d'un plan d'action structuré.

Des efforts ont également été déployés pour renforcer la visibilité et l'accessibilité des démarches d'assurance qualité. De nouveaux formats de communication – entretiens, témoignages, vidéos et podcasts soutenus par l'intelligence artificielle – ont ainsi été développés afin de partager les résultats des évaluations et de mettre en lumière les actions de suivi de manière plus engageante. Ces initiatives ont contribué à renforcer la transparence et à élargir l'appropriation des processus qualité au sein de l'Institut.

La publication du premier rapport annuel d'assurance qualité a marqué une étape importante, en offrant une vue d'ensemble consolidée des activités d'évaluation, des réalisations, des défis et des priorités à venir. Elle a également permis de dégager les axes de la prochaine phase de développement, notamment le renforcement de la cohérence, le développement des capacités et la traduction effective des retours d'expérience en améliorations visibles et significatives.

À l'avenir, les actions en matière d'assurance qualité viseront l'alignement des pratiques et de la documentation sur les exigences d'accreditation, ainsi que l'accompagnement du processus d'autoévaluation à venir. S'appuyant sur les progrès réalisés, l'Institut aborde cette nouvelle étape avec une culture de la qualité consolidée, un sens renforcé de la responsabilité collective et un engagement affirmé en faveur de l'amélioration continue.

Les initiatives stratégiques de l'Institut The Institute's Target Initiatives

En 2021, l'Institut a mis en place trois initiatives stratégiques : l'Initiative diversité, équité et inclusion, l'Initiative durabilité et l'Initiative arts et culture.

S'appuyant sur la vision et les principes de la Charte de l'Institut, elles ont pour objectif d'inscrire et de déployer les thématiques qu'elles portent dans tous les domaines et aspects de l'Institut – à la fois comme questions de recherche et objets pédagogiques et d'enseignement, mais aussi comme projets d'engagement dans notre vie quotidienne, à Genève et dans le monde.

Ces initiatives comprennent des représentants et représentantes de toutes les parties prenantes internes : corps enseignant et étudiant, centres de recherche concernés, administration et direction. Leur dynamique principale est d'entraîner et d'encourager de manière large les projets autour de ces thématiques portés par les différentes parties constituantes de la communauté de l'Institut.

L'Initiative diversité, équité et inclusion et l'Initiative durabilité proposent un plan stratégique pluriannuel, se donnent des objectifs à court terme motivants et relativement faciles

à mettre en œuvre parallèlement à des objectifs à long terme plus ambitieux, mesurent la progression et l'impact sur les objectifs donnés, préparent un rapport annuel et assurent la communication autour de leurs réalisations.



En savoir plus sur l'Initiative diversité, équité et inclusion.



En savoir plus sur l'Initiative durabilité.

Diversity, Equity and Inclusion Initiative

REGARD WORKSHOPS

The Geneva Graduate Institute has joined the REGARD programme, developed by the gender equality offices of universities in French-speaking Switzerland for women researchers and professors. The programme offers workshops on transversal skills in either English or French for PhD candidates, researchers and professors at member universities.

As part of the 2025 edition, the Institute offered the two following workshops: "Emotional Intelligence: Why It Matters" and "Writing and Publishing in Academia", which were attended by 24 participants.

THE IMPLICIT BIAS AWARENESS ONLINE TRAINING

In September 2025, the "Implicit Bias Awareness – Academic Recruitment" online course was offered to all professors as developing awareness of implicit bias is essential not only from an ethical standpoint but also for fostering a more inclusive and effective academic environment.

The training was developed by Professor Marianne Schmid Mast, Full Professor of Organisational Behaviour at HEC, University

of Lausanne. It included the following modules: "What's the Problem?", "Why Should We Avoid Using Stereotypes?", "How Do Implicit Biases Manifest Themselves?", "How Biased Am I?", "How to Overcome Bias?", and "What Is Stereotype Threat?".

DIVERSITY MONTH & RESPECT CAMPAIGN

The 2025 Diversity Month was part of a larger, third edition campaign dedicated to respect.

The Welfare Committee of the Graduate Institute Student Association (GISA) together with the Diversity, Equity and Inclusion (DEI) Initiative asked our community to answer this question: “When or how do you feel respected?” Three quotation posters followed, along with a series of five videos showcasing real life situations where respect draws on a fine line. Our aim was to understand how students, faculty, and staff experience respect within the Institute.

Diversity Month featured a brown bag lunch highlighting that respect is complex, contextual, and deeply human, as well as various events, including a diversity fresco, the screening of three movies (*The Shameless* with Imaneh, *Cien años de soledad* with Filmar, and *The Shadow Pandemic* with the Gender Centre, The Feminist Collective, ADEMAG, and Amnesty International), and an art exhibition by Tristan Bartolini on inclusive writing and graphic experimentation.

As part of the Respect Campaign, the DEI Initiative hosted in March and again in September “Beyond Appearances”, an

immersive experience organised by the University of Geneva, focusing on neurodiversity and invisible disabilities. Both editions of the event were opened with a brown bag lunch titled “Debunking Neurodivergence: How to Build More Inclusive Spaces”. Featuring speakers with lived experience, the discussion unpacked the myths and realities surrounding neurodivergences, along with important considerations to make when developing inclusive approaches.



Learn more about Diversity Month.



CAMPAGNE DE SENSIBILISATION AU HARCÈLEMENT

La campagne de sensibilisation au harcèlement s’est poursuivie en 2025. L’initiative étudiante Feminist Collective a suivi une formation spécifique qui lui permet d’intervenir, depuis 2023, le jour de la rentrée académique pour présenter une partie du mécanisme permettant d’enrayer le harcèlement. La présentation a été complétée par l’intervention d’une juriste qui clarifie le Code de conduite de l’Institut, afin de préserver un environnement de travail et d’apprentissage stimulant et de favoriser la liberté et l’excellence académiques, l’équité, l’intégrité, la diversité et le respect mutuel.

Dans ce contexte, l’Institut a également proposé un module de formation en ligne, inspiré d’une formation existante de l’EPFL, afin d’aider les membres de sa communauté à gérer les situations difficiles, conformément aux dispositions du Code de

conduite. Tous les membres ont été invités à la suivre afin de mieux comprendre comment gérer les situations d’intimidation, de harcèlement, de discrimination, de racisme ou tout autre comportement inapproprié, que ce soit en tant que victime ou en tant que témoin. Ce module fournit également des informations importantes sur les services de soutien de l’Institut et sur les lois suisses pertinentes.

JOURNÉE INTERNATIONALE POUR L'ÉLIMINATION DES VIOLENCES SEXISTES ET SEXUELLES

Le 25 novembre est la Journée internationale pour l’élimination des violences sexistes et sexuelles. L’Institut s’est associé à la campagne organisée du 13 au 30 novembre 2025 par la Ville et le Canton de Genève, diverses associations féministes et des partenaires, dont l’Université de Genève. La campagne a pour objectif de souligner que la responsabilité dans la lutte contre les violences ne relève pas uniquement de quelques individus ou groupes, mais de la société tout entière. Elle a été déclinée à travers un affichage public, un site Internet offrant des ressources sur les violences sexistes et sexuelles et diverses actions.

Outre l’affichage sur le Campus de la paix, l’Institut a projeté le film *The Shadow Pandemic*, de Paola Ghislieri, qui met en lumière l’ampleur des violences conjugales en Suisse. Le panel

qui a suivi a rassemblé une professeure de l’Institut, la société civile et les initiatives étudiantes QISA et Amnesty International. Un atelier d’autodéfense féministe verbale dans le milieu académique a également été proposé aux étudiant·es par une alumna de l’Institut, qui dirige une association dans ce domaine.

Sustainability Initiative

CARBON FOOTPRINT REPORT

The carbon footprint report for the 2022–2023 period was published following an extensive and complex data collection process, conducted with the support of 2050Today. This milestone provides a robust baseline for monitoring emissions and strengthening the Institute’s sustainability strategy. The Institute’s total carbon emissions increased slightly from 448 to 475 tons of CO₂ in 2023 (+6%), with a 4% rise per capita, reflecting the return to post-COVID activities and the need to monitor both overall and individual impacts. This overall increase masks contrasting trends across categories: emissions from non-vegetarian meals more than doubled, exceeding 250 tCO₂

and highlighting the strong influence of dietary choices, while emissions from new equipment fell significantly (–69%), and energy-related emissions decreased by 45%, with waste remaining stable. In addition, electricity-related emissions were nearly halved despite stable consumption (–0.5%), suggesting a cleaner electricity mix and a partial decoupling of energy use and carbon impact.

SUSTAINABILITY WEEK 2025: A SUCCESSFUL AND IMPACTFUL EDITION

Sustainability Week 2025, organised by Master students from the GISA’s Environmental Committee, was a highly successful and impactful initiative, surpassing previous editions in both participation and depth of engagement. The week (17–21 March) brought together students, faculty, experts, and external partners for a diverse programme of interactive events addressing sustainability from social, environmental, and economic perspectives. Supported by 12 key contributors (the Sustainability Initiative, the Hoffman Centre, AgriFood Collective, Feminist Collective, ZeroWaste Switzerland, Ciclisimo, the Green Film Festival, the World Meteorological Organization [WMO], UN Trade and Development [UNCTAD], Climate Bridges, the farm La Touvière, and the Institute’s alumnae-i network), the programme combined academic discussions with experiential learning, including field visits, expert panels, workshops, and cultural activities. Highlights included the visit

to La Touvière, high-level panels on women in sustainability and on the blue economy, institutional visits to WMO, and lectures addressing climate change, conflict, and agricultural transitions.

Overall, Sustainability Week 2025 strengthened interdisciplinary dialogue, fostered collaboration across sectors, and demonstrated a clear and increasing commitment to sustainability within the academic community, laying a solid foundation for future initiatives.

CLIMATE WEEK

As part of Climate Week 2025 (24 November–7 December), the Sustainability Initiative, in partnership with the City of Geneva, the Hoffmann Centre for Global Sustainability, the Forum on Trade, Environment and the SDGs (TESS), and the GISA's Environmental Committee, organised a conference on positive psychology and ecology. Over the past twenty years, two fields that seemed to have little in common have both sought to understand human well-being. On one side, positive psychology, which studies how positive emotions arise, are sustained, and contribute to our well-being and happiness.

On the other, the sciences of biodiversity conservation, which aim to protect and preserve nature. Lisa Garnier, biodiversity specialist and former journalist, made an inquiry into these two vibrant areas of research, where science is rediscovering the crucial value of relationships. Backed by statistics, she revealed how much serenity and happiness we can find both with others and in our contact with nature.

AWARENESS CAMPAIGNS

In 2025 the Institute took part in three sustainability awareness campaigns. In April, The Big Plastic Count Switzerland incited over 11,000 people to count their plastic waste for a week, revealing that extrapolated annual figures suggest Switzerland throws away nearly 9 billion plastic pieces. The campaign aimed to pressure the Swiss government and businesses to implement strong measures to reduce plastic production at its source, as current systems struggle with the volume of waste.

Finally, with the support of the State of Geneva, the Institute community took part in Switzerland's biggest cycling and health promotion initiative, Bike to Work, for the third year. Thirty-five employees saddled up and pedalled for as many working days as possible. Together, their cycling represented a total of 429 cycling days, 7,322 km travelled, and 1,054 kg of CO₂ emissions saved.

An internal eco-gesture campaign was crafted to raise awareness of small gestures that can change our habits and make a difference, focussing on lights (*Hit the Button on Your Way Out!*); meeting booths/pods (*Please Shut the Pod Door!*); sorting and recycling (*Reduce, Reuse, Recycle!*); printing (*Always Print with Purpose!*); reusable containers (*Bring It, Don't Bin It!*); and cigarette butts disposal (*Butt It, then Bin It!*).



INSTITUTE'S COMMUNITY GARDEN

The Rigot park, which spans one hectare between the Place des Nations and the Maison de la Paix, belongs to the State of Geneva. Since 2021, staff and students of the Institute have been managing the Jardin de la Paix located in the park, together with asylum seekers from the Foyer Rigot. In 2022, the Collège Sismondi joined this community to plant an orchard, and a nursery temporarily hosts the trees that will line the future tramway to Grand-Saconnex. The cantonal authorities wish to continue and expand this project by diversifying activities and entrusting the management to the people already involved, joined by local residents.

In 2025, 50 gardeners including students as well as administrative, technical, teaching, and research staff cared for individual planters or worked together in small groups. Throughout the year, five events were organised in the garden in collaboration with residents from the Foyer Rigot. In the spring, a seed library was made available in the Library, allowing everyone to take or donate seeds freely, and monthly workshops were also held. The final event of the year was the Garden Closure Party, marking the moment when the garden closed its gates for winter renovation works, in preparation for a fresh, new look in spring.

HEALTH AND WELLBEING WEEK

In the spirit of cultivating community wellbeing, the Student Wellbeing and Support Service, in collaboration with GISA's Welfare Committee and Human Resources, organised the Institute's third Health and Wellbeing Week on the last week of February 2025. The week featured a broad mix of activities designed to support physical, mental, and social wellbeing for students, faculty, and staff. Every day included a community positive intention board to share mindful messages and "brain break walks" for brief outdoor refreshment. Each morning began with a mindful start made up of yoga or meditation sessions open to all. Across the week were opportunities for re-laxation massages, free food distribution, and interactive workshops, including a series on studies, career, and wellbeing, and much more. Social and community-building events were woven into the schedule as well. Overall, the week fostered community in addition to wellbeing-oriented programming and will be repeated in future years.





L'enseignement Teaching

Les programmes d'études Study Programmes

MASTER AND PHD PROGRAMMES

INTERDISCIPLINARY MASTER

- International and Development Studies

DISCIPLINARY MASTERS AND PHDS

- Anthropology and Sociology
- Development Economics (PhD only)
- International Economics
- International History and Politics
- International Law
- International Relations/Political Science

OTHER PROGRAMMES

- Summer Programme on International Affairs
- Undergraduate Semester Programme

JOINT, DUAL AND BA + MA PROGRAMMES

WITH THE UNIVERSITY OF GENEVA

- Dual Master in Global Health
- Executive Master of Advanced Studies in International Law in Armed Conflict (online programme by the Geneva Academy)
- LLM in International Dispute Settlement (MIDS)
- LLM – Master of Advanced Studies in International Crimes, Justice and Human Rights (by the Geneva Academy)
- LLM – Master of Advanced Studies in International Humanitarian Law and Human Rights (by the Geneva Academy)
- MIDS-National University of Singapore (NUS) Double Degree Programme (MIDS-NUS)

THROUGHOUT THE WORLD

- China Foreign Affairs University (BA + MA)
- Colgate University (BA + MA)
- Harvard Kennedy School, United States (Dual Degree)
- Jackson Institute of Global Affairs, Yale University, United States (Accelerated MA Degree Programme)
- McGill University (BA + MA)
- Mount Holyoke College, United States (BA + MA)
- Peking University, School of International Studies, China (BA + MA)
- Pontifical Catholic University of Rio de Janeiro, Brazil (Collaborative Master)
- Seton Hall University, United States (BA + MA)
- Smith College, United States (BA + MA)
- Sophia University, Japan (BA + MA)
- Université de Montréal, Faculté des arts et des sciences
- University of Hong Kong, Faculty of Social Sciences (BA + MA)
- Wellesley College, United States (BA + MA)

Academic partnerships in Africa, the Americas, Asia, Europe, and Switzerland: 61

Message from the Direction of Studies

Growing Attractiveness of the Institute

Andrea Bianchi, Director of Studies, and **Laurent Neury**, Executive Director of Studies

In an increasingly complex and rapidly evolving global environment, the Geneva Graduate Institute combines excellence in research and teaching with the development of advanced expertise, equipping students with the analytical, methodological, and critical tools required to understand and address major global challenges. Through its various study programmes, the Institute fosters rigorous academic inquiry while preparing students for a wide range of professional trajectories, ranging from international organisations and non-governmental organisations to the private sector and academia. The diversity of alumnae-i career patterns attests to the relevance, versatility, and enduring value of the skills and knowledge acquired at the Institute.

This commitment is reflected in the growing attractiveness of the Institute's study programmes. Applications rose from 1,591 in 2024 to 2,104 in 2025, representing an increase of over 32%. This trend reflects both the Institute's strengthening international profile and the impact of recent reforms, notably the restructuring of the PhD programmes and the continued consolidation of the International and Development Studies (MINT) curriculum. The composition of the applicant pool reflects both a strong anchoring in Switzerland and a genuinely global reach. In 2025–2026, the three most represented nationalities were India (259 candidates), Switzerland (182), and the United States (180). More broadly, the presence of over 100 nationalities underscores the Institute's ability to attract talent from across the Global South as well as from established academic systems, reflecting a sustained commitment to intellectual diversity and to engaging with perspectives rooted in a wide range of regional, social, and political contexts.

In parallel, 2025 marked a strategic milestone with the redefinition of the Institute's international partnerships. Building on a network of more than 60 academic partners across all continents, the Institute prioritised the strengthening of ties with North America, leading to new agreements with McGill University, Université de Montréal, Hamilton College, the University of Pennsylvania Law School, and Mount Holyoke College, alongside renewed exchanges with Yale University, the Elliott School of International Affairs, and American University. In 2026, this strategy will expand towards Asia and Europe, further reinforcing the diversification and depth of its global partnerships, in line with the Institute's commitment to a truly global academic presence.

At the level of its study programmes, the Institute continued developing its curricula, with its flagship MINT programme at the core of this evolution. A revision of the fourth semester was launched, introducing greater flexibility through professionally oriented courses and a transversal forum supporting students' transition into the labour market, while maintaining the option of writing a master's thesis. This reform reflects the Institute's commitment to aligning academic training with evolving professional environments, particularly in a context shaped by rapid technological change, and will be implemented in 2026.

Through these developments, the Institute further consolidates its position as a leading global centre for interdisciplinary teaching and research. It remains committed to equipping its students with the knowledge, skills, and adaptability required to navigate and shape an increasingly complex and interconnected world.



Two New Summer Programme Modules

The Geneva Graduate Institute announced two new modules for its Summer Programme: “Economic Globalisation and Fragmentation” and “The Rise of the Rest: Rethinking Global Governance in a World of Multiples”.

Led by Professor Ugo Panizza, head of the International Economics Department, “Economic Globalisation and Fragmentation” offers participants a comprehensive understanding of global economic dynamics, through a combination of expert lectures, interactive discussions, and field visits. “The appeal of this module lies in addressing pressing global issues — such as financial integration, geoeconomics, and debt sustainability in developing countries — while equipping participants with the tools to navigate complex global economic challenges”, Professor Panizza said.

“The Rise of the Rest: Rethinking Global Governance in a World of Multiples” is led by Professor Dêlidji Eric Degila and explores how the global governance of complex and intertwined

challenges such as human mobility, global health, or social justice is reshaped in an evolving world. Of the need for the module, Professor Degila said, “This module offers a unique opportunity to reflect critically on new global governance arrangements to address transnational challenges in a volatile and changing world.”

The two new modules join four others: “Humanitarianism: Its History and Politics”, “The UN in a Changing World”, “From Diplomacy to New Diplomacies”, and “Digital Technologies, Democracy and International Relations”.

Les enseignant-es Professors

Nouvelles professeures



Nuala Proinnseas Caomhánach Sara Hellmüller

Nuala Proinnseas Caomhánach, Assistant Professor of International History and Politics, joined the Geneva Graduate Institute in September 2025. She is a historian of environmental history, specialising in the modern life sciences, particularly in evolutionary theory and ecology. Her research focuses on the history of science and the environment at the intersection of indigenous knowledge, conservation science, environmental law, and the climate crisis in Madagascar; molecular biology, biotechnology, artificial intelligence, and biotechnology governance; museums, natural history collections, and intellectual property; scientific diplomacy and science communication; gender and science. She is also interested in writing and questions of formal expression and the politics of historical production.

Sara Hellmüller is a Research Professor in the International Relations and Political Science Department. She is a peace researcher with over a decade of experience conducting research in conflict-affected contexts and has spent more than a year in eastern DR Congo. Prior to her current role, she was a Senior Researcher at ETH Zurich and an SNSF Assistant Professor with the Graduate Institute’s Centre on Conflict, Development and Peacebuilding (CCDP). Sara Hellmüller is the principal investigator of a SNSF Starting Grant project focusing on belligerents’ consent to UN peace missions (2025–2029) and is the co-investigator of a project that academically documents Switzerland’s first membership on the UN Security Council (2023–2025), funded by the Fondation pour l’Université de Lausanne. She is deeply committed to transformative science by combining in-depth empirical research with the application of her expertise in practice. She has completed mandates for international, regional, and non-governmental organisations as well as the Swiss Federal Department of Foreign Affairs in support of peace processes in Darfur, DR Congo, Guinea-Bissau, Guinea, and Libya.

Promotions



Amalia Ribí Forclaz

Martina Viarengo

Amalia Ribí Forclaz et **Martina Viarengo** ont été respectivement promues professeure ordinaire affiliée au Département d’histoire et politique internationales et professeure ordinaire affiliée au Département d’économie internationale.

Les étudiant-es Students

Two Doctoral Students Awarded the Diploma of the Hague Academy of International Law

The Hague Academy hosts prestigious summer courses every year, bringing together almost 700 attendees of approximately 100 different nationalities. **Phattharaphong Saengkrai** and **André-Philippe Ouellet** were the only students to be awarded the “Diploma of the Academy” following the exam on public international law in July 2025. The jury of their exam consisted of Professor Jean-Marc Thouvenin, Secretary-General of the Academy, Professor Laurence Boisson de Chazournes (an Institute alumna), and Professors Régis Bismuth and Vladislav Lanavoy.

Phattharaphong Saengkrai completed his PhD at the Geneva Graduate Institute in 2023. His thesis was entitled “Authentic Interpretation of Treaties in Contemporary International Law” and supervised by Fuad Zarbiyev, Professor of International Law at the Geneva Graduate Institute. He is now a Lecturer at Thammasat University in Bangkok, Thailand.

André-Philippe Ouellet is a PhD candidate in International Law at the Geneva Graduate Institute, a Swiss National Science Foundation Doc.CH researcher and a doctoral fellow of the Social Sciences and Humanities Research Council of Canada. His PhD research focuses on the notion and role of the object and purpose in treaty law (operation, interpretation and termination). His thesis is supervised by Professors Marcelo Kohen and Andrew Clapham of the Geneva Graduate Institute and Professor Fernando Lusa Bordin of the University of Cambridge.

Three Doctoral Researchers Awarded Gallatin Fellowship

Three Geneva Graduate Institute doctoral researchers have been awarded the prestigious Gallatin Fellowship for 2025: **Giovanni Borraccia**, third-year PhD candidate in International Economics, **Abha Calindi**, fifth-year PhD candidate in International History and Politics, and **Anshul Verma**, fourth-year PhD candidate in the Department of International History and Politics and Research Assistant at the Albert Hirschman Centre on Democracy.

The Gallatin Fellowship was established by the Feris Foundation of America in 1976 in honour of Albert Gallatin, a Geneva native and US statesman, in order to support transatlantic

research — allowing advanced doctoral students from the Geneva Graduate Institute to complete their studies at prestigious universities in the United States and allowing US students to complete their studies at the Institute.

Master Student Shruti Merin Lal Wins 2025 Raisina Dialogue Policy Challenge

Master Student in Anthropology and Sociology and alumna of the Master in International and Development Studies ('24), **Shruti Merin Lal** won the Raisina Dialogue Policy Challenge in New Delhi.

The Raisina Dialogue is a multilateral conference held in New Delhi to address pressing geopolitics and geoeconomic challenges, and the Raisina Dialogue Policy Challenge is an initiative to engage future leaders in global governance discussions. The theme for the 2025 challenge was "Building Bridges: Mitigating the North-South Divide".

Students from 60 top schools of government and global affairs from around the globe participated in the 2025 challenge. As part of the challenge, students were assigned to one of 12 groups and assigned a case to prepare over four weeks and present at the conference.

Shruti Merin Lal's case study focused on reforming the state of multilateralism, with the objective of presenting innovative solutions to address its challenges, under the broader theme of bridging the Global North–Global South divide.

Shruti Merin Lal and her team presented and won their case in front of a high-level jury consisting of **Tony Abbott**, former Australian Prime Minister; **Mohamed Nasheed**, former President of the Maldives; **Priyanka Chaturvedi**, Member of the Indian Parliament; and **Sarah Mosoetsa** (PhD), CEO of the Human Sciences Research Council (HSRC).

Master Students Speak at UN Women's Special Commemoration of International Women's Day 2025

To mark the 30th anniversary of the Beijing Declaration and Platform for Action, UN Women, the United Nations Office in Geneva (UNOG), and the Delegation of the European Union hosted an intergenerational dialogue to reaffirm global commitments to gender equality and the empowerment of all women and girls. **Suraya Yosufi**, Master Student in International and Development Studies (MINT) and Recipient of the Maria Rosario

Lazzati Niada scholarship, and **James Nyumu**, MINT student, partook in the intergenerational dialogue, alongside high-level speakers from UN Member States, UN Agencies, and civil society organisations.

Global Climate Justice Symposium: Student Voices on Climate Change Litigation

Six students enrolled in Professor Anne Saab's "Climate Change Litigation" course in spring 2025 wrote contributions for the World's Youth for Climate Justice's Global Climate Justice Symposium, reflecting on recent advisory proceedings on climate change: **Carla Veiga Bezerra**, **Arista Dalal**, **Navaranjini Nadarajah**, **Rose Sandford**, **Ashwathy Sunilkumar**, and **Ruolin Zhang**.

As the impacts of climate change continue to be felt across the globe, claimants are finding their ways to international and regional courts and tribunals to weigh in on this matter. The International Tribunal for the Law of the Sea (ITLOS) was the first to provide an advisory opinion in May 2024, followed by the Inter-American Court of Human Rights (IACtHR) and the International Court of Justice (ICJ) in July 2025. In May 2025, the African Court on Human and Peoples' Rights (AfCHPR) was the fourth court to receive a request for an advisory opinion on climate change.

In the context of these consequential advisory proceedings, World's Youth for Climate Justice organised a Global Climate Justice Symposium consisting of a series of short contributions by university students from all across the world. The symposium offered a platform for the voices of the future to reflect on the advisory proceedings on climate change, with a particular focus on the ICJ Advisory Opinion.

Eight Podcasts by Students on Human Rights and Humanitarianism

As part of the course "Human Rights and Humanitarianism through the Concepts", co-taught by Professors **Andrew Clapham** and **Julie Billaud**, students produced high-quality podcasts based on interviews with professionals working in the humanitarian field on the following topics:

- "Exploring Nakba as a Legal Concept and Its Implications for Palestinian Liberation" by **Safia Sangster**, **Raquel Abifadel**, **Leo Colonnello**, and **Maria Elena Lugo**
- "The Boundaries within: From Catalonia to Kurdistan" by **Marina Baptista**, **Ahmet Haksever**, **Aina Nagate**, and **Romane Vacca**
- "Redefining Justice: Holding the World Accountable for Environmental Harm" by **Bejan Larisa-Nicoleta**, **P. Harshvardhan**, **Aleksandra Ewelina Nowakowska**, and **Purva Vyas**
- "Justice vs. Humanity: Where Do Our Priorities Lie in Gaza?" by **Bong A Jan Chynna Jay**, **Hazra Arkoprabho**, **Petlane Vania**, **Werbe Margaux**, and **Isabel Fear**
- "Humanitarian Aid under Fire: Tzav 9 and Its Legal Implications" by **Linda Brunner**, **Addison Heintz**, **Alexander Hoang**, and **Stefania Plougarli**
- "Out of Sight, Out of Rights: Human Rights and EU Migration Policy in the Mediterranean Sea" by **Giovanna Capecchi**, **Sana Horikawa**, **Matilde Pozzi**, and **Rachael Rios**
- "Beyond the Barrier: Navigating Gaza's Blockade and Its Humanitarian Impact" by **Georgia Ross**, **Eeman Gilani**, **Yangziyan Ji**, and **Yashica Yashica**
- "Shattered Yet Unbroken: Palestinian Existence under Israeli Apartheid" by **Nada M.**, **Vlasta Kovbasa**, and **Namira Ayumi Zahra**



Learn more about the podcasts.

Youth Engagement and the 2025 Kofi Annan Peace Address

Victoria Do Nascimento Houpert, Master student in International and Development Studies (MINT) and member of the Peacebuilding Initiative, participated in the fifth edition of the Kofi Annan Peace Address, proudly hosted by the Geneva Graduate Institute on 14 October 2025 in partnership with the Kofi Annan Foundation and the Geneva Peacebuilding Platform.

The Kofi Annan Geneva Peace Address is a high-level lecture on peace, held annually as part of Geneva Peace Week. This fifth edition of the address was delivered by **Martin Griffiths**, International Mediator and former United Nations Under-Secretary-General for Humanitarian Affairs.

Paying tribute to Kofi Annan, Martin Griffiths centred his keynote address on the importance of people and humanitarian action when it comes to peacemaking. His address was followed by a "Peace Dialogue", in which he engaged with three young peacebuilders to bridge international perspectives on peacebuilding and peacemaking, exploring innovative strategies for facilitating dialogue, mediating conflict, and fostering sustain-

able peace. Amongst them was Victoria Do Nascimento Houpert, who, in addition to being a Master student at the Institute, is an accredited lawyer and co-founded Instituto Eduardo Guthler, a non-governmental organisation that designs creative campaigns and projects to promote organ donation in Brazil. She took part in the panel along with **Mariyum Areeb Amjad**, Program Officer at HIVE Pakistan, and **Dao Manh Nghia**, Founder and President of the DMN Initiative – SDGs Council – DMN Foundation. The panel was moderated by **Ahmad Fawzi**, one of Kofi Annan's former spokespersons and communication advisors.

Africa at the Heart of a Changing World: Afrique Student Association and the 2025 Africa Summit

On 27 May 2025, the Afrique Student Association (ASA) at the Geneva Graduate Institute hosted the 2025 Africa Summit, inviting diplomats, scholars, and students to debate how Africa can shape a rapidly shifting global order with its demographic dynamism.

The timing of this summit is no coincidence. Held just two days after Africa Day, the event reflects a deliberate recognition of Africa's role as a central actor in global transformation, rather than a peripheral observer. Under the theme *Africa at the Heart of a Changing World*, ASA aims to position Geneva as a neutral platform where African perspectives can shape agendas, not merely respond to them.

The summit featured three panel discussions across the themes of democracy, health and humanitarian resilience, and technology, with contributions from nine expert speakers. **Lucy Koechlin**, Senior Lecturer in Political Anthropology at the University of Basel's Institute of Social Anthropology and Centre for African Studies; **Saba Kassa**, Senior Public Governance Specialist at the Basel Institute on Governance; and **Michael Asiedu**, doctoral researcher at the Institute of Political Science of the University of St Gallen, spoke on democracy.

Caty Fall Sow, Department Head at the Global Fund to Fight AIDS, Tuberculosis and Malaria; **Daouda Diouf**, Head of Climate action & Health resilience at the Foundation S The Sanofi Collective; and **Fred Awindaogo**, doctoral researcher in International Law at the Geneva Graduate Institute, addressed health and humanitarian resilience.

A Geneva Debate on Democracy

On 5 May 2025, the student-led Geneva Debate successfully hosted the fourth edition of its annual tradition of cultivating the public debating culture at the Institute, with the support of the Albert Hirschman Centre on Democracy. This year's debate focused on the state of democracy in the world.

In front of a jury composed of **Charlotte Lindberg Warakulle**, Director of International Relations at CERN, **Imogen Foulkes**, BBC News Geneva Correspondent, **Olimjon Bakhtaliev**, UN Advocacy and Network Officer at Civicus, and **Pablo Demierre**, Founder and President of the International Institute for Diplomacy, two teams of Master students from the Geneva Graduate Institute — drawing on interdisciplinary studies in law, economics, and anthropology — engaged in a spirited and critical debate on the theme of democracy in the world. The motion, "This House Believes that Democracy Is Dying", was carefully tested three months before and chosen as the most relevant by the Geneva Debate Executive Board. Held in a dynamic debate format, the event tackled some of the most pressing questions about democratic institutions and participation, with students **Piryadarshini Venkatesh**, **Srikar Srivatsa Dahagam**, and **Maria San Miguel** arguing for the motion, and **Zhuoran Wu** and **Paulo Glowacki** arguing against.

Ambassador Professor **Muhammadou M. O. Kah** of the Gambia; **Aminata Garba**, Senior Technology Coordinator at the International Telecommunication Union; and **Achille Yomi**, Co-founder & CEO of Situation X, discussed technology and innovation.

Vera Paquete-Perdigão, Director of Governance & Tripartism Department at the International Labour Organization, gave the keynote address.

"Stories matter." And at the 2025 Africa Summit, it was clear that Africans are not waiting for permission to tell their own, they are already telling them, with clarity, conviction, and purpose. Through candid dialogue, the summit reaffirmed that Africa is not a passive subject of global change but an active shaper of it.

A key idea that emerged from the debate was that the definition of democracy is not static, but has shifted considerably over the decades. Technology now allows for new forms of participation and governance, raising questions about how institutions can keep up.

As students reflected on past lessons and future challenges, the event served as a powerful reminder that democracy is not a fixed model, but an ever-evolving process shaped by those who engage with it.

Despite troubling trends such as the rise in polarising populism and the erosion of trust in electoral processes, global citizens, sustained by resilience through dark times, are reimagining the future of democracy.





La recherche Research

Les compétences thématiques

Thematic Expertise

ARTS, CULTURE & RELIGION

ARTS & CULTURE

- Affect, emotion & senses
- Arts & politics
- Ideas & politics
- Multiculturalism

RELIGION

- Religion & politics

CITIES, SPACE, MOBILITIES & MIGRATIONS

CITIES, SPACE & GEOGRAPHIES

- City governance
- Urban & rural worlds

MOBILITIES & MIGRATIONS

- Borders
- Immigrants, refugees & diaspora
- Migration policies & law

DEMOCRACY & CIVIL SOCIETY

DEMOCRACY

- Democracy & rule of law
- Nationalism
- Self-determination & minorities
- State building & sovereignty

CIVIL SOCIETY

- Social movements, trade unions & NGOs
- State-society relations, surveillance & privacy

DEVELOPMENT & COOPERATION

DEVELOPMENT & COOPERATION

- Development, cooperation, aid policies
- Emerging countries

DIPLOMACY & GLOBAL GOVERNANCE

DIPLOMACY

- Foreign policies
- Multilateral diplomacy, international negotiations

GLOBAL GOVERNANCE

- European Union
- Experts & epistemic communities
- Governance & multilateralism
- History of international relations
- International organisations, UN
- Local governance
- Public-private partnerships
- Regional integration

EDUCATION, INFORMATION & MEDIA

EDUCATION

- Education & aid policies
- Politics of knowledge

INFORMATION & MEDIA

- Information/media theory & policy
- New media & social impacts

GENDER, DIVERSITY, RACE & INTERSECTIONALITY

GENDER, CLASS, RACE & INTERSECTIONALITY

- Gender & public policies
- Identity politics
- Intersectional inequalities & emancipation
- Race, racism & discrimination

GLOBAL HEALTH

GLOBAL HEALTH

- Global health diplomacy & governance
- Pandemics

HUMAN RIGHTS, HUMANITARIANISM, JUSTICE & INCLUSION

HUMAN RIGHTS

- Human rights

HUMANITARIANISM

- Humanitarian action & intervention
- International humanitarian law

JUSTICE, EQUITY & INCLUSION

- Colonialism, decolonisation & postcolonialism
- International courts & dispute settlement
- Redistribution policies, social inequalities & poverty
- Sexualities & social inclusion

PEACE, WAR, CONFLICTS & SECURITY

PEACE & CONFLICT

- Armed conflicts & violence
- Arms control & disarmament
- Boundaries & territorial disputes
- International & targeted sanctions
- Laws of war
- Military occupation
- Peacekeeping, peacebuilding & reconstruction policy
- Terrorism & crime

SECURITY

- Critical & human security studies
- Cybersecurity & cyberthreats
- NATO & other security alliances
- Nuclear treaties & security

SUSTAINABILITY, ENVIRONMENT, THE ANTHROPOCENE & SDGs

ENVIRONMENT & THE ANTHROPOCENE

- Agriculture, land & rural development
- Climate change & natural disasters
- Conservation & biodiversity
- Water management

SUSTAINABILITY & SDGs

- Energy & clean technologies
- Environmental governance & policies
- Extractive economies, commodities & natural resources
- Food security
- Sustainability, sustainable development & SDGs

TECHNOLOGY

TECHNOLOGY

- Digital technologies, artificial intelligence & big data
- History of science
- Technology governance

TRADE, FINANCE, ECONOMIES & WORK

ECONOMIES & INSTITUTIONS

- Business, enterprises & corporate responsibility
- Competition policy & growth
- Economic history
- Globalisation
- Microfinance

FINANCE & INVESTMENT

- Central banks & monetary policies
- Currencies & foreign exchange
- Financial governance & sustainable finance
- Financial markets & international investment

TRADE & WORK

- Labour & employment
- Trade, WTO & regulation



Learn more about our thematic expertise.



Message from the Direction of Research

Research in a Time of Global Uncertainty

Grégoire Mallard, Director of Research, and Dominic Eggel, Executive Director of Research

International instability, pressure on democratic institutions, the questioning of multilateralism, and disruptive technologies are reshaping the global order. In this context, fundamental research in the social sciences and humanities is more essential than ever. As a key actor in International Geneva, the Geneva Graduate Institute produces rigorous research on peace, security, global governance, sustainability, and technological change, informing policy and defending evidence-based multilateral cooperation.

At the same time, the funding landscape is increasingly challenging. Proposed federal austerity measures foresee reductions in Swiss research funding, including significant cuts to the Swiss National Science Foundation (SNSF). Some programmes have already been limited and overall project funds reduced, while the number of applications continues to rise, both nationally and at the European level. Competition is intensifying, requiring researchers to be ever more strategic and competitive.

Amid these pressures, Switzerland's full reassociation to Horizon Europe in 2025 offers a major opportunity. Swiss researchers can now participate fully in all Horizon Europe instruments, including the European Research Council (ERC) and the Marie Skłodowska-Curie Actions (MSCA). The Institute has already seen positive results, with the award of an ERC Starting Grant and two MSCA fellowships since the association is in place again, signalling renewed European engagement and opportunities for international collaboration.

To maintain and enhance research excellence, the Institute has strengthened internal support mechanisms. Training programmes now guide faculty and doctoral researchers through SNSF and European funding instruments, research ethics, project management, and the use of artificial intelligence in research methodologies. A new Publications Committee and an

updated publications platform increase the visibility of Institute research, while mobility scholarships enable short international research stays for doctoral students.

These efforts have tangible outcomes. In 2025, researchers at the Institute, on top of winning regular European, SNSF and SNIS project funding, also secured three Ambizione grants, attesting to the attractiveness of the Institute for promising young researchers; two Spark grants, awarded to particularly innovative projects; and, for the first time, an SNSF Bridge Discovery grant, highlighting diversification in its research portfolio. More than 100 competitive research proposals were submitted, demonstrating the vitality and dynamism of the research community. The ongoing reform process of the Institute's research centres aims to foster interdisciplinary projects, attract external funding, and strengthen strategic positioning.

Looking forward, the combination of federal austerity, tighter funding, and heightened competition poses significant challenges. Yet the Institute's proactive measures — strategic engagement with Horizon Europe, internal support and training, and centre reform — provide solid foundations for sustaining research excellence. In a world where evidence-based insight is more crucial than ever, the Institute remains committed to producing independent, high-quality research that informs democratic debate, strengthens international cooperation, and contributes to the responsible governance of global transformations.

New Associated Programme: Centre on Knowledge Governance

The Geneva Graduate Institute has launched a new associated programme on intellectual property, reinforcing its position at the intersection of international policy, law, and innovation. Based in the heart of International Geneva, the initiative is part of the newly established Centre on Knowledge Governance, a collaboration with American University's Program on Information Justice and Intellectual Property and supported by the Arcadia Fund. The Centre on Knowledge Governance, directed by Sean Michael Flynn, aims to deepen understanding of global intellectual property frameworks and their implications for equitable access to information, innovation, and sustainable development. It will

offer academic and policy-oriented activities, including research, seminars and public debates that draw on expertise from leading intellectual property scholars and practitioners.

Located near major international organisations such as the World Intellectual Property Organization (WIPO) and the World Trade Organization, the Institute is uniquely positioned to engage students and professionals in cutting-edge discussions on IP law, knowledge governance, and regulatory reform. This initiative expands the Institute's portfolio of interdisciplinary programmes and reflects growing global interest in how intellectual property shapes innovation, development, and access to knowledge.

Supporting Scholars at Risk at the Institute

In 2022, the Geneva Graduate Institute joined the Scholars at Risk (SAR) Network, an international network whose mission is to protect at-risk researchers and promote academic freedom. The SAR Network consists of more than 600 member universities located in over 45 countries. A key role of member universities is to arrange academic placements for researchers at risk so that they can continue their research and teaching activities. In 2024–2025, the SAR Network arranged 164 placements for at-risk scholars from 20 countries.

Since joining the SAR Network, the Graduate Institute has hosted four at-risk scholars from Ukraine, Turkey, and Haiti. Their diverse research areas include international law, international relations, and sociology. They have enriched the academic environment of the Institute by offering their unique perspectives and expertise, teaching in both the disciplinary PhD programmes and the Interdisciplinary Master's programme, and supervising master's level dissertations.

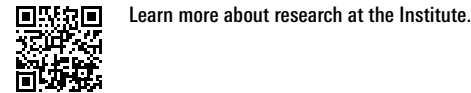
By offering at-risk scholars the opportunity to continue their work in safety, member institutions of the SAR Network contribute to supporting academic freedom around the world.



La recherche fondamentale à l'Institut Fundamental Research at the Institute

La recherche est effectuée par des professeur-es soit à titre individuel, soit dans le cadre de centres interdisciplinaires. Ces centres forment un milieu intellectuel stimulant, en favorisant l'échange entre le corps professoral et les doctorant-es et en renforçant des réseaux d'expertise spécialisés dans les thématiques où Genève et la Suisse ont un avantage comparé. Ils offrent une interface unique entre le monde académique et la communauté internationale grâce à leur palette d'activités qui vont de la recherche et de l'expertise à l'organisation de débats, en passant par l'accueil de chercheurs et chercheuses du monde entier et la contribution aux programmes de formation continue de l'Institut.

Research is conducted by professors either on an individual basis or in conjunction with interdisciplinary centres. These centres provide a stimulating intellectual environment by promoting exchanges between professors and doctoral students and by strengthening expertise networks in subjects where Geneva and Switzerland have a comparative advantage. They provide a unique interface between the academic world and the international community thanks to their wide range of activities, including research and expertise, organising public debates, hosting researchers from around the world and contributing to the Institute's Executive Education courses.



Learn more about research at the Institute.

The Institute's Research Centres

Currently the Institute hosts 11 research centres spanning the fields of global governance, peace, trade, finance, gender, migration, education, democracy, health, technology and sustainability. Nurturing a varied and interdisciplinary research portfolio, they pursue a twofold strategy of knowledge generation and exchange. As "knowledge hubs", they produce both academic outputs and policy advice, combining fundamental with applied research. By fostering durable connections with International Geneva and beyond, they importantly contribute to the Institute's public visibility and connectedness.

To maintain this dynamic of excellence and independent critical thinking in research, the ongoing reform process of the Institute's research centres is articulated along three axes: 1) improving governance mechanisms to generate administrative synergies

between research centres; 2) enhancing trans-thematic and trans-disciplinary collaboration between the research projects; 3) consolidating research ethics and integrity and integrating them in a larger development plan of intergenerational transmission of network and knowledge.



Learn more about the centres.

Centres at the Institute

- Albert Hirschman Centre on Democracy
- Centre for Digital Humanities and Multilateralism
- Centre for Finance and Development
- Centre for Trade and Economic Integration
- Centre on Conflict, Development and Peacebuilding
- Gender Centre
- Global Governance Centre
- Global Health Centre
- Global Migration Centre
- Hoffmann Centre for Global Sustainability
- NORRAG Global Education Centre

A Selection of Research Multimedia

Reimagining Multilateralism in the Metacrisis: Innovation in Global Health | *Practicing Multilateralism* (E1)

Practicing Multilateralism is a new podcast series of the Global Governance Centre. In this first episode hosted by Adam Talsma, PhD researcher in International Relations/Political Science at the Geneva Graduate Institute, Louise Agersnap, Head of WHO's Innovation Hub, reveals how WHO is redefining its role beyond traditional standard-setting amid growing constraints on multilateralism.

Social Finance in India | *Research in Progress*

Research in Progress is a podcast series produced by the Research Office. In this episode, Elisabeth Prügl, Honorary Professor at the Geneva Graduate Institute, speaks with PhD Researcher Tanushree Kaushal about her research on the gendered governance of micro-finance in and by the Indian state — an opportunity also to shed light on the current political moment, marked by severe cuts to development aid worldwide.

Return to Damascus: Power, Identity, and Resilience in Post-Conflict Syria | *CCDP Podcast (S2:E2) — Field Notes Live*

In this episode of *CCDP Spotlight*, a podcast of the Centre on Conflict, Development and Peacebuilding (CCDP), Jennifer Thornquest, Researcher and Strategic Communications Professional at the CCDP, sits down with Bilal Salaymeh, Postdoctoral Researcher at the CCDP. Fresh from his recent visit to Damascus, Bilal reflects on returning to the place of his PhD research — a city both familiar and transformed.

Genocide | *Grand Entretien — Global Challenges*

The 1948 Genocide Convention codified for the first time the crime of systematically seeking to destroy an entire people. In this interview featured in the Geneva Graduate Institute's web-zine *Global Challenges*, Grégoire Mallard, Director of Research at the Institute, discusses with International Law Professor Paola Gaeta the historical impact of this groundbreaking treaty and its increasing use in recent years to prosecute individuals and states that have committed acts of mass murder.

The Fisheries Subsidies Agreement and the Fish Fund | *Governing the Seas* (E3)

Governing the Seas is the podcast of the Geneva Graduate Institute's Students of the Law of the Sea Reading Club and Student Seminar. In this episode, Laisa Branco, PhD Researcher in International Law, is accompanied by Ambassador Matthew Wilson, Barbados' Representative to the UN and the WTO, and Jonathan Werner, Manager of the WTO Fish Fund. Together, they explore the negotiation process, the particular challenges encountered by small island nations, and the prospects for the Fish Fund and sustainable fisheries in the future.



Reimagining Multilateralism in the Metacrisis: Innovation in Global Health | *Practicing Multilateralism* (E1)



Social Finance in India | *Research in Progress*



Return to Damascus: Power, Identity, and Resilience in Post-Conflict Syria | *CCDP Podcast (S2:E2) — Field Notes Live*



Genocide | *Grand Entretien — Global Challenges*



The Fisheries Subsidies Agreement and the Fish Fund | *Governing the Seas* (E3)

A Selection of Projects Obtained in 2025

Icons in Crisis: Exploring Global Iconoclastic Politics in the 21st Century

ERC Starting Grant | Nataliya Tchernykh, ERC Starting Professor, Anthropology and Sociology.

- Project Host: Centre for Digital Humanities and Multilateralism
- Amount: CHF 1,600,139
- Duration: 01.03.2026–28.01.2031

This project addresses iconoclasm as a transhistorical and transversal cultural phenomenon, carried out by individuals, grassroots movements, or institutions of power across the globe. Whereas previous research established structural similarities between instances of religious and political iconoclasm of the past, this project intends to provide a socio-anthropological analysis of the contemporaneous dimension of iconoclasm, as a form of political expression in modern liberal democracies.

Why do acts of iconoclasm continue to be socially and politically meaningful for many actors in different contexts? The project perceives the spectacular destruction of monuments — from those associated with the end of the Soviet era in Eastern Europe to those representing the racist and colonial

power in Western societies — as a visual and behavioural manifestation of radical social transformations. By employing a comparative ethnographic methodology, based on three extended case studies, interpreting acts of iconoclasm in postcolonial, postsocialist, and liberal contexts, this project significantly enhances anthropological interpretations of conflict in contemporary societies.

Artificial Intelligence for Monitoring Malnutrition (AIMM)

SNSF Bridge Discovery | Ravinder Bhavnani, Professor, International Relations/Political Science.

- Project Host: Global Governance Centre
- Amount: CHF 780,500
- Duration: 01.01.2026–31.12.2029

Achieving Sustainable Development Goal 2 — ending global hunger — requires timely, affordable, and reliable data on children's nutritional status. Yet current systems are often costly, fragmented, and slow, especially in crises or remote areas. The Artificial Intelligence for Monitoring Malnutrition (AIMM) project addresses this gap with a low-cost, household-operated tool that uses image-based AI to assess child nutrition in real time — without scales or measuring tapes.

Implemented in Maharashtra, India, in partnership with Flame University, AIMM builds on earlier Geneva-based research demonstrating the value of household-level data for early warning. AIMM has four objectives: improve accuracy by refining deep learning models that estimate weight, height, mid-upper arm circumference, and weight-for-height scores from 2D and infrared images; provide a real-time, affordable alternative to traditional surveys; empower caregivers to monitor children using a simple

mobile app; and promote open-source adoption across health systems. By enabling early detection of undernutrition, AIMM reduces long-term human and financial costs.

At a time of declining global early-warning funding, AIMM offers an innovative, scalable solution to strengthen child health, food security, and data-driven public health systems.

The Crisis of Consent: Consensualism in an Era of International Adjudication

SNSF Project Funding | Fuad Zarbiyev, Professor, International Law.

- Project Host: Global Governance Centre
- Amount: CHF 825,820
- Duration: 01.10.2025–30.09.2029

This project aims to initiate a new way of thinking about consent in international law. Its working assumption is that the intellectual matrix and the operating structures of international law governing treaties came into being long before important developments in treaty making such as the rise of international regulatory agreements and independent third-party mechanisms. While classic treaties were merely transactions among chancelleries involving little more than state diplomatic machineries, most modern treaties are tools of global governance affecting numerous actors and allocating public goods and having third parties as their exclusive or primary beneficiaries. Existing doctrinal accounts of consensualism also sit uneasily with independent compliance mechanisms, which

typically gain the upper hand in the competition for authority to determine the content of treaty commitments.

The alternative framework that the project seeks to offer aims to explain how treaty commitments are developed in practice while the ideological and rhetorical commitment to the principle of consensualism is kept intact. The findings are expected to make a significant contribution to the literature in international law and beyond, notably by supplying analytical tools to better appreciate the power and limits of consensualism in international law.

Juvenicide: Understanding and Measuring Lethal Violence against Youth

Swiss Network for International Studies (SNIS) | Sara Hellmüller, Research Professor, International Relations/Political Science. Co-Coordinator: Elena Butti, Research Fellow, Centre on Conflict, Development and Peacebuilding.

- Project Host: Centre on Conflict, Development and Peacebuilding
- Amount: CHF 289,315
- Duration: 01.09.2025–31.08.2027

Globally, youth aged 15–29 make up 40% of all homicide victims. In Latin America, homicide is the leading cause of death among adolescents aged 10–19. Despite these numbers, youth are overwhelmingly portrayed as perpetrators, rather than victims, of homicidal violence in academic and policy spheres. Common frameworks like “youth violence prevention” implicitly blame young people for killing each other, overlooking that youth are also killed by older actors such as police or adult criminals.

This project seeks to counter this victim-blaming narrative by testing the theoretical soundness and practical relevance of conceptualising youth killings as *juvenicides* — i.e. as distinct homicides rooted in the juvenile condition. By conducting the first ever comparative, mixed-method study of youth killings in Latin America, the project proposes a paradigmatic shift in

how youth killings are understood and addressed — moving beyond “youth violence” frameworks to instead highlight the structural, symbolic, and systemic factors that disproportionately endanger young lives.

Trade and Comparative Development in the Long Run

SNSF Project Funding | Johannes Boehm, Professor, International Economics.

- Project Host: Hoffmann Centre for Global Sustainability
- Amount: CHF 596,058
- Duration: 01.01.2026–31.12.2029

This research project aims to advance our understanding of the role trade plays in shaping long-run economic growth and comparative development, explicitly focusing on two key dynamic mechanisms: technology diffusion and institutional change. Existing research has extensively analysed trade's static welfare effects but has largely neglected the quantification of trade-induced dynamic forces, particularly in historical contexts. To bridge this gap, the project introduces novel empirical approaches and quantitative modelling techniques applied to pre-industrial historical datasets, thus significantly extending the current methodological frontier in trade economics.

Specifically, subproject A investigates the geographic patterns of technological innovation and diffusion across Eurasia from antiquity through the medieval era, harnessing machine learning techniques applied to digitised museum artifact data

and archaeological coin finds to construct measures of trade flows. Subproject B, by integrating archaeological coin-hoard data with historical records, explores how trade opportunities contributed to state formation and institutional development, using the formation of the first Polish state in the 10th century as a natural experiment.

Both subprojects employ quantitative structural econometric models, and conduct counterfactual analysis within general equilibrium frameworks, thus generating novel insights into trade's enduring impacts on development trajectories and institutional evolution.

Till Death Do Us Part? The In-Law Relationships of (Previously) Married Middle-Class Women

SNSF Spark | Norah Kiereri, Research Fellow, Gender Centre.

- Project Host: Gender Centre
- Amount: CHF 99,849
- Duration: 01.01.2026–31.12.2026

This project explores how middle-class women in Nairobi build, manage, and sometimes end relationships with their in-laws — during marriage as well as after divorce, separation, or widowhood. It examines how women decide which ties to maintain, repair, or distance themselves from, and how they navigate conflict or periods of estrangement. The research focuses on how women balance social expectations with their own well-being. Nairobi's dynamic urban environment exposes residents to diverse and sometimes competing ideas about what it means to be a good man, woman, or child.

By highlighting the everyday experiences of women negotiating these multiple expectations of respectability, the project sheds light on how family relationships evolve in response to

social change. More broadly, it contributes to understanding how middle-class families in contemporary African cities adapt to shifting economic realities, cultural influences, and changing norms surrounding marriage, motherhood, and personal autonomy.

Imaging Invisibilities: Publicising Historical and Environmental Injustice for Sociopolitical Change

SNSF Agora | Patricia Spyer, Honorary Professor, Anthropology and Sociology.

- Project Host: Albert Hirschman Centre on Democracy
- Amount: CHF 199,929
- Duration: 01.09.2025–31.08.2026

Since the fall of the Suharto regime in 1998, images grounded in research and documentation have played a key role in challenging repressive historiographies, colonial erasures, and the ongoing ecological destruction driven by extractivism and climate change. This project examines how Indonesian artists and activists use visual practices to expose historical silences and environmental injustices linked to Indonesia's colonial past and post-authoritarian present. Through collaboration between Indonesian and Geneva-based artists and activists, the project brings these imaging practices into public spaces in Geneva as a form of "showing-by-doing". Original works will be produced and displayed through four modes of

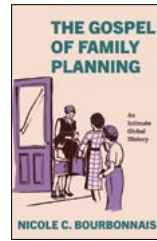
address: Talking Walls, Knowledge Walks, Mural Jamming, and an Urban Garden Gallery alongside a project website and Instagram platform.

Together, these interventions aim to engage diverse audiences and demonstrate how strategically staged images can make historical and environmental invisibilities visible and open them to public discussion.

Quelques publications de nos professeur·es et chercheur·es en 2025



De/Colonising Palestine: Contemporary Debates
 Edited by Riccardo Bocco and Ibrahim Saïd
 Graduate Institute eBooks no. 8.
 Graduate Institute Publications. 2025. 697 p. Available in open access.



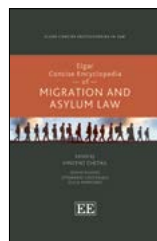
The Gospel of Family Planning: An Intimate Global History
 Nicole C. Bourbonnais
 University of Chicago Press. 2025. 272 p.



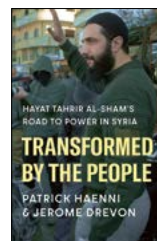
Cultivating Fields of Progress: Agriculture and the International Labour Organization, 1920s–1950s
 Amalia Ribi Forclaz
 Oxford University Press. 2025. 224 p.



Reconocimientos: A Memoir of Becoming
 Rafael Sánchez
 Fordham University Press. 2025. 160 p.



Elgar Concise Encyclopedia of Migration and Asylum Law
 Edited by Vincent Chetail
 Editorial Assistants: Jittawadee Chotinukul and Giulia Raimondo
 Edward Elgar Publishing. 2025. 656 p.



Transformed by the People: Hayat Tahrir al-Sham's Road to Power in Syria
 Jérôme Drevon and Patrick Haenni
 Hurst. 2025. 320 p.



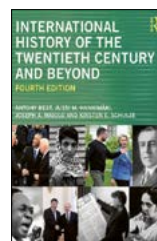
L'institution monétaire de l'humanité
 Jean-Michel Servet
 Classiques Garnier. 2025. 919 p.



Time in Education Policy Transfer: The Seven Temporalities of Global School Reform
 Gita Steiner-Khamsi
 Springer Nature/Palgrave Macmillan. 2025. Available in open access.



Transforming Development in Education: From Coloniality to Rethinking, Reframing and Reimagining Possibilities
 Edited by Moira V. Faul
 Edward Elgar Publishing. 2025. 234 p.



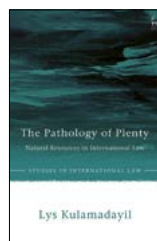
International History of the Twentieth Century and Beyond
 Jussi M. Hanhimäki, Antony Best, Joseph A. Maiolo, and Kirsten E. Schulz
 Fourth edition. Routledge. 2025.



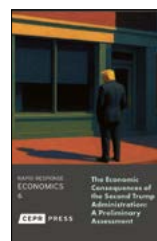
Imagining Malaya: Peranakan Cosmopolitanism, Nationalism, and Belonging at the End of Empire, 1945–1957
 Bernard Z. Keo
 Oxford University Press. 2025. 256 p.



Human Security Provisions in Ceasefire and Peace Agreements
 Keith Krause, Grazvydas Jasutis, Kristina Vezon and Rebecca Mikova
 DCAF – Geneva Centre for Security Sector Governance. 2025. 292 p.



The Pathology of Plenty: Natural Resources in International Law
 Lys Kulamadayil
 Hart Publishing. 2025. 208 p.



The Economic Consequences of the Second Trump Administration: A Preliminary Assessment
 Edited by Ugo Panizza, Beatrice Weder di Mauro, Gary Gensler and Simon Johnson
 CEPR Press. 2025.

La recherche appliquée Applied Research

L'Institut accomplit des contrats d'expertise ou de recherche appliquée pour un certain nombre d'organisations internationales et de gouvernements, en particulier le gouvernement suisse (principalement le Département fédéral des affaires étrangères, la Direction du développement et de la coopération et le Secrétariat d'État à l'économie). Il accueille également des plateformes soutenues par la Confédération.

The Institute provides commissioned expertise and applied research for a number of international organisations and governments, in particular the Swiss government (mainly the Federal Department of Foreign Affairs, the Agency for Development and Cooperation, and the State Secretariat for Economic Affairs). It also hosts several platforms supported by the Swiss Confederation.

Associated Programmes

Bilateral Assistance and Capacity Building for Central Banks

Cédric Tille, Director

Funded by the Swiss State Secretariat for Economic Affairs and the Geneva Graduate Institute

The Bilateral Assistance and Capacity Building for Central Banks (BCC) programme supports partners' central banks in emerging and developing countries in building the analytical and technical expertise required for efficient monetary policy conduct. It builds on the Institute's longstanding expertise in providing

technical assistance through missions in the partner countries tailored to their specific needs, supervision of research projects by central banks' staff, workshops, and an annual conference.

Geneva Centre on Knowledge Governance

Sean Michael Flynn, Director

Funded by Arcadia Fund

Founded in 2025, the Geneva Centre on Knowledge Governance is a project of American University's Program on Information Justice and Intellectual Property and the Geneva Graduate Institute. The mission of the Centre is to promote justice and sustainable development within policymaking institutions that govern access and use of information. The Centre conducts

research and offers educational programmes and technical assistance to support diplomats, government policymakers and public interest stakeholders engaged in international instruments on intellectual property rights and related rights.

Global Commission on Drug Policy

Anna Tomasi, Executive Secretary

Funded by the Open Society Foundations (OSF), the Swiss Federal Department of Foreign Affairs (DFAE), Fondation Botnar, and a private foundation

Founded in 2011, the Global Commission on Drug Policy has, for 15 years, been a leading high-level voice challenging the global "war on drugs" and calling for a shift from prohibition to evidence-based, science-driven, and human rights-centred policies. Bringing together former Heads of State and global leaders, it has helped break long-standing taboos and open space for reform. Through influential reports and sustained engagement, the Global Commission has advanced decriminalisation, harm reduction, and

legal regulation, shaping debates at global, regional, national, and local levels. It forges strategic partnerships and engages diverse audiences — from high-level policymakers to grassroots organisers — helping drive a more progressive approach tailored to specific contexts. Today, it continues to champion pragmatic, humane policies guided by evidence and focused on improving people's lives.

Small Arms Survey

Mark Downes, Director

Funded by the Swiss Federal Department of Foreign Affairs, the German Federal Foreign Office, Australia, Sweden and other governments, as well as the EU and other multilateral organisations

Founded in 1999, the Small Arms Survey strengthens the capacity of governments and practitioners to reduce illicit arms flows and armed violence through three mutually reinforcing activities: the generation of policy-relevant knowledge, the development of authoritative resources and tools, and the provision of training and other services.



Learn more about the Bilateral Assistance and Capacity Building for Central Banks (BCC) programme.



Learn more about the Geneva Centre on Knowledge Governance.



Learn more about the Global Commission on Drug Policy.



Learn more about the Small Arms Survey.



Les plateformes

Situé au cœur de la Genève internationale, un haut lieu de la gouvernance mondiale, l'Institut mobilise l'excellence scientifique, la transdisciplinarité et la transthématicité pour favoriser la pensée critique et créative sur les grands défis de notre temps. Outre la formation de nouvelles générations de décideurs et décideuses engagées et responsables dans un monde radicalement incertain, l'Institut contribue activement aux discussions prospectives autour des grands enjeux de ce monde et sur le futur du multilatéralisme à travers l'organisation de conférences, de débats et d'autres initiatives ayant pour objectif de renforcer les échanges et les synergies entre les acteurs de la Genève internationale, mais également entre organisations internationales, organisations non gouvernementales, gouvernements et milieux du secteur privé.

Ainsi, l'Institut est impliqué dans sept des dix-sept plateformes de coopération soutenues par la Suisse dans le cadre de la politique d'État hôte. Ses centres de recherche accueillent trois plateformes : la Geneva Trade Platform, la Thinking Ahead on Societal Change Platform (TASC) et la International Geneva Global Health Platform. En outre, l'Institut participe à quatre autres plateformes : la Geneva Peacebuilding Platform (GPP), la Geneva Science-Policy Interface, la Geneva Human Rights Platform hébergée par la Geneva Academy (un centre conjoint avec l'Université de Genève) et les International Gender Champions.

En dehors du dispositif associé à la politique d'État hôte, l'Institut accueille aussi le Forum on Trade, Environment and the SDGs (TESS) ainsi que la nouvelle Geneva Platform for Resilient Value Chains et gère ses propres plateformes, en particulier le Tech Hub et la Fabrique de la paix. Enfin, l'Institut contribue à diverses plateformes appuyées par la Suisse et d'autres acteurs, telles que le mouvement Building Bridges et le Geneva Science and Diplomacy Anticipator.

Ces plateformes réunissent des parties prenantes des secteurs public et privé, de la société civile et du monde académique en vue de favoriser la réflexion et l'action communes dans des domaines thématiques clés comme le commerce, la finance, l'environnement, la santé, l'éducation et la construction de la paix. Une activité spécifique des plateformes est l'organisation de grands rassemblements, parmi lesquels les Geneva Peace Week, Geneva Health Week, Geneva Human Rights Week, Geneva Trade Week, Geneva Democracy Week et le Future of Work Summit. Ces manifestations offrent une opportunité inégalée de stimuler les échanges interthématiques, intersectoriels, interdisciplinaires et intergénérationnels. En ouvrant des espaces de réflexion et d'échanges structurés, les plateformes et leurs événements permettent de créer du lien entre Genève, les autres centres de gouvernance mondiale et les expériences du terrain.

Geneva Trade Platform

The Geneva Trade Platform (GTP) supports the work of delegations in Geneva while informing and translating the world of international trade policy to a global audience. It convenes meetings; curates, commissions and promotes research; incubates promising projects and delivers capacity building, all to strengthen the trade policy conversation and ensure it leaves no voice unheard.

In 2025, the GTP hosted 19 events with a thousand participants, in addition to Geneva Trade Week which featured two full days of intense content delivered to 377 senior participants from across the private sector and climate change communities.

The Beyond Trade Network, the GTP's invitation-only online space for trade professionals, grew to over 5,000 members.



Learn more about the GTP.

TESS — Forum on Trade, Environment, and the SDGs

In 2025, trade-related issues captured the world's attention in unprecedented ways. Amidst the general turmoil and uncertainty, TESS remained steadfastly committed to achieving our vision of a world where the global trading system effectively addresses global environmental crises and advances sustainable development. Through convening more than 40 events (2,400+ participants) as well as numerous consultations with government officials and stakeholders and publishing over 50 policy papers and articles (27,000+ downloads and online views), TESS catalysed evidence-based and solutions-oriented dialogue, analysis, and policymaking, connected the dots between policy and academic communities, and inspired governments and stakeholders to take meaningful action.

The first ever TESS Annual Conference on Trade, Climate, and Sustainable Development (TCSD) brought together 125

leading international experts over two days of in-depth panels and thematic discussions in Geneva. TESS was nominated as the Secretariat of the newly launched Integrated Forum on Climate Change and Trade (IFCCT) by the Brazilian COP Presidency.



Learn more about TESS.

TASC — Thinking Ahead on Societal Change

The Thinking Ahead on Societal Change (TASC) Platform serves as a trusted space for exchange, sensemaking, and applied collaboration across the multilateral and multistakeholder community in the midst of change and transitions.

In 2025, guided by its core theme, "the future of work and working together", the Platform acted as a facilitator for constructive dialogue on uncertainty and human-centred transitions. TASC hosted 25 events, engaging over 1,200 participants across regions and sectors, and worked with 30 Geneva-based missions. It published 22 curated articles alongside two flagship reports on trade and labour market policies for just digital and green transitions. TASC also codeveloped and launched the Futures Balance AI, a powered tool bringing intergenerational debt into policy and investment decisions. The TASC Community

hosts three communities of practice (CoPs): Bridging-Changes: Academy for Leadership in Practice, the Business and Conflict CoP, and the UN Economist Network (UNEN) Working Group.



Learn more about TASC.

International Geneva Global Health Platform

In 2025, amid major geopolitical and funding shocks to global health, the International Geneva Global Health Platform provided a trusted, neutral space for diplomats, policymakers, researchers, and civil society to exchange, collaborate, and rethink priorities for global health governance. The Platform delivered a wide range of convenings and flagship learning activities, engaging a diverse global community of participants and fostering strong international representation across events.

It also played a central role in anchoring Geneva Health Week and enabled several high-impact, invitation-only formats,

including a pandemic agreement negotiation simulation that brought together delegates from across multiple countries.



Learn more about the Platform.

Geneva Platform for Resilient Value Chains

In 2025, the Geneva Platform for Resilient Value Chains (GPRVC), launched within the Centre for Trade and Economic Integration (CTEI), established itself as a convening and analytical hub on clean energy supply chains. The Platform led three major research projects on solar, offshore wind, and critical minerals, engaging over 20 public and private organisations across Asia and Europe. It also convened high-level dialogues in Geneva, including a flagship event with a delegation from the Democratic Republic of Congo bringing together around 120 policymakers, industry leaders, and international organisations across private and public sessions. Through targeted roundtables and global partnerships, GPRVC contributed to shaping emerging approaches to industrial policy, investment, and supply chain resilience.

By combining rigorous analysis with strategic convening, the Platform strengthens Geneva's role in addressing the trade, sustainability, and geopolitical dimensions of the energy transition.



Learn more about the GPRVC.





La formation continue
Executive Education

Les programmes

Programmes

LES PROGRAMMES DIPLÔMANTS*

DEGREE PROGRAMMES*

- Executive Master in International Relations
- Executive Master in Sustainable Finance and Development
- Executive Diploma en genre et développement
- Executive Diploma in Advocacy and International Public Affairs
- Executive Diploma in Development Policies and Practices
- Executive Diploma in Development Policies and Practices — Conflict and Fragility Management
- Executive Diploma in Diplomacy, Negotiation and Policy
- Executive Certificate en genre et développement
- Certificado Ejecutivo en Género y Desarrollo
- Executive Certificate in Advocacy and International Public Affairs
- Executive Certificate in Development Policies and Practices
- Executive Certificate in Development Policies and Practices — Conflict and Fragility Management
- Executive Certificate in Nature-Positive Economy
- LLM in Global Health Law and Governance
- LLM in International Law

LES PROGRAMMES COURTS

SHORT PROGRAMMES

- AI Governance and Standards
- AI for Negotiation
- Decoding Migration Governance
- Diplomacy in a New International Order
- Diplomatic Influence
- Leadership for Diplomacy
- Mastering Fundraising Practices
- Peace Mediation
- Strategic Foresight: Futuring for Diplomacy and Organisations
- Strategic Project Management for Development
- Theories and Practices of International Relations

LES PROGRAMMES SUR MESURE

CUSTOMISED PROGRAMMES

The Institute partners with organisations to design tailor-made programmes for diplomats, civil servants, and executives from the private, public, and non-profit sectors, leveraging its unparalleled positioning to build bridges between all stakeholders. These programmes create impact by developing skills and competencies related to contemporary international affairs and current challenges at stake.

* An executive certificate is equivalent to a CAS (certificate of advanced studies) and an executive diploma is equivalent to a DAS (diploma of advanced studies).

Message from the Direction of Executive Education

Executive Education: Tailored Learning for Global Leaders

Gilles Carbonnier and Jérôme Duberry, Co-Directors of Executive Education

The Geneva Graduate Institute's Executive Education programme leverages the Institute's rich research and teaching expertise to equip participants with the skills and knowledge to lead in shaping a sustainable and human-centred world. In a rapidly changing continuing education landscape, the 2025 programme has introduced pilot initiatives to adapt to emerging thematic and pedagogical trends while reinforcing its established programmes in Geneva and beyond.

First, the programme continued its efforts to modularise its portfolio and strengthened its offer of short courses derived from the Executive Diploma in Diplomacy, Negotiation and Policy. These new courses aim to equip professionals in international affairs with targeted skills to address contemporary challenges, including strategic foresight. This flexible approach enriches our non-degree offerings, allowing professionals to swiftly acquire expertise in emerging topics and tools such as artificial intelligence and strategic foresight, while also deepening their knowledge of core diplomatic practices like protocol and multilateral negotiations.

Second, the Institute's flagship Executive Education programme, the Development Policies and Practices programme and its Conflict and Fragility Management thematic branch, continued to maintain and build partnerships with local universities and equip development leaders from developing countries and emerging economies with the skills to drive innovation and shape the world of tomorrow. Its alumnae-i network is composed of more than 1,200 participants from over 85 countries, reinforcing the Institute's reputation of excellence across the "Global South". The programme also aims to develop communities of practices, including the Institute's alumnae-i, to further strengthen the field of international cooperation. Leveraging its expertise in online learning, the Gender and Development programme empowers development professionals with essential gender knowledge and skills through a hybrid format, delivered in collaboration with local partners in West Africa and Latin America.

Third, Executive Education has invested significant efforts in strengthening the overall learning journey of participants, from academic guidelines to delivery and follow-up. These improvements were made possible through close collaboration between Executive Education and several departments across the Institute — in particular IT Services, Administration,

and Accounting Services — thereby contributing to a more integrated, cost-effective, and participant-centred executive learning experience, fully aligned with the Institute's academic standards and institutional mission.

Finally, Executive Education developed and delivered several customised programmes for governments and international organisations, tailored to their strategic priorities and institutional contexts. These programmes covered key areas of international affairs, including international law, artificial intelligence, economic diplomacy, and fundraising. Designed in close consultation with partners, they combined academic rigour with practical relevance, drawing on the Institute's expertise and global networks to address the evolving needs of public and private sector professionals.

Through these strategic innovations and partnerships, the Executive Education programme remains at the forefront of continuing education, equipping professionals with the expertise and vision needed to drive meaningful change in an uncertain world.

AI Essentials Learning Pathway

In 2025, Executive Education launched a new AI Essentials learning pathway designed to equip diplomats, civil servants, and other international actors with the foundational knowledge and practical skills to understand, govern, and apply artificial intelligence responsibly in global affairs. The modular pathway includes three in-person upskill sessions — on AI governance, practical use of AI for public sector missions, and applied AI for negotiation — followed by a global AI Negotiation Challenge simulation, offering hands-on experience in real-world scenarios. Participants are challenged to analyse strategic and ethical

risks, use AI tools effectively, and develop adaptive responses tailored to complex policy and diplomatic contexts, reinforcing the Institute's commitment to advancing capacity at the intersection of technology and international affairs.

Executive Education as Thought Leader

A particular effort was undertaken in 2025 to position Executive Education as a thought leader in international affairs and a platform for dialogue, drawing on the strength of our faculty and expert community. This included strengthening existing partnerships and building new ones, notably with the Club diplomatique de Genève, as well as maintaining a presence at major events such as the House of Switzerland in Davos

and the ITU AI for Good Summit. It also involved delivering tailored keynotes and organising events in collaboration with a range of organisations, including the Fédération des entreprises romandes (FER) Genève and the Groupement des entreprises multinationales (GEM).

Partners and Programmes

In 2025, Executive Education conducted programmes for organisations and with partners from 13 countries.

AFRICA

- **BENIN:** *Executive Certificate en genre et développement* in partnership with Parakou University.
- **BURUNDI:** *Executive Certificate en genre et développement* in partnership with Alfajiri Whet association.
- **BURKINA FASO:** *Executive Diploma in Development Policies and Practices* in partnership with Yam Pukri; *Executive Certificate en genre et développement* in partnership with the Pan-African Institute for Development – West Africa and Sahel Region (IPD / AOS) and the Ki-Zerbo University and its Gender Lab.
- **GHANA:** *Executive Diploma in Development Policies and Practices* in partnership with the University of Ghana Business School.
- **NIGER:** *Executive Certificate en genre et développement* in collaboration with Abdou Moumouni University.
- **SENEGAL:** *Executive Diploma / Certificate en genre et développement* in collaboration with the Université Cheikh Anta Diop de Dakar and the Gaston Berger University of Saint-Louis.

ASIA

- **KYRGYZSTAN:** *Executive Diploma in Development Policies and Practices* in partnership with the American University of Central Asia.
- **QATAR:** *Executive Diploma in Development Policies and Practices* and *Executive Diploma in Development Policies and Practices – Conflict and Fragility Management* in partnership with Hamad Bin Khalifa University.
- **SRI LANKA:** customised programme for the *Colloquium on Justice in the Digital Age* in collaboration with the Support to Justice Sector Project, funded by the European Union in Sri Lanka, implemented by UNDP and UNICEF Sri Lanka, and conducted in partnership with the Ministry of Justice.
- **THAILAND:** *Executive Diploma in Development Policies and Practices* in partnership with the Asian Institute of Technology.

- **UNITED ARAB EMIRATES:** customised programme on *Humanitarian Diplomacy* in collaboration with the Arab Youth Centre; customised programme on *Negotiation and AI* in collaboration with the Arab Youth Centre.

EUROPE

- **SWITZERLAND:** *Executive Certificate en genre et développement* in partnership with Espace femmes international (EFI), the Swiss Agency for Development and Cooperation (SDC) and the Fédération genevoise de coopération (FGC); *Executive Diploma in Development Policies and Practices* in partnership with the Swiss Agency for Development and Cooperation (SDC); *Executive Diploma in Development Policies and Practices* in partnership with the Republic and State of Geneva; customised programme on *Gender and Diversity* in collaboration with the International Cocoa Initiative in Geneva; customised programme on *AI and Governance* in collaboration with the Economy of Trust Foundation – SICPA in Geneva; customised programme on *Global Health Policy* in collaboration with Roche AG in Geneva; customised programme on *Strategic Project Management for Development* in collaboration with WIPO in Geneva; customised programme on *AI Diplomacy* in collaboration with the International Training Centre of the ILO in Geneva; consulting service for the International Organization for Standardization in Geneva.

LATIN AMERICA

- **PERU:** *Executive Diploma in Development Policies and Practices* and *Certificado Ejecutivo en Género y Desarrollo* in partnership with El Centro de Estudios y Promoción del Desarrollo; *Certificado Ejecutivo en Género y Desarrollo* in collaboration with Pontificia Universidad Católica del Perú.



Learn more about Executive Education.





Les événements
Events

Plus de 200 manifestations publiques

L'Institut est un lieu de débat et de réflexion prospective sur les grands enjeux du monde contemporain. Il organise chaque année de nombreuses manifestations publiques (conférences, colloques, tables rondes et projections de films) qui permettent des échanges stimulants entre personnes des milieux étudiants, enseignants, experts et internationaux. En 2025, l'Institut a organisé 216 manifestations publiques, dont 72 en format hybride, 12 en ligne et 132 en présentiel.

A Selection of Recent Guest Speakers

- Prince Hussain Aga Khan, Photographer; Environmentalist; Founder, Focused on Nature
- Souleymane Bachir Diagne, Senegalese Philosopher; Professor Emeritus of French and Philosophy, Columbia University
- Alain Berset, Secretary General, Council of Europe
- Doreen Bogdan-Martin, Secretary-General, International Telecommunication Union
- Johann Chapoutot, Professor of Contemporary History, Sorbonne University
- David Colon, Professor and Researcher, Sciences Po Paris
- Melissa Fleming, UN Under-Secretary-General for Global Communications
- Lisa Garnier, former Journalist, Biodiversity Specialist
- Irene Khan, UN Special Rapporteur on Freedom of Opinion and Expression
- Jürg Lauber, President, UN Human Rights Council
- George Papandreou, former Prime Minister of Greece; Member of the Hellenic Parliament; General Rapporteur on Democracy, Parliamentary Assembly of the Council of Europe
- Meron Rapoport, Co-Founding President and Editor, A Land for All
- Kenneth Roth, former Executive Director, Human Rights Watch; Visiting Professor, Princeton School of Public and International Affairs
- Quinn Slobodian, Professor of International History, Boston University

A Selection of Public Events

Highlights from Davos

The Geneva Graduate Institute participated in Davos 2025, where global leaders met to consider the theme “Collaboration for the Intelligent Age”. Director **Marie-Laure Salles** attended, along with representatives of the Hoffmann Centre for Global Sustainability — Co-Director **Beatrice Weder di Mauro** and Managing Director **Ioana Popp** — and the Tech Hub, represented by **Jérôme Duberry**.

The Hoffmann Centre for Global Sustainability is a natural partner in educating the political and business leaders of tomorrow and providing the research they need to shape action, and so Beatrice Weder di Mauro and Iona Popp attended a series of top-level events throughout the week. Notably, Professor Weder di Mauro emphasised that achieving effective conservation requires recognising the value of nature and advancing practical evidence-based solutions, and that a paradigm shift is needed to ensure sustainable funding models for nature conservation.

Sustainability research demands a systemic perspective, integrating environmental, natural, political, and social dimensions.

Managing Director of the Tech Hub, Jérôme Duberry participated first in a roundtable on the operational phase of the International Computation and AI Network (ICAIN), which aims to democratise AI computing, data and talent to advance the Sustainable Development Goals (SDGs). Then, together with Professor **Menna El-Assady** from ETH Zürich's Institut für Visual Computing, he presented a poster on pilot projects in AI education. In all these discussions, he advocated for the responsible, inclusive and sustainable development, deployment and governance of AI, and for the bridging of AI, social science and policy.

Launch of the *Geneva Policy Outlook 2025*

The *Geneva Policy Outlook 2025 (GPO 2025)* was launched on 4 March 2025, focusing on how Geneva should face the political and financial pressures on multilateralism and opportunities for a Multilateralism 2.0. The *GPO* is a publication produced in partnership with the Republic and State of Geneva, the City of Geneva, and the Fondation pour Genève.

Marie-Laure Salles, Director of the Geneva Graduate Institute, emphasised the shared global responsibility in a world defined by the rule of law and underscored the need for bold action in the face of growing global uncertainty.

Achim Wennmann, Professor of Practice and Editor of *GPO 2025*, framed the discussions by sharing his optimism: “I remain optimistic about Geneva’s future role because I see an incredible human competence, skill, and expertise collected in or connected to this city. Ultimately, it is this human asset of know-how and knowledge that it will be critical to preserve, whether it be those entering the field like our students or those having dedicated their lives to preventing the worst and enabling the best for humanity and the planet through diplomacy and cooperation.”

The panel discussion explored three critical themes shaping *GPO 2025*: “Multilateralism 2.0”, “Diplomacy in Action”, and “For the Radar: New Issues”. Experts shared insights on the implications of shifting global alliances, the role of Geneva in fostering networked diplomacy, and the pressing need to address emerging challenges such as disinformation and the governance of artificial intelligence.

Jussi Hanhimäki, Professor of International History and Politics, provided historical context for the challenges facing multilateralism today. **Heba Aly**, Senior Advisor at the Coalition for the UN We Need, shared perspectives on efforts to reform global governance. **Margo A. Bagley**, Asa Griggs Candler Professor of Law at Emory University School of Law in Atlanta, focused on the success of multilateralism emerging out of the WIPO Treaty on Intellectual Property, Genetic Resources and Associated Traditional Knowledge, while **Gian Luca Burci**, Senior Visiting Professor of International Law, reflected on the evolving landscape of health diplomacy in Geneva.

Speakers and attendees alike reaffirmed their commitment to ensuring that Geneva remains a hub for innovation in diplomacy and policy.

Geneva Challenge 2025 on the Challenges of Migration

The 2025 edition of the Geneva Challenge brought together 465 students to create 114 projects presenting innovative and pragmatic solutions to address the challenges of migration. A jury of high-level policymakers then selected five finalist teams, one per continent, who defended their projects at the Geneva Graduate Institute on 19 November 2025.

The team from Africa, consisting of three students from the University of Gold Coast, was awarded the first prize. Their project, “AfriBridge Connect: A Digital Solution for Intra-African Migrant Integration”, aims to address West Africa’s issue with migrant integration and the utilisation of skilled youth across borders, particularly by bridging the gap of linguistic access between French and English speakers, improving the validation of degrees and skillsets, and broadening hiring opportunities.

Second place went to both the team from Europe with their project “SOLA: Empowering Moroccan Seasonal Women Workers in Spain through Digital Dignity, Voice, and Protection” and the team

from Asia with their project “Project Minsa: Reclaiming Rights and Recognition through a Digital Gateway for Undocumented Migrant Children in South Korea”. The teams from Latin America (“UNUM SomosUno”) and North America and Oceania (“PATH: Peer Action for Teen Health”) won the third prizes.



Learn more about the Geneva Challenge.

The Geneva Graduate Institute Centres Humanity at AI for Good Summit

From 8 to 11 July 2025, the Geneva Graduate Institute participated in the AI for Good Summit, the United Nations' leading platform on artificial Intelligence (AI) to solve global challenges. The Summit, situated at the intersection of AI and international affairs, reaffirmed that social sciences must have a seat at the table when shaping the future of AI and highlighted why institutions like the Institute — pioneers in the study of global governance and diplomacy — have a vital role to play in that respect.

As part of a broader presence at the AI for Good Summit, the Institute engaged across a variety of high-level discussions and thematic panel discussions. Speaking at the "AI Skills Coalition Partners Lunch" on 9 July, Director **Marie-Laure Salles** addressed the need to demystify AI and ensure that individuals

acquire the knowledge and critical skills necessary to understand it and approach technology as a tool designed to serve humanity. She emphasised the importance of fostering agency and responsibility in using AI: "The future is in our hands, and it is up to us to make deliberate, thoughtful choices."

A Selection of Podcasts

What Matters Today

What Matters Today is a podcast series from the Institute in discussion with faculty members on current issues impacting economics, politics, health, and society.

- **Trump's Foreign Policy**, with Cyrus Schayegh, Professor and Chair of the International History and Politics Department
- **U.S.–China Relations: Past, Present, and Future Implications**, with Jan Francis Kiely, Senior Lecturer, International History and Politics
- **Academic Freedom under Fire: Why It Matters and How to Protect It**, with Julie Billaud, Associate Professor of Anthropology and Sociology
- **Gender Wars: Power, Protection, and The Politics of Identity**, with Claire Somerville, Executive Director of the Gender Centre
- **India and Pakistan: A Complex Relationship**, with Gopalan Balachandran, Co-Director of the Albert Hirschman Centre on Democracy and Honorary Professor of International History and Politics
- **Ceasefire or Strategy? Iran–Israel Tensions Unpacked**, with Clément Therme, alumnus and former Visiting Lecturer at the Geneva Graduate Institute
- **Humanitarian Law on Trial: Gaza, AI Warfare, and Global Accountability**, with Vincent Chetail, Professor of International Law and Director of the Global Migration Centre
- **Tariffs and Tensions: What the US Move Means for Switzerland**, with Cédric Dupont, Professor of International Relations/Political Science
- **Recognising the State of Palestine**, with Fuad Zarbiyev, Professor of International Law
- **Prospects for Peace in Ukraine: Diplomacy, Power, and the Politics of War**, with Vassily Klimentov, Research Associate at the Centre on Conflict, Development and Peacebuilding
- **Peace Diplomacy in an Era of Growing Conflict**, with Achim Wennmann, Director for Strategic Partnerships, Professor of Practice in the Interdisciplinary Programme, and Nagulendran Chair in Peace Mediation
- **The Central Economic Role of the United States in Question?**, with Cédric Tille, Professor of International Economics and Head of the Bilateral Assistance and Capacity Building for Central Banks (BCC) Programme
- **Beyond the Vote: New Forms of Youth Political Engagement Worldwide**, with Laura Bullon-Cassis, Postdoctoral Researcher at the Albert Hirschman Centre on Democracy



Listen to *What Matters Today*.

Parlons-en

Parlons-en est une série de podcasts de l'Institut qui convie des expert-es et des personnalités de renom à traiter des grands enjeux internationaux du moment avec des membres de sa faculté.

- **L'Afrique en quête d'unité : défis historiques et horizons diplomatiques**, avec Robert Dussey, ministre des Affaires étrangères, de l'Intégration régionale et des Togolais de l'extérieur, animé par **Dèlidji Eric Degila**, professeur de pratique de relations internationales/science politique, Geneva Graduate Institute



Écouter le podcast.





**Les moyens
Resources**

Une stratégie de partenariats public-privé A Public-Private Partnership Strategy

L'Institut est une fondation de droit privé dotée d'une gouvernance forte qui poursuit l'objectif prioritaire de l'excellence universitaire en prenant appui sur deux types de moyens : d'une part, un soutien public sous la forme de subventions de la Confédération suisse et du canton de Genève qui lui donnent la base indispensable à l'accomplissement de sa mission et, d'autre part, des financements du secteur non étatique sous la forme de dons qui lui permettent de se développer.

L'Institut recherche l'efficacité dans la mise en œuvre des deux types de moyens. Dans la réalisation du mandat qui lui est confié par les autorités politiques, il fait levier sur les moyens publics pour obtenir, notamment en recrutant des professeures et professeurs de haut niveau, autant de fonds de tiers que possible, principalement sous la forme de contrats de recherche et de revenus de la formation continue. Il recherche simultanément des ressources additionnelles auprès de fondations et de mécènes pour financer des bourses et des chaires.

The Institute, a private law foundation with a solid governance structure, pursues its goal of academic excellence through two means: public support in the form of subsidies from the Swiss Confederation and the Canton of Geneva provide an essential base for achieving its mission, while funding from the non-state sector in the form of donations allows the Institute to grow.

The Institute seeks to implement efficiently both of these means. In carrying out the mandate entrusted to it by political authorities, it leverages public resources to obtain — notably through recruiting high-level professors — as much third-party funding as possible, mainly via research grants and executive education income. Simultaneously, it seeks additional funding for scholarships and academic chairs from foundations and patrons, which enhances the Institute's appeal to students from around the world while generating additional income.

L'Institut remercie chaleureusement la Confédération suisse, la République et canton de Genève et la Ville de Genève pour leur soutien indispensable à la réalisation de sa mission. Sa gratitude va également aux fondations et mécènes qui, par leur générosité, contribuent à son essor depuis de nombreuses années.

Fondation Soli Renews Support for Students from Peru and the Andean Region

First established in 2021, Fondation Soli renewed its generous support to the Geneva Graduate Institute's efforts to advance education and research in Peru and the Andean region. Each year, Fondation Soli makes it possible for talented students from the region to pursue their studies at the Institute by funding full scholarships. Additionally, the foundation also funds research scholarships that enable students to conduct fieldwork in Peru and the Andean region as part of their PhD thesis or Master's dissertation. This support is vital in fostering meaningful, locally grounded research.

Presided by Catherine Mulder, alumna of the Institute, Fondation Soli is dedicated to improving the quality of life of vulnerable communities across Latin America. It focuses on three main

areas: supporting access to education from elementary to higher levels, with a particular emphasis on science and technology, communication, life skills and the arts; investing in initiatives that enhance living conditions; and promoting cultural inclusion through artistic, musical, and cultural initiatives.

Celebrating the Institute's Ties with Mitteleuropa-Stiftung

Committed to advancing education for graduate students from Central Europe and Latin America, the Central Europe Foundation (Mitteleuropa-Stiftung) continues its support of the Geneva Graduate Institute through its scholarship programme. Since 1997, the Foundation has played a vital role in enabling talented students to pursue their studies at the Institute by funding full scholarships. Each year, thanks to this invaluable support, students are empowered to engage in rigorous academic training, contribute to a vibrant international community, and become future leaders in their fields.

Mitteleuropa-Stiftung is a Swiss charitable foundation, founded in 1997 thanks to a bequest of the Hantos family to honour the memory of Dr Elemér Hantos (1880–1942). The foundation

seeks to further economic cooperation regionally and worldwide, notably by helping students from Central Europe and Latin America to study at selected universities in Switzerland, Central Europe, Latin America, and North America.

Association Genève Asie: Advancing Student Research through Scholarships and Awards

Founded in 1974 by Jacques Freymond, former director of the Institute, and Thierry Barbey, associate at Lombard Odier & Cie, the Association Genève Asie (AGA) is dedicated to studying social, cultural, economic and political issues in Asia. Maintaining its important ties with the Institute, the Association regularly grants scholarships to Institute students and awards an annual prize to the best master's thesis in Asian studies.

The 2025 AGA prize was granted to Samuel Macherel, Master student in International History and Politics, for his thesis entitled "The Chinese Threat through Sino-American Normalization and Military Cooperation (1970s–1980s): Seizing an Opportunity, or Arming the Enemy".

AGA's scholarships are to finance the fieldwork for a second-year Master student who is working on Asia as part of their dissertation. For the 2025–2026 academic year, AGA is granting scholarships to Master students Aloée Mosimann, Safia Sangster, Arianna Devigili, and Rebekah Thwaites. The scholarships will allow the students to do their fieldwork in Armenia, Kazakhstan, Thailand, and around South Asia

Les fondations et mécènes

IMMOBILIER

- Denis Mylonas pour le don d'une propriété
- Edgar de Picciotto et sa famille pour le financement d'une large partie de la Résidence étudiante Edgar et Danièle de Picciotto
- Fondation Göhner pour sa contribution au financement de la Maison de la paix ainsi que pour le soutien dans la rénovation de la villa Barton
- Fondation Hans Wilsdorf pour sa contribution au financement de la Résidence étudiante Grand Morillon et la rénovation de la villa Barton ainsi que pour l'achat du terrain nécessaire à la construction de la Maison de la paix et l'octroi d'un droit de superficie gratuit de cent ans
- Kathryn W. Davis pour la bibliothèque Kathryn et Shelby Cullom Davis de la Maison de la paix
- Loterie Romande pour sa contribution au financement de la Résidence étudiante Edgar et Danièle de Picciotto, pour l'équipement de la bibliothèque Kathryn et Shelby Cullom Davis de la Maison de la paix et pour la rénovation de l'auditorium Jacques-Freymond
- Pierre Mirabaud pour le don du tableau *Rüscheegg I* de Franz Gertsch (1988-1999)
- Un donateur anonyme pour le dessin *Long, Long, Long Live the 4 Modernisations* de William Kentridge (2014)

LES CHAIRES ET L'ENSEIGNEMENT

- André Hoffmann et la Fondation Hoffmann pour le financement pendant cinq ans du Hoffmann Centre for Global Sustainability et ses cinq chaires affiliées (titulaires: Julia Cajal Grossi, Imelda, Dominic Rohner, Timothy Swanson et Beatrice Weder di Mauro)
- APESI pour le financement pendant quatre ans de la Chaire Curt Gasteyer en études de sécurité (titulaire: Keith Krause/titulaire honoraire: Thomas Biersteker)
- Dorothy et John Nagulendran et la Nagulendran Philanthropy Alliance pour le financement pendant cinq ans de la Chaire Nagulendran de médiation pour la paix (titulaire: Achim Wennmann)
- Fondation Pierre du Bois pour le financement de la Chaire Pierre du Bois L'Europe et le monde (titulaire: Michael Goebel [jusqu'en août 2021])
- Fondation Segré pour le financement pendant cinq ans de la Chaire Claudio Segré Conservation et développement (titulaire: Bill Adams [jusqu'en décembre 2024])
- Fondation Segré pour le financement du *Segré Foundation Distinguished Visiting Professor* (titulaire: Tim Flannery [jusqu'au printemps 2024])
- Ivan Pictet et la Fondation Pictet pour le développement pour le financement pendant quinze ans de cinq chaires Pictet en finance et développement (titulaires: Anna-Riikka Kauppinen, Kristen McNeill, Ugo Panizza, Nathan Sussman et Lore Vandewalle)

- Nicolas Pictet pour le financement de la Chaire Pictet de droit international de l'environnement (ancien titulaire: Jorge Viñuales)
- Yves Oltramare pour le financement pendant dix ans de la Chaire Yves Oltramare Religion et politique dans le monde contemporain (titulaire: Jean-François Bayart)

LA RECHERCHE

- André Hoffmann et la Fondation Hoffmann pour le financement pendant cinq ans du Centre Hoffmann for Global Sustainability et les cinq chaires affiliées au centre
- Fondation Gnosis pour son soutien au Centre Albert Hirschman sur la démocratie
- Fondation Hans Wilsdorf pour sa contribution au financement du Centre for Digital Humanities and Multilateralism
- Fondation Pictet pour le développement pour le financement de démarrage (*seed funding*) du Swiss Lab for Sustainable Finance
- Fondation privée suisse pour le financement du programme Global South Scholars-in-Residence
- Norges Bank pour le financement pendant un an d'une bourse postdoctorale dont le titulaire a travaillé sous la direction de Marc Flandreau
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REVENUS DE L'INSTITUT en francs suisses	2004 HEI + IUED	%	2008 IHEID	%	2012 IHEID	%
SUBVENTIONS PUBLIQUES, dont	24 737 075	60%	37 208 158	60%	35 206 895	55%
Canton de Genève – Département de l'instruction publique (DIP)	11 418 000		13 498 000		14 627 250	
Confédération – Département fédéral de l'intérieur (DFI – SER)	10 557 610		13 368 000		18 322 000	
Accord intercantonal universitaire (AIU)	1 865 824		2 466 248		723 201	
REVENUS HORS SUBVENTIONS, dont	2 220 245	5%	2 480 162	4%	5 978 172	10%
Immobiliers			202 223		138 661	
<i>Overheads</i> de la recherche	–		350 982		1 564 114	
Droits d'inscription	1 133 590		1 491 408		1 949 007	
Formation continue (droits d'inscription / recettes)	–		673 411		1 600 864	
FONDS AFFECTÉS	14 570 123	35%	22 070 491	36%	22 510 446	35%
TOTAL DES REVENUS	41 527 443		61 758 811		63 695 513	

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Canton de Genève – Département de l'instruction publique (DIP)	15 342 228		15 036 918		17 036 918	
Confédération – Département fédéral de l'intérieur (DFI – SER)	19 158 919		18 000 000		18 000 000	
Accord intercantonal universitaire (AIU)	730 340		769 560		944 386	
REVENUS HORS SUBVENTIONS, dont	20 294 752	23%	20 496 607	21%	34 060 487	29%
Immobiliers	6 186 738		5 538 866		16 843 544	
<i>Overheads</i> de la recherche	1 959 672		3 171 258		3 525 429	
Droits d'inscription	3 443 555		4 821 471		5 171 042	
Formation continue (droits d'inscription / recettes)	3 882 974		932 291		672 459	
FONDS AFFECTÉS	34 618 505	38%	43 908 322	45%	45 962 208	40%
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